

2013 ANNUAL REPORT

FOCUSED EXCELLENCE



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Corporate Overview

Wright Medical Group, Inc. is a specialty orthopaedic company that provides extremity and biologic solutions which enable clinicians to alleviate pain and restore their patients' lifestyles. The company is the recognized leader of surgical solutions for the foot and ankle market, one of the fastest growing segments in medical technology, and markets its products in over 60 countries worldwide.

Headquartered in Memphis, Tennessee, Wright employs approximately 900 employees who provide outstanding service and innovative products throughout the world.

Our common stock is traded on the Nasdaq Global Select Market under the symbol "WMGI".

Our Vision

To Be The Specialty Orthopaedic Company People Love

Our Mission

We are a global specialty orthopaedic company providing solutions that enable clinicians to alleviate pain and restore their patients' lifestyles. We are committed to compliance and the highest standards of ethical conduct. We delight our customers every day and provide a rewarding and fun environment for our employees and exceptional return to our shareholders.

Our Values

- Passion
- Accountability
- Customer Focus
- Communication
- Teamwork
- Simplicity



Financial Highlights

dollars are in thousands

| | 2013 ⁽¹⁾ | 2012 ⁽²⁾ | 2011 ⁽³⁾ | 2010 ⁽⁴⁾ | 2009 ⁽⁵⁾ |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Net sales | \$242,330 | \$214,105 | \$210,753 | \$208,489 | \$191,729 |
| Gross profit, as reported | \$182,609 | \$165,866 | \$153,324 | \$152,561 | \$140,920 |
| as a percentage of net sales | 75.3% | 77.5% | 72.8% | 73.2% | 73.5% |
| Gross profit, as adjusted | \$185,666 | \$166,026 | \$154,035 | \$152,561 | \$140,990 |
| as a percentage of net sales | 76.6% | 77.5% | 73.1% | 73.2% | 73.5% |
| Operating (loss) income from continuing operations, as reported | (\$282,206) | \$11,817 | (\$734) | \$8,392 | \$17,595 |
| as a percentage of net sales | (116.5%) | 5.5% | (0.3%) | 4.0% | 9.2% |
| Operating (loss) income from continuing operations, as adjusted | (\$34,661) | \$2,178 | \$4,812 | \$8,452 | \$17,873 |
| as a percentage of net sales | (14.3%) | 1.0% | 2.3% | 4.1% | 9.3% |
| Net (loss) income from continuing operations, as reported | (\$280,168) | (\$3,387) | (\$7,395) | \$1,559 | \$7,370 |
| as a percentage of net sales | (115.6%) | (1.6%) | (3.5%) | 0.7% | 3.8% |
| Net (loss) income from continuing operations, as adjusted | (\$25,220) | (\$3,780) | (\$1,324) | \$1,594 | \$7,429 |
| as a percentage of net sales | (10.4%) | (1.8%) | (0.6%) | 0.8% | 3.9% |
| Net income from discontinued operations, as reported | \$6,223 | \$8,671 | \$2,252 | \$16,282 | \$4,761 |
| Net (loss) income, as reported | (\$273,945) | \$5,284 | (\$5,143) | \$17,841 | \$12,131 |
| Net (loss) income, as adjusted | (\$21,535) | \$9,006 | \$928 | \$17,876 | \$12,190 |
| Diluted (loss) earnings per share from continuing operations, as reported | (\$6.19) | (\$0.09) | (\$0.19) | \$0.04 | \$0.20 |
| as adjusted | (\$0.56) | (\$0.10) | (\$0.03) | \$0.04 | \$0.17 |
| Diluted (loss) earnings per share as reported | (\$6.05) | \$0.14 | (\$0.13) | \$0.47 | \$0.32 |
| as adjusted | (\$0.48) | \$0.23 | \$0.84 | \$0.90 | \$0.85 |
| Total assets | \$1,007,451 | \$953,453 | \$754,580 | \$755,239 | \$714,284 |
| Total long-term debt & capital lease obligations | \$271,227 | \$258,485 | \$165,986 | \$200,000 | \$200,000 |

WRIGHT: SUCCESSFUL EXECUTION

| | 2011 | 2013 |
|--|--------|---------|
| Extemities-Biologics % of total sales | 41% | 100%* |
| Growth Y-O-Y in Extemities-Biologics sales | 1% | 14% |
| Global Foot & Ankle growth | 9% | 23% |
| % of U.S. Foot & Ankle direct sales force | 30% | 80%* |
| U.S. Foot & Ankle sales force productivity | \$600K | ~\$820K |
| Physicians trained annually in the U.S. | 600 | ~2500 |
| Company gross margin, as adjusted | 73% | 77% |
| Cash and cash equivalents | \$154M | \$450M* |

*Estimated post sale of OrthoRecon to MicroPort and before acquisitions of Solana Surgical and OrthoPro

(1) 2013 adjusted results presented above exclude \$8.7 million (\$5.3 million after tax effect) of non-cash interest expense related to the Convertible Notes due 2017 (2017 Convertible Notes), \$0.8 million (\$0.5 million after tax effect) of non-cash inventory step-up amortization, \$3.7 million (\$2.3 million after tax effect) of costs associated with distributor conversions and amortization of non-competes, \$1.0 million (\$0.6 million after tax effect) of unrealized loss on the mark-to-market of derivatives, \$21.6 million (\$13.2 million after tax effect) of transition costs for the OrthoRecon divestiture, \$147.4 million (\$111.1 million after tax effect) of BioMimetic impairment and other charges and CVR mark-to-market adjustments, \$12.9 million (\$10.2 million after tax effect) of due diligence, transition and transaction costs associated with BioMimetic and Biotech, and \$7.8 million (\$7.8 million after tax effect) gain on previously held investment in BioMimetic. In addition, the 2013 adjusted net income results exclude a \$119.6 million tax valuation allowance recorded against the deferred tax assets.

(2) 2012 adjusted results presented above exclude \$2.7 million (\$1.7 million after tax effect) write-off of deferred financing fees associated with Senior Credit Facility and 2014 Convertible Notes, \$0.4 million (\$0.3 million) of restructuring charges associated with our cost restructuring plan, \$0.2 million (\$0.1 million after tax effect) of non-cash inventory step-up amortization, \$3.0 million (\$1.8 million after tax effect) of costs associated with distributor conversions and amortization of non-competes, \$1.8 million (\$1.1 million after tax effect) of loss on the termination of the interest rate swap, \$2.8 million (\$1.8 million after tax effect) of non-cash interest expense related to the Convertible Notes due 2017 (2017 Convertible Notes), \$1.1 million (\$0.7 million after tax effect) of unrealized loss on the mark-to-market of derivatives, \$1.8 million (\$1.8 million after tax effect) of due diligence and transaction costs, and \$15.0 million (\$9.6 million after tax effect) gain on the sale of intellectual property.

(3) 2011 adjusted results presented above exclude \$4.1 million (\$2.5 million after tax effect) of transaction costs and non-cash deferred financing fees associated with the 2.625% Convertible Senior Notes tender offer, \$5.3 million (\$3.4 million after tax effect) of restructuring charges associated with our cost restructuring plan, \$0.2 million (\$0.2 million after tax effect) of expenses associated with settlement of certain employment matters and the hiring of a new chief executive officer, \$32,000 (\$20,000 after tax effect) of non-cash inventory step-up amortization.

(4) 2010 adjusted results presented above exclude \$60,000 (\$35,000 after tax effect) of restructuring charges associated with the closure of our Creteil, France operations.

(5) 2009 adjusted results presented above exclude \$208,000 (\$16,000 after tax effect) of restructuring charges associated with the closure of our Creteil, France operations and \$70,000 (\$43,000 after tax effect) of acquisition-related inventory step-up amortization.

“ ... We have made significant progress in 2013 and have transformed our company. ”



Robert J. Palmisano, President and Chief Executive Officer

To our fellow shareholders, customers, and employees:

This past year can be summarized in just a few words: We made significant progress in 2013 and transformed our company. We don't just have a new logo and a new look – we have a new company, one that is devoted to **FOCUSED EXCELLENCE**.

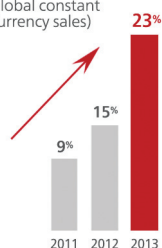
Wright Medical now has a sharpened focus and is the recognized leader in foot and ankle. We are a global, high-growth, pure play Extremities-Biologics company. We are also one of the fastest growing companies in *all* of medical technology – not just orthopaedics.

This transformative year puts the new Wright Medical in an excellent position for the future, with a long runway for growth and profitability.

2013 highlights

Early in 2013, we put into motion the steps that would enable us to transform our company into the high-growth company that it has become. This January, we completed one of the most important of these steps – finalizing the sale of our OrthoRecon business to MicroPort Scientific Corporation. This divestiture allows us to devote our full resources and attention toward accelerating growth opportunities in Extremities and Biologics, which we believe will enhance our ability to create significant shareholder value.

Foot & Ankle Growth
(global constant currency sales)



In 2013, we had net sales from continuing operations of \$242.3 million and adjusted EPS from continuing operations of (\$.56) per diluted share. These results reflect eight consecutive quarters of strong, double-digit, global foot and ankle growth. This underscores the significant

positive progress we continue to make in our foot and ankle business by driving productivity gains in our large, direct U.S. sales organization, introducing new products, and increasing medical education programs.

As part of our targeted M&A strategy, in Q1 of 2013 we acquired WG Healthcare, a leading extremities company in the United Kingdom. Toward the end of the year, we also acquired Biotech International, which immediately provided us with a leadership position in France. Then, in early 2014, we acquired Solana Surgical and OrthoPro, both privately held, high-growth extremity companies. These acquisitions meet our criteria of being EBITDA accretive while maintaining or improving our revenue growth rates, adding complementary extremities products to our portfolio, and providing a new direct sales channel or expanding international distribution.

Even though we made significant progress in 2013, we were disappointed to receive a not approvable letter for AUGMENT® Bone Graft from the U.S. Food & Drug Administration (FDA) last August. We recently reached an agreement with the Office of Device Evaluation (ODE) of the FDA, under which ODE will accept a further amendment to the Pre-Market Approval application (PMA) for AUGMENT® Bone Graft. This is in lieu of proceeding with the Dispute Resolution Panel (DRP) that was scheduled for the week of May 19, 2014.

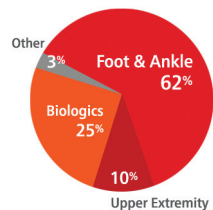
The PMA amendment, which we expect to submit on or about March 31, 2014, will consist of analyses of pre-existing radiographic films of clinical study patients at pre-operative and post-operative time points. ODE has committed to an expeditious review of the PMA amendment and agreed to issue a determination on whether the PMA is approvable no later than 180 days after submission of the PMA amendment. The company intends to renew the DRP process if the PMA amendment fails to result in a reversal of ODE's previous not approvability determination.

While this development is cause for somewhat greater optimism than we have thus far had reason to embrace, it is important to reiterate that the parties' positions are still far apart and there is no guarantee this PMA amendment will result in an approval for AUGMENT® Bone Graft. Nevertheless, we are pleased we were able to work collaboratively with FDA to identify a path forward that does not require new clinical studies to get to the next approvability determination.

Recognized leader in the foot and ankle business

We have an extremely strong trajectory as a global Extremities

Primary Focus:
Foot & Ankle
(breakdown of 2013 sales)

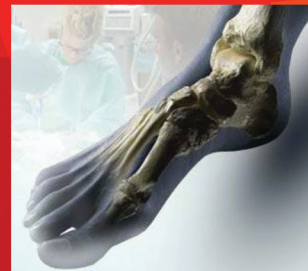


and Biologics company, particularly in foot and ankle. Our market capitalization has tripled since 2011, from about \$500 million to \$1.5 billion – and we are creating additional value as we continue our transformation from a broad, low-growth company to a focused, high-growth company.

“ ... we are also one of the fastest growing companies in *all* of medical technology ... we are the only pure play Extremities and Biologics company in the industry. ”

A transformed company

single focus | industry leader



Differentiated business model

unmatched capabilities



Long growth runway

multiple drivers



WRIGHT: UNIQUELY POSITIONED

Our transition has been dramatic. In 2011, about 41% of our business was Extremities and Biologics, with the balance OrthoRecon. Today we are 100% Extremities and Biologics. Also in 2011, our Extremities-Biologics business was growing at a rate of about 1%. Today that figure is 14%. And, whereas the U.S. foot and ankle market is growing at about 9%, our U.S. foot and ankle business grew 16% in 2013, almost double the rate of the overall market.

Differentiated business model

We are the only pure play Extremities and Biologics company in the industry. We have strong competitive advantages and we are delivering industry-leading growth.

The market itself is very, very attractive – and we are focused on the areas with the highest growth: foot and ankle and

biologics. This is a \$1.1 billion market in the U.S. alone. It's a concentrated call point that requires specialized reps and training. There are complex treatment issues that we think our differentiated products can solve, enabling us to lead the way in a high margin, very underpenetrated market.

Just as we have transformed our company, we believe the unique technology behind our products can transform the procedures used to address ankle arthritis. Today, only about 10% of these procedures are performed with total ankle replacement implants and 90% are performed with fusions. But, we believe this market has the potential to become just the opposite: 90% implants and 10% fusions. Treating end stage ankle arthritis with a total ankle replacement implant can offer many patients the opportunity for a more rewarding and pain-free life.

WRIGHT: THROUGH THE YEARS

1950



\$300 and a Dream. Armed with \$300 and a dream to design and manufacture a better solution for leg cast walking heels, Wright Manufacturing Company is founded in 1950 by Memphis orthopaedic salesman Frank O. Wright to promote his original "all-rubber walking heel" for leg casts. Although this first product is small and simple, it offers a unique solution to the common problem of back pain caused by the rigid steel heels commonly used at this time.



1970'S



An Icon is Born. Orthopaedic innovation continues as Wright introduces a new line of implants for the small joints of the fingers and toes. The Swanson System was the first to use silicone technology for small joint arthroplasty and is still successfully sold and widely used more than 40 years later.



- 1975 Wright's operations left the Downtown Memphis area and moved to Arlington, Tennessee.
- 1977 Wright is acquired by Dow Corning and becomes Dow Corning Wright.



1980'S

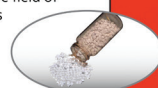
A Total Knee Trailblazer. Although earlier knee designs from Wright carved the path for success, the unique intramedullary instrumentation and cementless design of the Whiteside Ortholoc Knee was launched in 1983 and initiated a long series of successful knee designs that continue today, offering patients with unique features such as medial-pivot kinematics to better replicate the motion of the natural knee.



1990'S



1996 Pioneering the Biologics Industry. Wright assumes a pioneering role in the field of Biologics in 1996 when it introduces its first bone void filler, OSTEOSET® Medical Grade Calcium Sulfate. The product lays the foundation for an expansive line of biologic solutions introduced over the next decade and beyond.



1999 Wright is acquired by Warburg Pincus and a group of investors, and Wright Medical Group, Inc. is formed.

2001

A Period of Rapid Expansion. The new millennium ushers in a period of rapid growth for Wright, underscored by its successful initial public offering in July 2001. With an infusion of investment, a vast array of new products and services are introduced, and Wright's reach into the global market grows significantly over the next 5 years.



2005

A New Focus on Foot & Ankle. In 2005, Wright begins a renewed and unmatched commitment to the specialty of Foot & Ankle. Over the next few years, key acquisitions, such as Darco International, Inc., and continued product development, create a foundation that ultimately will significantly expand Wright's position within the Foot & Ankle market.



We understand the challenges of convincing physicians to adopt this technology, particularly since many continue to achieve satisfactory outcomes with fusion procedures, but we have a four-point plan to do just that.

Technology. A critical factor to increasing the adoption of our products is technology advancement. We have launched more than a dozen new foot and ankle products over the last three years, and including new products from our Solana and OrthoPro acquisitions, we will add approximately 25 new products to our already large and broad foot and ankle portfolio in 2014. We believe this expanded product portfolio will further support improvements in sales force productivity and play an important role in driving the conversion from fusions to implants.

In particular, this year we will be launching our INFINITY®

Total Ankle Replacement System, our third-generation total ankle system. We believe INFINITY®'s lower profile and approach expands our total ankle offering, while providing access to less complicated primary cases. Coupled with our PROPHECY® Pre-Op Navigation Guides, INFINITY® can be a much quicker procedure, which we believe can be a game changer for physicians and patients.

Physician training. Last year, we trained approximately 2,500 foot and ankle specialists in the U.S., about 25% more than the previous year. In 2014, we are shifting our focus to significantly increase the adoption rate for those surgeons that attend our total ankle replacement training by optimizing our customer conversion process. Our medical education is best in class and provides training and education on the safe and effective use of our products, but we need to better support

2008



Foot & Ankle Market Expansion. In 2008, Wright acquires the groundbreaking technology of the INBONE® Total Ankle System. The device offers a unique surgical solution to a long-standing orthopaedic challenge, and is immediately recognized as a significant addition to Wright's growing Foot & Ankle product portfolio. This period is also marked by increasing medical education programs, expanding product development, and sales force specialization.



2010

60 Years of Success. In 2010, Wright celebrates its 60th year in orthopaedics. It is a recognized leader in the Foot & Ankle market and continues to innovate in biologics, while remaining an important global provider of hip and knee products.



2012

Wright's Transformation Begins. With a clear goal of maximizing the significant opportunity in Foot & Ankle, Wright completes the successful transition of its U.S. Foot & Ankle sales force and becomes the company with the largest, specialized direct sales presence to serve its customers. Additional medical education and physician training, as well as ongoing innovation through internal product development, including the PROPHECY® INBONE® Preoperative Navigation Alignment Guides, CLAW® II Polyaxial Compression Plating System, and the ORTHOLOC® 3Di Reconstruction Plating System, follow.



2013

International Expansion Further Accelerates Growth. Wright completes the acquisition of WG Healthcare and Biotech International, adding direct sales channels in the U.K. and France, and complementary extremity products to further accelerate growth opportunities in Wright's global Extremities business. Wright also completes the acquisition of BioMimetic Therapeutics and launches the ORTHOLOC® 3Di Ankle Fusion System.



TODAY



Focused Excellence. With the sale of the OrthoRecon business completed in January of 2014 and the acquisition of Solana Surgical and OrthoPro completed in 1Q 2014, today's Wright Medical is a fast-growing, specialty orthopaedic company focused on Extremities and Biologics, with a market leadership position in Foot & Ankle.

With approximately 900 employees worldwide, the global specialty orthopaedic leader bears little resemblance to the medical device start-up founded by Frank Wright over 60 years earlier – except, of course, for the spirit of innovation and dedication to our customers that started it all.



that medical education with stronger processes both on the front end and after the event to improve the productivity of these efforts. Our new headquarters includes a state-of-the-art training facility with several cadaver labs and meeting areas that are fully equipped for on-site physician training and convenient access to our R&D and marketing personnel.

Direct sales. As part of our transformation process, we realized that taking advantage of the huge opportunities available to us would require shifting from a distributor-led organization to a direct sales force. Today, we believe we have the largest specialized direct sales force in the industry. We worked very hard to get to this point, and I believe having a direct sales organization, completely geared toward growth, will be key to achieving our goals.

Willingness to recommend. It is vitally important that our customers – the physicians who use our products – are so satisfied with the results that they will recommend Wright to their colleagues. Shortly after I joined the company two years ago, 60% of our customers would willingly recommend Wright to their colleagues and their peers. By November 2013, that score had increased to 91%. This is a positive leading indicator that underscores the significant progress we have made.

Our differentiated business model is all about leveraging our competitive advantages: our portfolio of foot and ankle products, which address most physicians' needs, our strong R&D pipeline (both for 2014 and beyond), and our direct sales force. We believe these advantages will enable us to sustain our current growth rates in our foot and ankle business.

Strategic priorities for 2014 and beyond

Now that we have successfully made the transformation to

“ Our focus and strategy are clear: Be the fastest growing, highest margin, highly profitable Extremities-Biologics public company in the world. ”

a new Wright Medical, we are pursuing three key strategic priorities.

Accelerate global revenue growth. Our goal is to achieve top-line growth rates of mid- to high-teens over time. One way is by improving the productivity of our large, direct sales organization. Over the last 18 months, our productivity per sales rep has increased from about \$600,000 to about \$820,000, today. We anticipate exiting 2014 at a rate of \$1 million per sales rep and, over time, we believe we can reach a level even greater than that rate.

We also intend to accelerate global revenue growth by optimizing the customer conversion process to make our training even more productive and efficient. This means making physicians comfortable quickly and providing them with a lot of support so they will perform more of these procedures.

International expansion is also important. Last year, our international sales grew 35%. Over the past year, we have strengthened our international leadership team to drive what we see as a significant international high-growth opportunity in Extremities. We will be deliberately narrow in our approach and focus on selected countries in the EU and other key markets in Australia, Brazil, Canada, China, and Japan.

Improve gross margin and inventory. Our as adjusted gross margins were 77% in 2013. Over time, we believe that we can achieve gross margins of over 80% by further developing and enhancing our supply chain and by exercising greater control and discipline over price discounting.

We also expect to continue to benefit from the implementation of our inventory hub network, which enables us to better serve our customers and increases the available selling time of our sales reps, while decreasing our inventory days on hand. We made significant progress in 2013 with the rollout of our hubs, and we exited the year with approximately 86% of our U.S. foot and ankle surgeries covered by hubs, exceeding our target of 70%.

Improve EBITDA. We believe our high organic growth rates, combined with our high gross margins, will allow us to create significant leverage and improve EBITDA. To achieve the high level of EBITDA we would like to have, M&A activity will also likely play a part in our near-term future, much as it did over the past year. In addition to helping us grow, M&A activity leverages our corporate costs and the investments we continue to make in sales and marketing. We believe these

approaches will enable us to generate EBITDA margins in excess of 20% over time.

Driving growth in multiple ways

To sum up – Extremities is a sustainable, high-growth market growing in the range of 8 to 10%. We intend to continue growing Wright Medical significantly in excess of that rate by:

Increasing U.S. sales force productivity. We are on track to meet our \$1 million per sales rep productivity target exiting 2014.

Launching new products. Over the last three years, we launched more than a dozen new Foot & Ankle products. Including new products from our Solana and OrthoPro acquisitions, we will add approximately 25 new products to our already large and broad foot and ankle portfolio in 2014. This includes our revolutionary INFINITY® Total Ankle Replacement System and our new PRO-TOE® offering for hammertoe correction.

Best-in-class medical education. We reached our education goals by training 2,500 physicians in the U.S. last year on the safe and effective use of our products and are now focusing on increasing productivity with stronger processes before and after the event.

International expansion. International sales, which now comprise about 30% of our total sales, increased 35% in 2013. We see non-U.S. markets as a significant growth opportunity. We are focusing on Extremities in key markets and making selective acquisitions to add technology, distribution partners, and channel expansion.

Targeted M&A. We plan to continue to make acquisitions that meet our criteria.

We expect these steps to help us grow net sales, expand gross margins, and improve adjusted EBITDA.

Finally, we are also driving growth through selective deployment of cash. Following the close of the MicroPort, Solana, and OrthoPro transactions, we have approximately \$375 million of cash and marketable securities. We are using this to fund organic growth, including building our international

infrastructure, to make strategic acquisitions, and to finalize non-recurring initiatives, such as completing the separation of the OrthoRecon business.

Delivering on our promise of FOCUSED EXCELLENCE

While there is still work to do, we ended 2013 much stronger and well-positioned for success. Today, our company is not only the recognized leader in foot and ankle, but a high-growth Extremities-Biologics company poised for even bigger and better things. As a stronger, focused company, we can build deeper relationships with our customers, achieve our growth objectives, and continue to deliver the results our shareholders expect.

Our focus and strategy are clear: Be the fastest growing, highest margin, highly profitable Extremities-Biologics public company in the world. We believe this is well within our reach. We will continue to focus on accelerating growth opportunities in this area, including increasing U.S. foot and ankle sales productivity, extending the global reach and penetration of our products in key international markets, and focused M&A. We will do so while continuing to operate with the highest degree of ethics and compliance.

Let me close by thanking the entire Wright worldwide team for its efforts during 2013 and for driving the transformation of our company. It is because of this team and its dedication that I have such great confidence in our future and our ability to achieve our goals.

Thank you for your ongoing support and trust.

Sincerely yours,



Robert J. Palmisano
President and Chief Executive Officer

Senior Management

Robert J. Palmisano
President & Chief Executive Officer

Pascal E.R. Girin
EVP & Chief Operating Officer

Lance A. Berry
SVP, Chief Financial Officer

Julie B. Andrews
VP, Finance & Chief Accounting Officer

Peter S. Cooke
President, International

Daniel J. Garen
SVP, Chief Compliance Officer

William L. Griffin
SVP & General Manager,
BioMimetic Therapeutics

James A. Lightman
SVP, General Counsel & Secretary

Jason R. Senner
SVP, Chief Human Resources Officer

Eric A. Stookey
President, Extremities-Biologics

Julie D. Tracy
SVP, Chief Communications Officer

Jennifer S. Walker
SVP, Process Improvement

Directors

Gary D. Blackford¹
President & Chief Executive Officer
Universal Hospital Services, Inc.
Director since 2008

Martin J. Emerson¹
President & Chief Executive Officer
Galil Medical, Inc.
Director since 2006

Lawrence W. Hamilton^{2*}
Former SVP, Human Resources
Tech Data Corporation
Director since 2007

Ronald K. Labrum²
Chief Executive Officer
Fenwal, Inc.
Director since 2011

John L. Miclot²
President & Chief Executive Officer
Tengion, Inc.
Director since 2007

Amy S. Paul^{3*}
Former Group VP, International
C.R. Bard, Inc.
Director since 2008

Robert J. Quillinan^{1*}
Former Chief Financial Officer
Coherent, Inc.
Director since 2006

David D. Stevens³
Former Chief Executive Officer
Accredo Health, Inc.
Director since 2004 &
Chairman of the Board

Douglas G. Watson³
Chief Executive Officer
Pittencrieff Glen Associates
Director Since 2013

committees of the Board of Directors

1 – audit committee

2 – compensation committee

3 – nominating, compliance and
governance committee

* denotes chairman of the committee

Shareholder Information

Independent Auditors

KPMG LLP
Memphis, TN

Transfer Agent & Registrar

American Stock Transfer & Trust Company, Inc.
6201 15th Avenue, Brooklyn, NY 11219
718.921.8124
800.937.5449
info@amstock.com

Stock Information

Our common stock is traded on the
Nasdaq Global Select Market under
the symbol "WMGI."

Investor & Media Inquiries

Julie Tracy
SVP, Chief Communications Officer
901.290.5817
julie.tracy@wmt.com

Annual Meeting

The annual meeting of our stockholders
will be held on Tuesday, May 13, 2014
beginning at 8am (Central Time) at:

Wright Medical Headquarters
1023 Cherry Road
Memphis, TN 38117

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This Annual Report may contain “forward-looking statements” as defined under U.S. federal securities laws. These statements reflect management’s current knowledge, assumptions, beliefs, estimates, and expectations and express management’s current view of future performance, results, and trends. Forward looking statements may be identified by their use of terms such as anticipate, believe, could, estimate, expect, intend, may, plan, predict, project, will, and other similar terms. Forward-looking statements are subject to a number of risks and uncertainties that could cause actual results to materially differ from those described in the forward-looking statements. The reader should not place undue reliance on forward-looking statements. Such statements are made as of the date of this Annual Report, and we undertake no obligation to update such statements after this date. Risks and uncertainties that could cause our actual results to materially differ from those described in forward-looking statements are discussed in our filings with the Securities and Exchange Commission (including those described in Item 1A of this Annual Report on Form 10-K). By way of example and without implied limitation, such risks and uncertainties include:

- future actions of the SEC, the United States Attorney’s office, the FDA, the Department of Health and Human Services or other U.S. or foreign government authorities, including those resulting from increased scrutiny under the Foreign Corrupt Practices Act and similar laws, that could delay, limit or suspend our development, manufacturing, commercialization and sale of products, or result in seizures, injunctions, monetary sanctions or criminal or civil liabilities;
- continued liability for product liability claims on OrthoRecon products sold prior to divestiture of our OrthoRecon business or for post-market regulatory obligations on such products;
- disruptions resulting from loss of personnel, systems and infrastructure changes and transition services arrangements in connection with our OrthoRecon divestiture;
- failure to realize the anticipated benefits from our acquisitions or from divestiture of our OrthoRecon business;
- adverse outcomes in existing product liability litigation;
- new product liability claims;
- inadequate insurance coverage;
- copycat claims against our modular hip systems resulting from a competitor’s recall of its modular hip product;
- failure or delay in obtaining FDA approval of Augment® Bone Graft for commercial sale in the United States;
- challenges to our intellectual property rights or inability to defend our products against the intellectual property rights of others;
- loss of a key suppliers;
- failures of, interruptions to, or unauthorized tampering with our information technology systems;
- failure or delay in obtaining FDA or other regulatory approvals for our products;
- any actual or alleged breach of the Corporate Integrity Agreement to which we are subject through September 2015, which could expose us to significant liability, including exclusion from Medicare, Medicaid and other federal healthcare programs, potential criminal prosecution, and civil and criminal fines or penalties;
- the potentially negative effect of our ongoing compliance enhancements on our relationships with customers and on our ability to deliver timely and effective medical education, clinical studies, and new products;
- the possibility of private securities litigation or shareholder derivative suits;
- insufficient demand for and market acceptance of our new and existing products;
- recently enacted healthcare laws and changes in product reimbursements which could generate downward pressure on our product pricing;
- potentially burdensome tax measures;
- lack of suitable business development opportunities;
- inability to capitalize on business development opportunities;
- product quality or patient safety issues;
- geographic and product mix impact on our sales;
- inability to retain key sales representatives, independent distributors and other personnel or to attract new talent;
- inventory reductions or fluctuations in buying patterns by wholesalers or distributors; and
- the negative impact of the commercial and credit environment on us, our customers and our suppliers.

Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following management’s discussion and analysis of financial condition and results of operations (MD&A) describes the principal factors affecting the results of our operations, financial condition, and changes in financial condition, as well as our critical accounting estimates. MD&A is organized as follows:

- 10 Executive overview.** This section provides a general description of our business, a brief discussion of our principal product lines, significant developments in our business, and the opportunities, challenges and risks we focus on in the operation of our business.
- 12 Results of operations.** This section provides our analysis of and outlook for the significant line items on our consolidated statement of operations.
- 17 Seasonal Nature of Business.** This section describes the effects of seasonal fluctuations in our business.
- 18 Liquidity and capital resources.** This section provides an analysis of our liquidity and cash flow and a discussion of our outstanding debt and commitments.
- 21 Critical accounting estimates.** This section discusses the accounting estimates that are considered important to our financial condition and results of operations and require us to exercise subjective or complex judgments in their application. All of our significant accounting policies, including our critical accounting estimates, are summarized in Note 2 to our consolidated financial statements.
- 26 Quantitative & Qualitative Disclosures About Market Risk**
- 28 Reports of Independent Registered Public Accounting Firm**
- 30 Consolidated Balance Sheets**
- 31 Consolidated Statements of Operations**
- 32 Consolidated Statements of Comprehensive Income**
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Executive Overview

Company Description. We are a global, specialty orthopaedic medical device company that provides solutions that enable clinicians to alleviate pain and restore their patients' lifestyles. We are a recognized leader of surgical solutions for the foot and ankle market and sell our products in over 60 countries worldwide.

Our business includes products that are used in foot and ankle repair, upper extremity products, and biologics products, which are used to replace damaged or diseased bone, to stimulate bone growth and to provide other biological solutions for surgeons and their patients. Extremity hardware includes implants and other devices to replace or reconstruct injured or diseased joints and bones of the foot, ankle, hand, wrist, fingers, toes, elbow and shoulder, which we generally refer to as either foot and ankle or upper extremity products. We are a leading provider of surgical solutions for the foot and ankle market. Our extensive foot and ankle product portfolio, our approximately 200 specialized foot and ankle sales representatives, and our increasing level of training of foot and ankle surgeons has resulted in our being a recognized leader in the foot and ankle market. Biologics are used to repair or replace damaged or diseased bone, to stimulate bone growth and to provide other biological solutions for surgeons and their patients.

We have been in business for over 60 years and have built a well-known and respected brand name.

Following the sale of our hip/knee (OrthoRecon) business on January 9, 2014, we moved our corporate headquarters and U.S. operations from Arlington, Tennessee to Memphis, Tennessee, where we conduct research and development, sales and marketing administration and administrative activities. Our manufacturing and warehousing activities continue to be located in Arlington, Tennessee. Our U.S. sales accounted for 73% of total revenue in 2013. Our products are sold primarily through a network of employee sales representatives and independent sales representatives in the U.S. and by a combination of employee sales representatives, independent sales representatives and stocking distributors outside the U.S. We promote our products in approximately 60 countries with principal markets in the U.S., Europe, Asia, Canada, Australia, and Latin America.

Principal Products. We specialize in extremity and biologic products used by extremity focused surgeon specialists for the reconstruction, trauma and arthroscopy markets. Our biologics sales encompass a broad portfolio of products designed to stimulate and augment the natural regenerative capabilities of the human body. We also sell orthopaedic products not considered to be part of our extremity or biologic product lines.

Our extremities product line includes products for both the foot and ankle and the upper extremity markets. Our principal foot and ankle portfolio includes the INBONE[®] total ankle system, the CLAW[®] II Polyaxial Compression Plating System, the ORTHOLOC[®] 3Di Reconstruction Plating System, the PRO-TOE[®] VO Hammertoe System, the DARCO[®] family of locked plating systems, the VALOR[®] ankle fusion nail system, and the Swanson line of toe joint replacement products. Our upper extremity portfolio includes the MICRONAIL[®] intramedullary wrist fracture repair system, the EVOLVE[®] radial head prosthesis for elbow fractures, the RAYHACK[®] osteotomy system, and the EVOLVE[®] Elbow Plating System.

Our biologic products focus on biological musculoskeletal repair and include synthetic and human tissue-based materials. Our principal biologic products include the GRAFTJACKET[®] line of soft tissue repair and containment membranes, the ALLOMATRIX[®] line of injectable tissue-based bone graft substitutes, the PRO-DENSE[®] injectable regenerative graft, the OSTEOSET[®] synthetic bone graft substitute, and the PRO-STIM[®] injectable inductive graft.

Significant Business Developments. On January 9, 2014, we completed the sale of the OrthoRecon business to MicroPort Scientific Corporation (MicroPort). With the divestiture of our OrthoRecon business, our transition to a high-growth global Extremities and Biologics company is complete.

On January 7, 2013, we completed the acquisition of WG Healthcare Limited, a United Kingdom extremities company (WG Healthcare), for approximately \$7.6 million, plus additional contingent consideration with an estimated fair value of \$2.2 million to be paid over the next five years subject to the achievement of certain revenue milestones. We acquired the facility, inventory, infrastructure and all other assets and liabilities associated with WG Healthcare's business.

On March 1, 2013, we completed our acquisition of BioMimetic Therapeutics, Inc. (BioMimetic). The transaction combined BioMimetic's biologics platform and pipeline with our established sales force and product portfolio, to further accelerate growth opportunities in our business. The transaction included an upfront purchase price of approximately \$190 million in cash and stock plus additional milestone payments of up to approximately \$190 million in cash, which are payable upon receipt of FDA approval of Augment[®] Bone Graft and upon achieving certain revenue milestones.

In conjunction with the closing of the transaction, we paid \$30.8 million in cash, net of cash acquired, and issued approximately 7.0 million shares of Wright common stock valued at \$165.9 million and contingent value rights (CVRs) valued at \$70.1 million. See Note 3 to our consolidated financial statements for additional information on consideration for this acquisition.

On August 7, 2013, we received a not approvable letter from the Food & Drug Administration (FDA) in response to our Pre-Market Approval (PMA) application for Augment[®] Bone Graft for use as an alternative to autograft in hindfoot and ankle fusion procedures. We filed an appeal with the FDA regarding its decision, and on October 31, 2013, the FDA notified us it has elected to convene a Dispute Resolution Panel to consider the scientific issues in dispute before making a decision on our appeal. While we believe our appeal has strong merits, we were required to evaluate assets associated with the BioMimetic acquisition for impairment. As a result, we recorded charges totaling \$208.5 million of impairment and other charges related to assets acquired from BioMimetic, including \$2.3 million of charges recorded within Cost of Sales to write down inventory to its estimated net realizable value in the third quarter of 2013. In addition, due to the significant decline in market value of the CVRs issued as contingent consideration for the acquired business, we recognized an unrealized gain of \$66.1 million from the decreased value of the CVRs that are recorded as a liability. See Note 2, Note 9 and Note 12 to our consolidated financial statements for further discussion of these charges.

On November 15, 2013, we completed our acquisition of Biotech International (Biotech), a leading privately held French orthopaedic extremities company. The transaction significantly expands our direct sales channel in France and international distribution network, and adds Biotech's complementary extremity product portfolio to further accelerate global growth opportunities in our Extremities business. We acquired 100% of Biotech's outstanding equity on a fully diluted basis at a total offer price of up to \$80 million, comprised of upfront payments of approximately \$55 million in cash, subject to certain adjustments set forth in the definitive agreement, and the issuance of common stock having a value of approximately \$21 million, and contingent consideration with a fair value of \$4.3 million, which is based upon the achievement of certain revenue milestones in 2014 and 2015.

On January 30, 2014, we completed our acquisition of Solana Surgical, LLC (Solana), and on February 5, 2014, we completed our acquisition of OrthoPro, L.L.C. (OrthoPro), both privately held, high growth extremities companies. These acquisitions add complementary extremity product portfolios to further accelerate growth opportunities in our global Extremities business.

Under the terms of the agreement with Solana, we acquired 100% of Solana's outstanding equity for total consideration, net of cash acquired, of \$90 million, consisting of approximately \$47.6 million in cash, subject to certain adjustments set forth in the definitive agreement, and approximately \$42.4 million of Wright common stock. Under the terms of the agreement with OrthoPro, we acquired 100% of OrthoPro's outstanding equity for a total purchase price of up to \$36 million in cash, consisting of \$32.5 million paid at closing, subject to certain adjustments set forth in the definitive agreement, and up to an additional \$3.5 million in cash contingent upon achievement of certain revenue-based milestones.

In 2013, net sales increased 13%, totaling \$242.3 million, compared to \$214.1 million in 2012, driven by growth in our foot and ankle business.

Our 2013 domestic sales increased 7% as compared to 2012, as a 16% increase in our U.S. foot and ankle sales more than offset a 10% decline in our biologics business. Our international sales increased 35% during 2013 as compared to 2012 primarily due to the acquisition of a foot & ankle business in the UK, sales of Augment[®] Bone Graft in Australia and growth in our Asian markets.

In 2013, our net loss from continuing operations totaled \$280.2 million, compared to a net loss from continuing operations of \$3.4 million in 2012. Items unfavorably impacting net loss from continuing operations in 2013 as compared to 2012 included:

- \$208.5 million (\$172.3 million net of taxes) of impairment (see Note 12 to our consolidated financial statements for discussion of these charges) and other charges related to assets acquired from BioMimetic, including \$2.3 million of charges recorded within Cost of Sales to write down inventory to its net realizable value, partially offset by an unrealized gain of \$61.1 million (\$61.1 million net of taxes) associated with the mark-to-market adjustment on the contingent value rights payable as contingent consideration for the BioMimetic acquisition;
- \$21.6 million (\$13.2 million net of taxes) of transition costs associated with the sale of our OrthoRecon business;
- \$15.0 million (\$9.6 million net of taxes) gain on the sale of certain internally-developed intellectual property recognized during 2012;
- \$11.1 million (\$8.4 million net of taxes) increase in due diligence, transition and transaction costs associated with our acquisitions of BioMimetic and Biotech;
- \$5.9 million (\$3.5 million net of taxes) increase in non-cash interest expense associated with our 2017 Convertible Notes;
- \$119.6 million tax valuation allowance recorded against deferred tax assets in our U.S. jurisdiction due to recent operating losses; and
- decreased profitability, primarily driven by investments in our U.S. field operations (including investments in our direct sales force) and operating losses associated with the acquired BioMimetic business.

These were partially offset by a \$7.8 million (\$7.8 million net of taxes) gain on our previously held investment in BioMimetic, and a \$4.5 million (\$2.7 million net of taxes) decrease in charges related to the write-off of deferred financing costs associated with the termination of our Senior Credit Facility and 2014 Convertible Notes and the termination of an associated interest rate swap that were incurred in 2012.

Opportunities and Challenges. Following the closing of the sales of our OrthoRecon business on January 9, 2014, we are well positioned and committed to accelerating growth in our foot and ankle business and increasing U.S. foot and ankle sales productivity. We have made changes to attempt to realize these opportunities, including aggressively converting a portion of our U.S. independent distributor foot and ankle territories to direct employee sales representation, substantially increasing our investment in foot and ankle medical education to drive market adoption of new products and technologies, and expanding our international direct sales channel and distribution network.

Business continuity and a seamless customer experience are top priorities, and we are highly focused on ensuring that no business momentum is lost during the transition period following the sale of our OrthoRecon business. As such, we will have inefficiencies immediately post the transaction but will have an excellent opportunity to improve efficiency and leverage fixed costs in the business going forward. Additionally, there will be expense dis-synergies as a result of the transaction, and we do expect some short-term revenue dis-synergies as we work through the separation of some of the remaining full-line distribution both in the U.S. and outside the U.S.

Following sale of the OrthoRecon business, we are a high growth business. However, we do anticipate having operating losses until we are able to grow our revenue to a sufficient level to support our current cost structure.

Significant Industry Factors. Our industry is affected by numerous competitive, regulatory, and other significant factors. The growth of our business relies on our ability to continue to develop new products and innovative technologies, obtain regulatory clearance and compliance for our products, protect the proprietary technology of our products and our manufacturing processes, manufacture our products cost-effectively, respond to competitive pressures specific to each of our geographic markets, including our ability to enforce non-compete agreements, and successfully market and distribute our products in a profitable manner. We, and the entire industry, are subject to extensive governmental regulation, primarily by the FDA. Failure to comply with regulatory requirements could have a material adverse effect on our business.

Additionally, our industry is highly competitive and has recently experienced increased pricing pressures, specifically in the areas of reconstructive joint devices.

Results of Operations

Comparison of the year ended December 31, 2013 to the year ended December 31, 2012

The following table sets forth, for the periods indicated, our results of operations expressed as dollar amounts (in thousands) and as percentages of net sales:

| | Year Ended December 31, | | | |
|--|-------------------------|------------|------------|------------|
| | 2013 | | 2012 | |
| | Amount | % of Sales | Amount | % of Sales |
| Net sales | \$ 242,330 | 100.0 % | \$ 214,105 | 100.0 % |
| Cost of sales ¹ | 59,721 | 24.6 % | 48,239 | 22.5 % |
| Gross profit | 182,609 | 75.4 % | 165,866 | 77.5 % |
| Operating expenses: | | | | |
| Selling, general and administrative ¹ | 230,785 | 95.2 % | 150,296 | 70.2 % |
| Research and development ¹ | 20,305 | 8.4 % | 13,905 | 6.5 % |
| Amortization of intangible assets | 7,476 | 3.1 % | 4,417 | 2.1 % |
| BioMimetic impairment charges | 206,249 | 85.1 % | — | — % |
| Gain on sale of intellectual property | — | — % | (15,000) | (7.0) % |
| Restructuring charges | — | — % | 431 | 0.2 % |
| Total operating expenses | 464,815 | 191.8 % | 154,049 | 72.0 % |
| Operating (loss) income | (282,206) | (116.5) % | 11,817 | 5.5 % |
| Interest expense, net | 16,040 | 6.6 % | 10,113 | 4.7 % |
| Other (income) expense, net | (67,843) | (28.0) % | 5,089 | 2.4 % |
| Loss from continuing operations before income taxes | (230,403) | (95.1) % | (3,385) | (1.6) % |
| Provision (benefit) for income taxes | 49,765 | 20.5 % | 2 | 0.0 % |
| Net loss from continuing operations | \$ (280,168) | (115.6) % | \$ (3,387) | (1.6) % |
| Income from discontinued operations, net of tax ¹ | 6,223 | | 8,671 | |
| Net (loss) income | \$ (273,945) | | \$ 5,284 | |

¹ These line items include the following amounts of non-cash, stock-based compensation expense for the periods indicated:

| | Year Ended December 31, | | | |
|---|-------------------------|------------|--------|------------|
| | 2013 | % of Sales | 2012 | % of Sales |
| Cost of sales | \$ 503 | 0.2 % | \$ 704 | 0.3 % |
| Selling, general and administrative | 10,675 | 4.4 % | 6,767 | 3.2 % |
| Research and development | 780 | 0.3 % | 368 | 0.2 % |
| Income from discontinued operations, net of tax | 3,410 | n/a | 3,135 | n/a |

The following table sets forth our net sales by product line for the periods indicated (in thousands) and the percentage of year-over-year change:

| | Year Ended December 31, | | |
|--------------------|-------------------------|----------------|---------------|
| | 2013 | 2012 | % Change |
| Foot and Ankle | 150,662 | 122,897 | 22.6 % |
| Upper Extremity | 24,663 | 24,977 | (1.3) % |
| Biologics | 59,792 | 60,495 | (1.2) % |
| Other | 7,213 | 5,736 | 25.7 % |
| Total Sales | 242,330 | 214,105 | 13.2 % |

The following table presents net sales by geographic area (in thousands) and the percentage of year-over-year change:

| | Year Ended December 31, | | |
|--------------------|-------------------------|-------------------|---------------|
| | 2013 | 2012 | % Change |
| Domestic | \$ 177,648 | \$ 166,111 | 6.9 % |
| International | 64,682 | 47,994 | 34.8 % |
| Total Sales | \$ 242,330 | \$ 214,105 | 13.2 % |

Net sales

Net sales totaled \$242.3 million in 2013, compared to \$214.1 million in 2012, representing a 13% increase. U.S. net sales totaled \$177.6 million in 2013, a 7% increase from \$166.1 million in 2012, representing approximately 73% of total net sales in 2013 and 78% of total net sales in 2012. Our international net sales totaled \$64.7 million in 2013, a 35% increase as compared to net sales of \$48.0 million in 2012, primarily due to a 40% increase in Europe as the result of the WG Healthcare acquisition in the first quarter of 2013 and the acquisition of Biotech during the fourth quarter of 2013, a 90% increase in Asia due to the addition of a new distribution partner in China during the quarter ended June 30, 2013, and an 80% increase in Australia driven by sales of Augment[®] Bone Graft. Our 2013 international net sales included a favorable foreign currency impact of approximately \$1.2 million when compared to 2012 net sales.

Our foot and ankle sales increased 23% to \$150.7 million in 2013 from \$122.9 million in 2012, driven by the success of our ORTHOLOC[®] 3Di Reconstruction Plating System, as well as continued growth of our INBONE[®] Total Ankle Arthroplasty products. International foot and ankle sales grew 49%, driven by growth in our European markets due to the acquisition of WG Healthcare and Biotech, and growth in our Asian markets due to the addition of a new distribution partner during 2013.

Upper extremity net sales decreased to \$24.7 million in 2013, representing a 1% decline from 2012, driven by a \$0.4 million of unfavorable foreign currency impact.

Net sales of our biologics products decreased 1% to \$59.8 million in 2013, compared to \$60.5 million in 2012. A 10% decrease in our U.S. sales as a result of lower sales volumes, was partially offset by a 32% increase in our international sales, driven by a \$2.8 million increase in sales in Australia, primarily related to sales of Augment[®] Bone Graft.

Cost of sales

Our cost of sales as a percentage of net sales increased in 2013 compared to 2012 from 22.5% to 24.6%. For 2013, cost of sales included \$2.3 million (1.0% of net sales) of charges associated with the write down of inventory acquired from BioMimetic to net realizable value. The remaining increase in cost of sales as a percentage of sales is primarily driven by increased provisions for excess, obsolete and lost inventory and amortization of acquired inventory step-up to fair value, partially offset by favorable manufacturing expenses.

Our cost of sales and corresponding gross profit percentages can be expected to fluctuate in future periods depending upon changes in our product sales mix and prices, distribution channels and geographies, manufacturing yields, period expenses, levels of production volume and currency exchange rates.

Selling, general and administrative

Our selling, general and administrative expenses as a percentage of net sales totaled 95.2% and 70.2% in 2013 and 2012, respectively. For 2013, selling, general and administrative expense included \$21.6 million (8.9% of net sales) of transition costs associated with the sale of our OrthoRecon business, \$12.9 million (5.3% of net sales) in due diligence, transition and transactions costs associated with our acquisitions in 2013, and \$0.9 million (0.4% of net sales) of costs associated with U.S. distributor conversions. Selling, general and administrative expense for 2012 included \$1.8 million (0.8% of net sales) of due diligence and transition costs associated with our acquisition of BioMimetic, and \$1.0 million (0.5% of net sales) of costs associated with U.S. distributor conversions. The remaining increase in selling, general and administrative expense was driven by \$7.7 million of expenses associated with the ongoing operations of the acquired BioMimetic business and legal and other spending associated with our appeal of the not approvable letter from the FDA (3.2% of net sales), \$2.8 million of taxes related to the enacted 2.3% excise tax on U.S. sales of medical devices (1.2% of net sales), increased sales and marketing costs as a result of our initiative to convert a substantial portion of our U.S. foot and ankle sales force to direct employees, and increased spending on international growth initiatives.

We anticipate that our selling, general and administrative expenses in continuing operations will increase after the sale of our OrthoRecon business is complete due to additional expenses associated with business acquisitions in November 2013 and January 2014, as well as anticipated dis-synergies in certain corporate and international expenses that have been recorded in discontinued operations in our consolidated financial statement. These dis-synergies include expenses associated with our information technology support, a new corporate headquarters, and international employees and facilities. These increases will be offset by anticipated decreased spending on transition costs associated with the sale of the OrthoRecon business.

Research and development

Our investment in research and development activities represented 8.4% and 6.5% of net sales in 2013 and 2012, respectively. The increase in research and development costs as a percentage of sales is attributable to spending associated with the acquired BioMimetic business.

Amortization of intangible assets

Charges associated with amortization of intangible assets totaled \$7.5 million in 2013, as compared to \$4.4 million in 2012. During 2013, we recorded \$2.8 million of amortization expense associated with distributor non-compete agreements compared to \$1.9 million in 2012. In addition, during 2013 we recognized approximately \$1.0 million of impairment charges associated with certain intangible assets acquired in prior periods (see Note 12 to our consolidated financial statements). The remaining increase is driven by intangible assets acquired during 2013 (see Note 3 to our consolidated financial statements).

Based on the intangible assets held at December 31, 2013, we expect to amortize \$6.9 million in 2014, \$4.6 million in 2015, \$3.5 million in 2016, \$3.1 million in 2017 and \$2.4 million in 2018. This does not include amortization associated with any intangible assets acquired in 2014 (see Note 22 to our consolidated financial statements).

BioMimetic Impairment Charges

During 2013, we recorded charges of approximately \$206.2 million associated with the BioMimetic business acquired in the first quarter of 2013. On August 7, 2013, we received a not approvable letter from the FDA in response to our Pre-PMA application for Augment[®] Bone Graft for use as an alternative to autograft in hindfoot and ankle fusion procedures. We have filed an appeal with the FDA regarding its decision. On October 31, 2013, the FDA notified us it has elected to convene a Dispute Resolution Panel to consider the scientific issues in dispute before making a decision on our appeal. While we believe our appeal has strong merits, we were required to evaluate assets associated with the BioMimetic acquisition for impairment. As a result of this evaluation, we recorded an intangible impairment charge of approximately \$88.1 million and a goodwill impairment charge of \$115.0 million, as well as the recognition of a \$3.2 million charge for non-cancelable minimum inventory purchase commitments for the raw materials used in the manufacture of Augment[®] Bone Graft, which we have estimated will expire unused. See Note 12 to our consolidated financial statements for further discussion of the impairment charges.

Gain on Sale of Intellectual Property

During 2012, we recognized a gain of \$15.0 million related to the sale of certain intellectual property associated with biomaterial used in products marketed and sold by us as bone graft substitutes. In connection with the sale, we entered into a license agreement with the purchaser pursuant to which we obtained an exclusive, worldwide, fully paid license to use the transferred intellectual property in our fields of use.

Interest expense, net

Interest expense, net, consists of interest expense of \$16.5 million in 2013 and \$10.6 million in 2012, consisting primarily of:

- non-cash expense related to the amortization of the discount on our 2017 Convertible Senior Notes of \$8.7 million and \$2.8 million in 2013 and 2012, respectively;
- non-cash expense related to the amortization of deferred financing costs of \$1.6 million and \$0.5 million in 2013 and 2012, respectively; and
- cash interest expense related to our 2017 Convertible Senior Notes of \$6.0 million and \$2.0 million in 2013 and 2012, respectively.

The increase in interest expense amounts during 2013 is due to the issuance of the 2017 Convertible Senior Notes in the second half of 2012. The remaining interest expense in 2012 relates to cash interest expense associated with 2014 Notes and cash interest on our borrowings under our Senior Credit Facility, which was repaid during the second half of 2012. Interest income of \$0.4 million was recognized during 2013 and 2012, generated by our invested cash balances and investments in marketable securities. The amounts of interest income we realize in 2014 and beyond are subject to variability, dependent upon both the rate of invested returns we realize and the amount of excess cash balances on hand.

Other expense, net

For 2013, other expense, net includes an unrealized gain of \$61.1 million on CVRs issued in connection with our acquisition of BioMimetic, a \$7.8 million gain on our previously held investment in BioMimetic, offset by a \$1.0 million unrealized loss for mark-to-market adjustments on our derivative assets and derivative liabilities. For 2012, other expense, net includes a \$1.8 million loss on the early termination of an interest rate swap, \$2.7 million related to the write off of deferred financing costs associated with our terminated Senior Credit Facility and the portion of our 2014 Notes that were repurchased, and a net unrealized loss of \$1.1 million for mark-to-market adjustments on our derivative assets and derivative liabilities.

Provision (benefit) for income taxes

We recorded tax expense of \$49.8 million in 2013 and a negligible amount of tax expense in 2012. Our effective tax rate for 2013 and 2012 was (21.6)% and (0.1)%, respectively. Our 2013 tax expense included a \$119.6 million provision to record a valuation allowance against our deferred tax assets primarily associated with net operating losses in the U.S. as a result of recent cumulative operating losses in the U.S. tax jurisdiction, which had an unfavorable 51.9 percentage point impact on our 2013 effective tax rate. Our 2012 tax expense was unfavorably impacted by non-deductible expenses associated with acquisitions announced in 2013, which had an unfavorable 21.2 percentage point impact on the 2012 effective tax rate due to the relatively small loss before income taxes.

Income from Discontinued Operations, Net of Tax

Income from discontinued operations, net of tax, consists of our OrthoRecon business, which was sold to MicroPort effective January 9, 2014. Costs associated with corporate employees and infrastructure being transferred as a part of the sale have been included in discontinued operations.

Net sales of our OrthoRecon business decreased 14% to \$231.9 million in 2013 compared to \$269.7 million in 2012, driven by a 16.5% decline in hip sales and a 10.4% decline in knee sales.

Income from discontinued operations, net of tax, was \$6.2 million in 2013, as compared to \$8.7 million in 2012. The decrease in net income was primarily driven by the decrease in sales year over year, the after tax impact of \$10.9 million of legal and professional fees associated with the MicroPort transaction, and \$1.7 million of taxes related to the enacted 2.3% excise tax on U.S. sales of medical devices, partially offset by the after tax impact of a \$3.7 million decrease in expenses associated with the deferred prosecution agreement and U.S. governmental inquiries, and the after tax impact of a \$10 million decrease in depreciation and amortization expense on long lived assets that were classified as held for sale in June 2013.

Costs associated with legal defense, income associated with product liability insurance recoveries, and changes to any contingent liabilities associated our OrthoRecon business have been reflected within results of discontinued operations, and we will continue to reflect these within results of discontinued operations in future periods.

Comparison of the year ended December 31, 2012 to the year ended December 31, 2011

The following table sets forth, for the periods indicated, our results of operations expressed as dollar amounts (in thousands) and as percentages of net sales:

| | Year Ended December 31, | | | |
|--|-------------------------|------------|------------|------------|
| | 2012 | | 2011 | |
| | Amount | % of Sales | Amount | % of Sales |
| Net sales | \$ 214,105 | 100.0 % | \$ 210,753 | 100.0 % |
| Cost of sales ¹ | 48,239 | 22.5 % | 56,762 | 26.9 % |
| Cost of sales - restructuring | — | — % | 667 | 0.3 % |
| Gross profit | 165,866 | 77.5 % | 153,324 | 72.8 % |
| Operating expenses: | | | | |
| Selling, general and administrative ¹ | 150,296 | 70.2 % | 131,611 | 62.4 % |
| Research and development ¹ | 13,905 | 6.5 % | 15,422 | 7.3 % |
| Amortization of intangible assets | 4,417 | 2.1 % | 2,412 | 1.1 % |
| Gain on sale of intellectual property | (15,000) | (7.0) % | — | — % |
| Restructuring charges | 431 | 0.2 % | 4,613 | 2.2 % |
| Total operating expenses | 154,049 | 72.0 % | 154,058 | 73.1 % |
| Operating income | 11,817 | 5.5 % | (734) | (0.3) % |
| Interest expense, net | 10,113 | 4.7 % | 6,381 | 3.0 % |
| Other expense, net | 5,089 | 2.4 % | 4,241 | 2.0 % |
| (Loss) income from continuing operations before income taxes | (3,385) | (1.6) % | (11,356) | (5.4) % |
| (Benefit) provision for income taxes | 2 | 0.0 % | (3,961) | (1.9) % |
| Net income from continuing operations | \$ (3,387) | (1.6) % | \$ (7,395) | (3.5) % |
| Income from discontinued operations, net of tax ¹ | 8,671 | | 2,252 | |
| Net income (loss) | \$ 5,284 | | \$ (5,143) | |

¹ These line items include the following amounts of non-cash, stock-based compensation expense for the periods indicated:

| | Year Ended December 31, | | | |
|---|-------------------------|------------|--------|------------|
| | 2012 | % of Sales | 2011 | % of Sales |
| Cost of sales | \$ 704 | 0.3 % | \$ 735 | 0.3 % |
| Selling, general and administrative | 6,767 | 3.2 % | 4,875 | 2.3 % |
| Research and development | 368 | 0.2 % | 320 | 0.2 % |
| Loss from discontinued operations, net of tax | 3,135 | n/a | 3,178 | n/a |

The following table sets forth our net sales by product line for the periods indicated (in thousands) and the percentage of year-over-year change:

| | Year Ended December 31, | | |
|--------------------|--------------------------------|----------------|-----------------|
| | 2012 | 2011 | % Change |
| Foot and Ankle | 122,897 | 107,734 | 14.1 % |
| Upper Extremity | 24,977 | 27,742 | (10.0) % |
| Biologics | 60,495 | 69,409 | (12.8) % |
| Other | 5,736 | 5,868 | (2.2) % |
| Total Sales | 214,105 | 210,753 | 1.6 % |

The following table presents net sales by geographic area (in thousands) and the percentage of year-over-year change:

| | Year Ended December 31, | | |
|--------------------|--------------------------------|-------------------|-----------------|
| | 2012 | 2011 | % Change |
| Domestic | \$ 166,111 | \$ 166,456 | (0.2) % |
| International | 47,994 | 44,297 | 8.3 % |
| Total Sales | \$ 214,105 | \$ 210,753 | 1.6 % |

Net sales

Our sales increased 2%, driven by 14% growth in our foot and ankle sales, partially offset by a 10% decline in upper extremity sales and a 13% decline in biologics sales. Our U.S. net sales totaled \$166.1 million in 2012 and \$166.5 million in 2011, representing approximately 78% of total net sales in 2012, 79% of total net sales in 2011. Our international net sales totaled \$48.0 million in 2012, an 8% increase as compared to net sales of \$44.3 million in 2011. Our 2012 international net sales included an unfavorable foreign currency impact of approximately \$1.1 million when compared to 2011 net sales. However, this unfavorable currency impact was more than offset by growth in foot and ankle sales.

Our foot and ankle sales increased 14%, driven by the success of our CLAW[®] II Polyaxial Compression Plating System and our ORTHOLOC[®] 3Di Reconstruction Plating System, both launched in the first half of 2012, as well as the successful conversion of the majority of our foot & ankle sales force to direct representation. International foot and ankle sales grew 26%, as growth across all geographies was partially offset by \$0.8 million of unfavorable currency exchange rates.

Upper extremity net sales decreased to \$25.0 million in 2012, representing a 10% decline from 2011, driven by a 13% decline in the U.S.

Net sales of our biologic products totaled \$60.5 million in 2012, which declined by 13%, as compared to 2011. Our U.S. biologics sales decreased 16% compared to 2011, primarily due to the license agreement entered into with KCI during the first quarter of 2011, which precluded us from marketing our GRAFTJACKET[®] products in the wound care field.

Cost of sales

Our cost of sales as a percentage of net sales decreased to 22.5% in 2012 from 26.9% in 2011 primarily due to lower provisions for excess and obsolete inventory.

Cost of sales - restructuring

In 2011, we recorded charges of \$0.7 million for excess and obsolete inventory provisions associated with product optimization as we reduced the size of our international product portfolio. No such provisions were recorded in 2012.

Selling, general and administrative

Our selling, general and administrative expenses as a percentage of net sales totaled 70.2% and 62.4% in 2012 and 2011, respectively. For 2012, selling, general and administrative expense included \$6.8 million (3.2% of net sales) of non-cash stock-based compensation expense, \$1.8 million (0.8% of net sales) of due diligence and transaction costs associated with our acquisition of BioMimetic, and \$1.0 million (0.5% of net sales) of costs associated with U.S. distributor conversions. Selling, general and administrative expense for 2011 included \$4.9 million (2.3% of net sales) of non-cash stock based compensation expense. The remaining increase in selling, general and administrative expense was driven by increased sales and marketing costs as a result of our initiative to convert a substantial portion of our U.S. foot and ankle sales force to direct employees, and costs associated with increased levels of medical education. Additionally, we recognized increased cash incentive compensation as compared to 2011, when we incurred lower expense associated with cash incentive compensation, as we failed to meet most incentive compensation targets.

Research and development

Our investment in research and development activities represented 6.5% and 7.3% of net sales in 2012 and 2011, respectively. The decrease in research and development expense as a percentage of sales is primarily attributable to cost reductions resulting from our cost improvement restructuring plan initiated in the third quarter of 2011 and lower costs associated with clinical studies.

Amortization of intangible assets

Charges associated with amortization of intangible assets were \$4.4 million or 2.1% of sales in 2012, as compared to \$2.4 million or 1.1% of sales in 2011. During 2012, we recorded \$1.9 million of amortization expense associated with distributor non-compete agreements entered into during the year.

Gain on Sale of Intellectual Property

During 2012, we recognized a gain of \$15.0 million related to the sale of certain intellectual property associated with biomaterial used in products marketed and sold by us as bone graft substitutes. In connection with the sale, we entered into a license agreement with the purchaser pursuant to which we obtained an exclusive, worldwide, fully paid license to use the transferred intellectual property in our fields of use.

Restructuring Charges

During 2011, we recognized \$4.6 million of restructuring charges within operating expenses, primarily for severance obligations and the impairment of long-lived assets. During 2012, we completed our cost restructuring recognizing \$0.4 million of charges.

Interest expense, net

Interest expense, net, consists of interest expense of \$10.6 million in 2012, primarily from borrowings under our 2017 Convertible Senior Notes, borrowings under the Term Loan and non-cash interest expense associated with the amortization of the discount on our 2017 Convertible Senior Notes. Interest expense, net, consists of interest expense of \$7.0 million in 2011, primarily from borrowings under the Term Loan. Interest income of \$0.4 million was recognized during 2012 and 2011, generated by our invested cash balances and investments in marketable securities.

Other expense, net

For 2012, other expense, net includes a \$1.8 million loss on the early termination of an interest rate swap, \$2.7 million related to the write off of deferred financing costs associated with our terminated Senior Credit Facility and the portion of our 2014 Notes that were repurchased, and a net unrealized loss of \$1.1 million for mark-to-market adjustments on our derivative assets and derivative liabilities. For 2011, other expense, net includes approximately \$4.1 million of expenses in 2011 for the write-off of pro-rata unamortized deferred financing fees and for bank and legal fees associated with the purchase of \$170.9 million aggregate principal amount of the 2014 Notes validly tendered in the 2011 tender offer.

Provision (Benefit) for income taxes

We recorded a negligible tax provision in 2012 and a tax benefit of \$4.0 million in 2011. Our effective tax rate for 2012 and 2011 was (0.1)% and 34.9% respectively. Our 2012 tax expense was unfavorably impacted by non-deductible transaction expenses associated with acquisitions announced in 2013, which had an unfavorable 21.2 percentage point impact on the 2012 effective tax rate due to the relatively small loss before income taxes.

Income from Discontinued Operations, Net of Tax

Net sales of our OrthoRecon business decreased 10.8% to \$269.7 million in 2012 compared to \$302.2 million in 2011, driven by a 13.1% decline in hip sales and a 7.3% decline in knee sales.

Income from discontinued operations, net of tax, was \$8.7 million in 2012, as compared \$2.3 million in 2011. The increase in net income was primarily driven by the after tax impact of a \$13.2 million charge in 2011 for management's estimate for product liability provisions, and the after tax impact of a \$6.3 million decrease in expenses associated with the deferred prosecution agreement and U.S. governmental inquiries. These decreased costs were partially offset by decreased profitability resulting from the sales decline.

Seasonal Nature of Business

We traditionally experience lower sales volumes in the third quarter than throughout the rest of the year as many of our reconstructive products are used in elective procedures, which generally decline during the summer months, typically resulting in selling, general and administrative expenses and research and development expenses as a percentage of sales that are higher during this period than throughout the rest of the year. In addition, our first quarter selling, general and administrative expenses include additional expenses that we incur in connection with the annual meeting held by the American College of Foot and Ankle Surgeons. During this three-day event, we display our most recent and innovative products in the foot and ankle market.

Restructuring

On September 15, 2011, we announced plans to implement a cost restructuring plan to foster growth, enhance profitability and cash flow, and build stockholder value. We implemented numerous initiatives to reduce spending, including streamlining select aspects of our international selling and distribution operations, reducing the size of our product portfolio, adjusting plant operations to align with our volume and mix expectations and rationalizing our research and development projects. We concluded our cost improvement restructuring efforts during the second quarter of 2012. We have realized the benefits from this restructuring within selling, general and administrative expenses beginning in the fourth quarter of 2011. This favorability is being partially offset by unfavorable income tax consequences, and incremental expenses associated with senior management changes. In total, we estimate net income includes approximately \$1 million favorable impact beginning in 2012 on an annual basis. However, the favorable impact from our cost improvement restructuring plan was more than offset by the additional investments we made in 2012 and 2013 for the transformational changes to our business, including aggressively converting a portion of our U.S. independent distributor foot and ankle territories to direct sales representation and substantially increasing our investment in foot and ankle medical education to drive market adoption of new products and technologies.

Liquidity and Capital Resources

The following table sets forth, for the periods indicated, certain liquidity measures (in thousands):

| | As of December 31, | |
|----------------------------------|--------------------|------------|
| | 2013 | 2012 |
| Cash and cash equivalents | \$ 168,534 | \$ 320,360 |
| Short-term marketable securities | 6,898 | 12,646 |
| Long-term marketable securities | 7,650 | — |
| Working capital | 385,890 | 575,713 |

Operating Activities. Cash (used in) provided by operating activities totaled (\$36.6 million), \$68.8 million, and \$61.4 million in 2013, 2012 and 2011 respectively. The decrease in cash provided by operating activities in 2013 as compared to 2012 was driven by decreased cash profitability, primarily due to costs associated with the sale of our OrthoRecon business, costs associated with the acquisitions of BioMimetic and Biotech, and operating expenses associated with the acquired BioMimetic business.

In 2012 compared to 2011, the increase in cash from operating activities was primarily due to increased cash profitability and inventory reductions, partially offset by payment of approximately \$10 million to buy out certain royalty agreements with health care professionals.

Investing Activities. Our capital expenditures totaled \$37.5 million in 2013, \$19.3 million in 2012, and \$47.0 million in 2011. The increase in 2013 compared to 2012 is primarily attributable to spending on our new corporate headquarters due to the sale of our existing headquarters as part of the sale of our OrthoRecon business. The decrease in capital expenditures in 2012 compared to 2011 is attributable to decreased spending on surgical instrumentation as a result of our inventory and instrumentation optimization efforts, and the 2011 spending on instrumentation related to the launch of our EVOLUTION™ Medial-Pivot Knee System. In addition, 2011 included spending related to the upgrade of our enterprise resource planning system. Historically, our capital expenditures have consisted principally of purchased manufacturing equipment, research and testing equipment, computer systems, office furniture and equipment and surgical instruments. We expect to incur capital expenditures in 2014 of approximately \$50 million for routine capital expenditures, the expansion of our manufacturing facility in Arlington, Tennessee, and the completion of our corporate headquarters.

During 2013, we paid \$95.4 million cash, net of cash acquired for the WG Healthcare, BioMimetic and Biotech acquisitions. Refer to Note 3 of our consolidated financial statements contained in "Financial Statements and Supplementary Data" for additional information regarding these acquisitions.

Financing Activities. During 2013, cash provided by financing activities totaled \$6.3 million, compared to \$98.7 million in 2012 and cash used in financing activities of \$30.1 million in 2011. During 2013, we received \$6.3 million of cash in connection with the issuance of shares in connection with our stock-based compensation plan.

During 2012, cash provided by financing activities consisted primarily of \$300.0 million of proceeds from the issuance of our 2017 Convertible Senior Notes, offset by payments on our Term Loan of \$144.4 million and \$56.2 million of cash used to purchase hedge options on our 2017 Convertible Senior Notes. During 2011, cash used in financing activities consisted of the purchase of \$170.9 million of our 2014 Notes tendered in the tender offer, mostly offset by the cash proceeds from a \$150 million borrowing under the Term Loan.

On August 22, 2012, we issued \$300 million of the 2017 Convertible Senior Notes, which generated net proceeds of \$290.8 million. In connection with the offering of the 2017 Convertible Senior Notes, we entered into convertible note hedging transactions with three counterparties (the Option Counterparties). We also entered into warrant transactions in which we sold warrants for an aggregate of 11,794,200 shares of our common stock to the Option Counterparties. As of December 31, 2013, \$300.0 million aggregate principal amount of the 2017 Convertible Senior Notes remain outstanding.

In November 2007, we issued \$200 million of 2.625% Convertible Senior Notes maturing on December 1, 2014. On February 10, 2011, we announced the commencement of a tender offer to purchase for cash any and all of our outstanding 2014 Notes. Upon expiration on March 11, 2011, we purchased \$170.9 million aggregate principal amount of the 2014 Notes. On August 22, 2012, we purchased \$25.3 million aggregate principal amount of the 2014 Notes. As of December 31, 2013, \$3.8 million aggregate principal amount of the 2014 Notes remain outstanding.

See Note 9 to our consolidated financial statements contained in "Financial Statements and Supplementary Data" for further discussion of these financing activities.

In 2014, we will make payments of \$4.2 million for the current portion of our long-term obligations, consisting of \$3.8 million related to our 2014 Notes, and payments under our long-term capital leases, including interest, of \$0.4 million.

As of December 31, 2013, we had an immaterial amount of cash and cash equivalents held in jurisdictions outside of the U.S., which are expected to be indefinitely reinvested for continued use in foreign operations. Repatriation of these assets to the U.S. would have negative tax consequences. We do not intend to repatriate these funds.

Discontinued Operations. Cash flows from discontinued operations are combined with cash flows from continuing operations in the Consolidated Statement of Cash Flows. During 2013, cash inflows from discontinued operations was approximately \$29 million, compared to approximately \$44 million in 2012. We do not expect that the absence of cash flows from discontinued operations will have an impact on our ability to meet contractual cash obligations, fund our working capital requirements, operations, and anticipated capital expenditures.

Contractual Cash Obligations. At December 31, 2013, we had contractual cash obligations and commercial commitments as follows (in thousands):

| | Payments Due by Periods | | | | |
|---|--------------------------------|------------------|------------------|-------------------|-------------------|
| | Total | 2014 | 2015-2016 | 2017-2018 | After 2018 |
| Amounts reflected in consolidated balance sheet: | | | | | |
| Capital lease obligations ⁽¹⁾ | \$ 10,292 | \$ 419 | \$ 1,863 | \$ 1,998 | \$ 6,012 |
| 2017 Convertible Senior Notes ⁽²⁾ | 300,000 | — | — | 300,000 | — |
| 2014 Convertible Senior Notes ⁽³⁾ | 3,768 | 3,768 | — | — | — |
| Amounts not reflected in consolidated balance sheet: | | | | | |
| Operating leases | 16,171 | 6,087 | 6,867 | 2,449 | 768 |
| Minimum supply obligations | 2,073 | — | 2,073 | — | — |
| Interest on 2017 Convertible Senior Notes ⁽⁴⁾ | 22,000 | 6,000 | 12,000 | 4,000 | — |
| Interest on 2014 Convertible Senior Notes ⁽⁵⁾ | 91 | 91 | — | — | — |
| Total contractual cash obligations | \$ 354,395 | \$ 16,365 | \$ 22,803 | \$ 308,447 | \$ 6,780 |

(1) Payments include amounts representing interest.

(2) Represents long-term debt payment provided to holders of the 2017 Convertible Senior Notes do not exercise the option to convert each \$1,000 note into 39.3140 shares of our common stock. Our 2017 Convertible Senior Notes are discussed further in Note 9 to our consolidated financial statements contained in "Financial Statements and Supplementary Data."

(3) Represents long-term debt payment provided holders of the 2014 Convertible Senior Notes do not exercise the option to convert each \$1,000 note into 30.6279 shares of our common stock. Our 2014 Convertible Senior Notes are discussed further in Note 9 to our consolidated financial statements contained in "Financial Statements and Supplementary Data."

(4) Represents interest on the 2017 Convertible Senior Notes payable semiannually with an annual interest rate of 2.000%.

(5) Represents interest on the 2014 Convertible Senior Notes payable semiannually with an annual interest rate of 2.625%.

Portions of these payments are denominated in foreign currencies and were translated in the table above based on their respective U.S. dollar exchange rates at December 31, 2013. These future payments are subject to foreign currency exchange rate risk.

The amounts reflected in the table above for capital lease obligations represent future minimum lease payments under our capital lease agreements, which are primarily for certain property and equipment. The present value of the minimum lease payments are recorded in our balance sheet at December 31, 2013. The minimum lease payments related to these leases are discussed further in Note 9 to our consolidated financial statements contained in "Financial Statements and Supplementary Data."

The amounts reflected in the table above for operating leases represent future minimum lease payments under non-cancelable operating leases primarily for certain equipment and office space. Our purchase obligations and royalty and consulting agreements are disclosed in Note 19 to our consolidated financial statements contained in "Financial Statements and Supplementary Data."

In accordance with U.S. generally accepted accounting principles, our operating leases are not recognized in our consolidated balance sheet; however, the minimum lease payments related to these agreements are disclosed in Note 19 to our consolidated financial statements contained in "Financial Statements and Supplementary Data."

Contingent consideration of up to \$400,000 may be paid related to the acquisition of certain assets associated with the EZ Concept Surgical Device Corporation (EZ Frame). The potential additional cash payments are based on the future financial performance of the acquired assets. Additionally, in accordance with the October 2011 CCI acquisition, we will pay royalties based on sales of the acquired product. Contingent consideration of up to \$182.2 million may be paid upon receipt of FDA approval of Augment[®] Bone Graft and upon achieving certain revenue milestones associated with the BioMimetic acquisition. Additionally, payments of \$3.9 million and \$5.0 million may be paid upon achieving revenue milestones related to the acquisitions of WG Healthcare and Biotech, respectively.

In addition to the contractual cash obligations discussed above, all of our U.S. sales and a portion of our international sales are subject to commissions based on net sales. A substantial portion of our global sales are subject to royalties earned based on product sales.

Additionally, as of December 31, 2013, we had \$4.7 million of unrecognized tax benefits recorded within "Other liabilities" in our consolidated balance sheet. This represents the tax benefits associated with various tax positions taken, or expected to be taken, on U.S. and international tax returns that have not been recognized in our financial statements due to uncertainty regarding their resolution. We are unable to make a reliable estimate of the eventual cash flows by period that may be required to settle these matters. Certain of these matters may not require cash settlement due to the existence of net operating loss carryforwards. Therefore, our unrecognized tax benefits are not included in the table above. See Note 14 to our consolidated financial statements contained in "Financial Statements and Supplementary Data."

During 2013, we received a not approvable letter from the FDA in response to our PMA application for Augment[®] Bone Graft for use as an alternative to autograft in hindfoot and ankle fusion procedures. We have filed an appeal with the FDA regarding its decision. On October 31, 2013, the FDA notified us it has elected to convene a Dispute Resolution Panel to consider the scientific issues in dispute before making a decision on our appeal. While we believe our appeal has strong merits, we were required to evaluate assets associated with the BioMimetic acquisition for impairment based upon the information we had as of September 30, 2013 (see Note 9 to our consolidated financial statements contained in "Financial Statements and Supplementary Data" for further discussion of our impairment analysis). Due to the results of that analysis, we estimated that approximately \$3.2 million of the non-cancelable inventory commitments for the raw materials used in the manufacture of Augment[®] Bone Graft will expire unused. As such, we recorded a \$3.2 million loss on this contractual obligation, which was recognized within "BioMimetic impairment charges" on our consolidated statement of operations for the year ended December 31, 2013.

In process research and development. In connection with our BioMimetic acquisition, we acquired in-process research and development (IPRD) technology related to projects that had not yet reached technological feasibility as of the acquisition date, which included Augment[®] Bone Graft, which was undergoing the FDA approval process, and Augment[®] Injectable Bone Graft. The acquisition date fair values of the IPRD technology was \$61.2 million for Augment[®] Bone Graft and \$27.1 million for Augment[®] Injectable Bone Graft. The fair value of the research and development projects was determined using the income approach, which discounts expected future cash flows from the acquired in-process technology to present value. The discount rate applied to the expected future cash flows included a premium to the base required rate of return, in consideration of the risks associated with the FDA approval process.

The IPRD projects acquired are as follows:

- Augment[®] Bone Graft (Augment) is based on our platform regenerative technology, which combines an engineered version of recombinant human platelet-derived growth factor BB (rhPDGF-BB), one of the principal wound healing and tissue repair stimulators in the body, with tissue specific matrices, when appropriate. This product is intended to offer physicians advanced biological solutions to actively stimulate the body's natural tissue regenerative process. Augment is targeted to be used in the open (surgical) treatment of fusions. Additionally, Augment may be useful in the future to be used in open fractures. We have evaluated Augment in several open clinical applications, including foot and ankle fusions and distal radius fractures. We believe we have demonstrated that our technology is safe and effective in stimulating bone regeneration with the Canadian regulatory approval of Augment in 2009 and the Australian and New Zealand regulatory clearance of Augment in 2011. A PMA application for the use of Augment in the U.S. as an alternative to autograft in hindfoot and ankle fusion procedures was submitted to the FDA prior to this acquisition. We've incurred expenses of approximately \$5.8 million for Augment since the date of acquisition. Future costs related to Augment depends on the ultimate decision by the FDA on the PMA.
- Augment[®] Injectable Bone Graft (Augment Injectable) combines rhPDGF-BB with an injectable bone matrix, and is targeted to be used in either open (surgical) treatment of fusions and fractures or closed (non-surgical) or minimally invasive treatment of fractures. Augment Injectable can be injected into a fusion or fracture site during an open surgical procedure, or it can be injected through the skin into a fracture site, in either case locally delivering rhPDGF-BB to promote fusion or fracture repair. Our initial clinical development program for Augment Injectable has focused on securing regulatory approval for open indications in the United States and in several markets outside the U.S. Recently, we have focused our efforts on securing FDA approval of Augment. The amount of time and cost to complete the Augment Injectable project depends upon the nature of the approval we ultimately receive for Augment, but we currently estimate it could take one to three years. We've incurred expenses of approximately \$1.8 million for Augment Injectable since the date of acquisition. Future costs related to Augment depends on the ultimate decision by the FDA on the PMA for Augment.

Subsequently, during the third quarter of 2013, we received a not approvable letter from the FDA in response to our PMA application for Augment[®] Bone Graft for use as an alternative to autograft in hindfoot and ankle fusion procedures. Following our announcement regarding the receipt of this letter, the market value of the CVRs issued in connection with the BioMimetic decreased significantly. Holders of CVRs are entitled to be paid the contingent consideration from the BioMimetic acquisition, specifically upon FDA approval of Augment[®] Bone Graft, and subsequently upon the achievement of certain revenue milestones. The value of the CVRs therefore implies the market's assessment of probability of FDA approval. Because the probability of such FDA approval is a significant input in the valuation of the BioMimetic reporting unit and related intangible assets, management determined that our goodwill and intangible assets acquired in the BioMimetic acquisition were more likely than not impaired, and therefore required a quantitative impairment test.

We have filed an appeal with the FDA regarding its decision. On October 31, 2013, the FDA notified us it has elected to convene a Dispute Resolution Panel to consider the scientific issues in dispute before making a decision on our appeal. While we believe our appeal has strong merits, we were required to evaluate assets associated with the BioMimetic acquisition for impairment based upon the information we had as of September 30, 2013.

FASB ASC 350-30-35-18 requires companies to evaluate for impairment intangible assets not subject to amortization, such as our IPRD assets, if events or changes in circumstances indicate than an asset might be impaired.

We updated our discounted cash flow valuation model for the BioMimetic acquisition based on probability weighted estimates of revenues and expenses, related cash flows and the discount rate used in the model. The probabilities used in the model were based on the fair value of the CVRs as of September 30, 2013. The fair value of the IPRD was less than the carrying values. Therefore, we recognized impairment charge of approximately \$56.9 million for Augment[®] and \$27.1 million for Augment[®] Injectable for the year ended December 31, 2013, for the amount by which the carrying value of these assets exceeded the fair value.

Other Liquidity Information. We have funded our cash needs since 2000 through various equity and debt issuances and through cash flow from operations. Although it is difficult for us to predict our future liquidity requirements, we believe that our current cash balance of approximately \$168.5 million and our marketable securities balance of \$14.5 million will be sufficient for the foreseeable future to fund our working capital requirements and operations, fund the acquisitions announced in January 2014 with total cash purchase price of approximately \$80 million, permit anticipated capital expenditures in 2014 of approximately \$50 million, and meet our contractual cash obligations in 2014. Furthermore, cash received as a result of the sale of our OrthoRecon business will allow us to continue to make investments to accelerate growth in our foot and ankle business.

Critical Accounting Estimates

All of our significant accounting policies and estimates are described in Note 2 to our consolidated financial statements contained in "Financial Statements and Supplementary Data." Certain of our more critical accounting estimates require the application of significant judgment by management in selecting the appropriate assumptions in determining the estimate. By their nature, these judgments are subject to an inherent degree of uncertainty. We develop these judgments based on our historical experience, terms of existing contracts, our observance of trends in the industry, information provided by our customers and information available from other outside sources, as appropriate. Different, reasonable estimates could have been used in the current period. Additionally, changes in accounting estimates are reasonably likely to occur from period to period. Both of these factors could have a material impact on the presentation of our financial condition, changes in financial condition or results of operations.

We believe that the following financial estimates are both important to the portrayal of our financial condition and results of operations and require subjective or complex judgments. Further, we believe that the items discussed below are properly recorded in the financial statements for all periods presented. Our management has discussed the development, selection and disclosure of our most critical financial estimates with the audit committee of our board of directors and with our independent auditors. The judgments about those financial estimates are based on information available as of the date of the financial statements. Those financial estimates include:

Discontinued Operations. On January 9, 2014, we completed the sale of our OrthoRecon business, which consists of hip and knee product implants, to MicroPort. We determined that this transaction meets the criteria for classification as discontinued operations under the provisions of FASB ASC 205-20. As such, all historical operating results for our OrthoRecon business are reflected within discontinued operations in the consolidated statements of operations. In addition, costs associated with corporate employees and infrastructure being transferred as a part of the sale have been included in discontinued operations. Further, all assets and associated liabilities to be transferred to MicroPort have been classified as assets and liabilities held for sale on our consolidated balance sheet, in accordance with FASB ASC 360.

Revenue recognition. Our revenues are primarily generated through two types of customers, hospitals and surgery centers and stocking distributors, with the majority of our revenue derived from sales to hospitals and surgery centers. Our products are sold through a network of employee and independent sales representatives in the U.S. and by a combination of employee sales representatives, independent sales representatives and stocking distributors outside the U.S. We record revenues from sales to hospitals and surgery centers when they take title to the product, which is generally when the product is surgically implanted in a patient.

We record revenues from sales to our stocking distributors at the time the product is shipped to the distributor. Our stocking distributors, who sell the products to their customers, take title to the products and assume all risks of ownership. Our distributors are obligated to pay us within specified terms regardless of when, if ever, they sell the products. In general, our distributors do not have any rights of return or exchange; however, in limited situations, we have repurchase agreements with certain stocking distributors. Those certain agreements require us to repurchase a specified percentage of the inventory purchased by the distributor within a specified period of time prior to the expiration of the contract. During those specified periods, we defer the applicable percentage of the sales. An insignificant amount of sales related to these types of agreements were deferred and not yet recognized as revenue as of December 31, 2013 and 2012.

We must make estimates of potential future product returns related to current period product revenue. To do so, we analyze our historical experience related to product returns when evaluating the adequacy of the allowance for sales returns. Judgment must be used and estimates made in connection with establishing the allowance for product returns in any accounting period. Our allowances for product returns of approximately \$0.3 million are included as a reduction of accounts receivable at December 31, 2013 and 2012. Should actual future returns vary significantly from our historical averages, our operating results could be affected.

In 2011, we entered into a trademark license agreement (License Agreement) with KCI Medical Resources, a subsidiary of Kinetic Concepts, Inc. (KCI). In exchange for \$8.5 million, of which \$5.5 million was received immediately and \$3 million was received in January 2012, the License Agreement provides KCI with a non-transferable license to use our trademarks associated with our GRAFTJACKET™ line of products in connection with the marketing and distribution of KCI's soft tissue graft containment products used in the wound care field, subject to certain exceptions. License revenue is being recognized over 12 years on a straight line basis.

Allowances for doubtful accounts. We experience credit losses on our accounts receivable and accordingly, we must make estimates related to the ultimate collection of our accounts receivable. Specifically, we analyze our accounts receivable, historical bad debt experience, customer concentrations, customer creditworthiness and current economic trends when evaluating the adequacy of our allowance for doubtful accounts.

The majority of our accounts receivable are from hospitals, many of which are government funded. Accordingly, our collection history with this class of customer has been favorable. Historically, we have experienced minimal bad debts from our hospital customers and more significant bad debts from certain international stocking distributors, typically as a result of specific financial difficulty or geo-political factors. We write off accounts receivable when we determine that the accounts receivable are uncollectible, typically upon customer bankruptcy or the customer's non-response to repeated collection efforts.

We believe that the amount included in our allowance for doubtful accounts has been a historically appropriate estimate of the amount of accounts receivable that are ultimately not collected. While we believe that our allowance for doubtful accounts is adequate, the financial

condition of our customers and the geo-political factors that impact reimbursement under individual countries' healthcare systems can change rapidly, which would necessitate additional allowances in future periods. Our allowances for doubtful accounts were \$0.3 million and \$0.3 million, at December 31, 2013 and 2012, respectively, for those customer account balances that were retained following the sale of our OrthoRecon business to MicroPort.

Excess and obsolete inventories. We value our inventory at the lower of the actual cost to purchase and/or manufacture the inventory on a first-in, first-out (FIFO) basis or its net realizable value. We regularly review inventory quantities on hand for excess and obsolete inventory and, when circumstances indicate, we incur charges to write down inventories to their net realizable value. Our review of inventory for excess and obsolete quantities is based primarily on our forecast of product demand and production requirements for the next 24 months. A significant decrease in demand could result in an increase in the amount of excess inventory quantities on hand. Additionally, our industry is characterized by regular new product development that could result in an increase in the amount of obsolete inventory quantities on hand due to cannibalization of existing products. Also, our estimates of future product demand may prove to be inaccurate in which case we may be required to incur charges for excess and obsolete inventory. In the future, if additional inventory write-downs are required, we would recognize additional cost of goods sold at the time of such determination. Regardless of changes in our estimates of future product demand, we do not increase the value of our inventory above its adjusted cost basis. Therefore, although we make every effort to ensure the accuracy of our forecasts of future product demand, significant unanticipated decreases in demand or technological developments could have a significant impact on the value of our inventory and our reported operating results.

Charges recognized for excess and obsolete inventory within our results of continuing operations were \$4.7 million, \$3.2 million and \$11.6 million for the years ended December 31, 2013, 2012 and 2011, respectively.

Goodwill and long-lived assets. As of December 31, 2013, we have approximately \$118.3 million of goodwill recorded as a result of the acquisition of businesses. Goodwill is tested for impairment annually, or more frequently if changes in circumstances or the occurrence of events suggest that impairment exists. The annual evaluation of goodwill impairment may require the use of estimates and assumptions to determine the fair value of our reporting units using projections of future cash flows. Unless circumstances otherwise dictate, the annual impairment test is performed in the fourth quarter.

During 2013, we completed our purchase price allocation associated with our acquisition of BioMimetic, and recognized \$138.2 million of goodwill. The BioMimetic business is considered a separate reporting unit for purposes of goodwill impairment evaluation. Subsequent to the completion of the BioMimetic purchase price allocation, we recognized a significant impairment of intangible assets acquired from the BioMimetic acquisition and determined that an evaluation of the goodwill associated with the BioMimetic reporting unit was required. We updated our discounted cash flow valuation model for the BioMimetic acquisition based on probability weighted estimates of revenues and expenses, related cash flows and the discount rate used in the model. The probabilities used in the model were based on the fair value of the CVRs as of September 30, 2013. Based on this discounted cash flow valuation model, we determined that the fair value of the BioMimetic reporting unit as of September 30, 2013 was less than its carrying value as of such date. Therefore, we recognized a goodwill impairment charge of \$115.0 million for the amount by which the carrying value of these assets exceeded the fair value as of September 30, 2013. These charges are included within "BioMimetic impairment charges" on our consolidated statement of operations.

During the fourth quarter of 2013, we performed a qualitative assessment of goodwill for impairment and determined that it is more likely than not that the fair value of our reporting units exceeded their respective carrying values, indicating that goodwill was not impaired. We have determined that we have three reporting units for purposes of evaluating goodwill for impairment: 1) BioMimetic business; 2) Continuing Operations business, excluding the BioMimetic business; and 3) Discontinued Operations (OrthoRecon) business.

Our business is capital intensive, particularly as it relates to surgical instrumentation. We depreciate our property, plant and equipment and amortize our intangible assets based upon our estimate of the respective asset's useful life. Our estimate of the useful life of an asset requires us to make judgments about future events, such as product life cycles, new product development, product cannibalization and technological obsolescence, as well as other competitive factors beyond our control. We account for the impairment of finite, long-lived assets in accordance with the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Section 360, *Property, Plant and Equipment* (FASB ASC 360). Accordingly, we evaluate impairments of our property, plant and equipment based upon an analysis of estimated undiscounted future cash flows. If we determine that a change is required in the useful life of an asset, future depreciation and amortization is adjusted accordingly. Alternatively, if we determine that an asset has been impaired, an adjustment would be charged to income based on the asset's fair market value, or discounted cash flows if the fair market value is not readily determinable, reducing income in that period.

Valuation of In-Process Research and Development. The estimated fair value attributed to IPRD represents an estimate of the fair value of purchased in-process technology for research programs that have not reached technological feasibility and have no alternative future use. Only those research programs that had advanced to a stage of development where management believed reasonable net future cash flow forecasts could be prepared and a reasonable possibility of technical success existed were included in the estimated fair value.

IPRD is recorded as an indefinite-lived intangible asset until completion or abandonment of the associated research and development projects. Accordingly, no amortization expense is reflected in the results of operations. If a project is completed, the carrying value of the related intangible asset will be amortized over the remaining estimated life of the asset beginning with the period in which the project is completed. If a project becomes impaired or is abandoned, the carrying value of the related intangible asset will be written down to its fair value and an impairment charge will be taken in the period the impairment occurs. These intangible assets are tested for impairment on an annual basis, or earlier if impairment indicators are present.

During 2013, we received a not approvable letter from the FDA in response to our PMA application for Augment[®] Bone Graft for use as an alternative to autograft in hindfoot and ankle fusion procedures. Following our announcement regarding the receipt of this letter, the market value of the CVRs issued in connection with the BioMimetic acquisition decreased significantly. Holders of CVRs are entitled to be paid the contingent consideration from the BioMimetic acquisition, specifically upon FDA approval of Augment[®] Bone Graft, and subsequently upon the

achievement of certain revenue milestones. The value of the CVRs therefore implies the market's probability of FDA approval. Because the probability of such FDA approval is a significant input in the valuation of the BioMimetic reporting unit and related intangible assets, management determined that our goodwill and intangible assets acquired in the BioMimetic acquisition were more likely than not impaired, and therefore required a quantitative impairment test.

We filed an appeal with the FDA regarding its decision and on October 31, 2013, the FDA notified us it has elected to convene a Dispute Resolution Panel to consider the scientific issues in dispute before making a decision on our appeal. While we believe our appeal has strong merits, we were required to evaluate assets associated with the BioMimetic acquisition for impairment.

We updated our discounted cash flow valuation model for the BioMimetic acquisition based on probability weighted estimates of revenues and expenses, related cash flows and the discount rate used in the model. The probabilities used in the model were based on the fair value of the CVRs as of September 30, 2013. Based on this discounted cash flow valuation model, we determined that the fair value of the IPRD assets as of September 30, 2013 were less than their respective carrying values as of such date. Therefore, we recognized an intangible impairment charge of approximately \$84.0 million for the amount by which the carrying value of these assets exceeded the fair value. These charges are included within "BioMimetic impairment charges" on our consolidated statement of operations.

Due to the uncertainty associated with research and development projects, there is risk that actual results will differ materially from the cash flow projections and that the research and development project will result in a successful commercial product. If we are successful in our appeal of the not approvable letter from the FDA, and our Augment[®] Bone Graft is ultimately approved for sale in the United States, the fair value of this technology will be significantly greater than the amount recognized in our financial statements, and the future amortization expense associated with the intangible asset will be significantly less than originally estimated. The risks associated with achieving commercialization include, but are not limited to, delay or failure to obtain regulatory approvals to conduct clinical trials, delay or failure to obtain required market clearances, delays or issues with patent issuance, or validity and litigation.

Product liability claims, product liability insurance recoveries and other litigation. Periodically, claims arise involving the use of our products. We make provisions for claims specifically identified for which we believe the likelihood of an unfavorable outcome is probable and an estimate of the amount of loss has been developed. As additional information becomes available, we reassess the estimated liability related to our pending claims and make revisions as necessary.

Product liability claims associated with hip and knee products we sold prior to the sale of our OrthoRecon business will not be assumed by MicroPort. Estimated liabilities, if any, for such claims, and accrued legal defense costs for fees that have been incurred to date, are excluded from liabilities held for sale. Concomitant receivables associated with product liability insurance recoveries are excluded from assets held for sale. MicroPort will be responsible for product liability claims associated with products it sells after the closing.

In the third quarter of 2011, as a result of an increase in the number and monetary amount of claims associated with fractures of our long PROFEMUR[®] titanium modular necks (PROFEMUR[®] Claims), management recorded a provision for current and future claims associated with fractures of this product. See Note 19 to our consolidated financial statements for further description of this provision. Future revisions in our estimates of the liability could materially impact our results of operation and financial position. We maintain insurance coverage that limits the severity of any single claim as well as total amounts incurred per policy year, and we believe our insurance coverage is adequate. We use the best information available to us in determining the level of accrued product liabilities, and we believe our accruals are adequate. Our accrual for PROFEMUR[®] Claims was \$16.8 million and \$23.3 million as of December 31, 2013 and December 31, 2012, respectively.

We have maintained product liability insurance coverage on a claims-made basis. As of December 31, 2012, our insurance receivable related to PROFEMUR[®] Claims totaled \$11.4 million, reflecting management's estimate of the probable insurance recovery of previous and future settlements and current spending on legal defense. During 2013, we received a customary reservation of rights from our primary product liability insurance carrier asserting that present and future claims related to fractures of our PROFEMUR[®] titanium modular neck hip products and which allege certain types of injury (Modular Neck Claims) would be covered as a single occurrence under the policy year the first such claim was asserted. The effect of this coverage position would be to place Modular Neck Claims into a single prior policy year in which applicable claims-made coverage was available, subject to the overall policy limits then in effect. During 2013, we received payment from the primary insurance carrier and the next insurance carrier in the tower, totaling \$15 million. As of December 31, 2013, our insurance receivable related to Modular Neck Claims totaled \$25 million, which consists of \$12 million probable recovery for cash spending associated with defense and settlement costs and \$13 million associated with the probable recovery of our recorded liability for current and future Modular Neck Claims outstanding, reflecting in total the remaining amount of insurance in this policy year. See Note 19 to our consolidated financial statements contained in "Financial Statements and Supplementary Data" for further description of our insurance coverage.

Our accrual for other product liability claims was \$0.7 million and \$0.6 million at December 31, 2013 and December 31, 2012, respectively.

Claims for personal injury have been made against us associated with our metal-on-metal hip products (primarily our CONSERVE[®] product line). The pre-trial management of certain of these claims has been consolidated in the federal court system under multi-district litigation, and certain other claims in state courts in California, collectively the "Consolidated Metal-on-Metal Claims," as further discussed in Part I Item 3 of this Annual Report. The number of these lawsuits, presently in excess of 700, continues to increase, we believe due to the increasing negative publicity in the industry regarding metal-on-metal hip products. We believe we have data that supports the efficacy and safety of our metal-on-metal hip products. While continuing to dispute liability, we recently agreed to participate in court supervised non-binding mediation in the multi-district federal court litigation (MDL) presently pending in the Northern District of Georgia.

Every metal-on-metal hip case involves fundamental issues of science and medicine that often are uncertain, that continue to evolve, and which present contested facts and issues that can differ significantly from case to case. Such contested facts and issues include medical causation, individual patient characteristics, surgery specific factors, and the existence of actual, provable injury. Given these complexities, we are unable to reasonably estimate a possible loss or range of possible losses for the Consolidated Metal-on-Metal Claims until we know, at a minimum, (i) what

claims, if any, will survive dispositive motion practice, (ii) the extent of the claims, including the size of any potential pool of potential claimants, particularly when damages are not specified or are indeterminate, (iii) how the discovery process will affect the litigation, (iv) the settlement posture of the other parties to the litigation and (iv) any other factors that may have a material effect on the litigation or on a party's litigation strategy. By way of example and without limitation, although we believe a significant number of claimants have not required hip revision surgery, we do not yet know how many of such cases exist within our claimant pool.

We have maintained product liability insurance coverage on a claims-made basis. During the quarter ended September 30, 2012, we received a customary reservation of rights from our primary product liability insurance carrier asserting that certain present and future claims which allege certain types of injury related to our CONSERVE[®] metal-on-metal hip products (CONSERVE[®] Claims) would be covered as a single occurrence under the policy year the first such claim was asserted. The effect of this coverage position would be to place CONSERVE[®] Claims into a single prior policy year in which applicable claims-made coverage was available, subject to the overall policy limits then in effect. Management agrees that there is insurance coverage for the CONSERVE[®] Claims, but has notified the carrier that at this time it disputes the carrier's selection of available policy years and its characterization of the CONSERVE[®] Claims as a single occurrence.

Management has recorded an insurance receivable for the probable recovery of spending in excess of our retention for a single occurrence. As of December 31, 2013 and 2012, this receivable totaled \$8.1 million and \$5.8 million, respectively, and is solely related to defense costs incurred through December 31, 2013. However, the amount we ultimately receive may differ depending on the final conclusion of the insurance policy year or years and the number of occurrences. We believe our contracts with the insurance carriers are enforceable for these claims and, therefore, we believe it is probable that we will receive recoveries from our insurance carriers. However, our insurance carriers could still ultimately deny coverage for some or all of our insurance claims. Based on the information we have available at this time, we do not believe our liabilities, if any, in connection with these matters will exceed our available insurance. As circumstances continue to develop, our belief that we will be able to resolve the Consolidated Metal-on-Metal Claims within our available insurance coverage could change, which could materially impact our results of operations and financial position.

In February 2014, Biomet, Inc., (Biomet) announced it had reached a settlement in the multi-district litigation involving its own metal-on-metal hip products. The terms announced by Biomet include: (i) an expected base settlement amount of \$200,000, (ii) an expected minimum settlement amount of \$20,000 (iii) no payments to plaintiffs who did not undergo a revision surgery and (iv) a total settlement amount expected to be within Biomet's aggregate insurance coverage. We believe our situation involves facts and circumstances which differ significantly from the Biomet cases. We therefore do not consider the Biomet situation sufficiently analogous to provide a reasonable basis for estimate, and deem it unlikely that any settlement of our cases will occur at an base settlement level as high as Biomet's expected average settlement amount.

In addition to the Consolidated Metal-on-Metal Claims discussed above, there are currently certain other pending claims related to our metal-on-metal hip products for which we are accounting in accordance with our standard product liability accrual methodology on a case by case basis.

We are also involved in legal proceedings involving contract, patent protection and other matters. We make provisions for claims specifically identified for which we believe the likelihood of an unfavorable outcome is probable and an estimate of the amount of loss can be developed.

Accounting for income taxes. Our effective tax rate is based on income by tax jurisdiction, statutory rates and tax saving initiatives available to us in the various jurisdictions in which we operate. Significant judgment is required in determining our effective tax rate and evaluating our tax positions. This process includes assessing temporary differences resulting from differing recognition of items for income tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are included within our consolidated balance sheet. Realization of deferred tax assets in each taxable jurisdiction is dependent on our ability to generate future taxable income sufficient to realize the benefits. Management evaluates deferred tax assets on an ongoing basis and provides valuation allowances to reduce net deferred tax assets to the amount that is more likely than not to be realized.

Our valuation allowance balances totaled \$134.3 million and \$14.2 million as of December 31, 2013 and 2012, respectively, due to uncertainties related to our ability to realize, before expiration, certain of our deferred tax assets for both U.S. and foreign income tax purposes. During 2013, we recognized a \$119.6 million valuation allowance against our U.S. deferred tax assets due to recent operating losses in the U.S. tax jurisdiction, which resulted in the determination that our U.S. deferred tax assets were not more likely than not to be utilized in the foreseeable future. These deferred tax assets primarily consist of the carryforward of certain tax basis net operating losses and general business tax credits. See Note 14 to our consolidated financial statements for further discussion of our deferred tax assets and the associated valuation allowance.

In July 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (FIN 48), effective January 1, 2007, which requires the tax effects of an income tax position to be recognized only if they are "more-likely-than-not" to be sustained based solely on the technical merits as of the reporting date. Effective July 1, 2009, this standard was incorporated into FASB ASC Section 740, *Income Taxes*. As a multinational corporation, we are subject to taxation in many jurisdictions and the calculation of our tax liabilities involves dealing with uncertainties in the application of complex tax laws and regulations in various taxing jurisdictions. If we ultimately determine that the payment of these liabilities will be unnecessary, we will reverse the liability and recognize a tax benefit in the period in which we determine the liability no longer applies. Conversely, we record additional tax charges in a period in which we determine that a recorded tax liability is less than we expect the ultimate assessment to be. Our liability for unrecognized tax benefits totaled \$4.7 million and \$5.1 million as of December 31, 2013 and 2012, respectively. See Note 14 to our consolidated financial statements contained in "Financial Statements and Supplementary Data" for further discussion of our unrecognized tax benefits.

We operate within numerous taxing jurisdictions. We are subject to regulatory review or audit in virtually all of those jurisdictions, and those reviews and audits may require extended periods of time to resolve. Management makes use of all available information and makes reasoned judgments regarding matters requiring interpretation in establishing tax expense, liabilities and reserves. We believe adequate provisions exist for income taxes for all periods and jurisdictions subject to review or audit.

Stock-based compensation. We calculate the grant date fair value of non-vested shares as the closing sales price on the trading day immediately prior to the grant date. We use the Black-Scholes option pricing model to determine the fair value of stock options and employee stock purchase plan shares. The determination of the fair value of these stock-based payment awards on the date of grant using an option-pricing model is affected by our stock price as well as assumptions regarding a number of complex and subjective variables, which include the expected life of the award, the expected stock price volatility over the expected life of the awards, expected dividend yield and risk-free interest rate.

We estimate the expected life of options evaluating the historical activity as required by FASB ASC Topic 718, *Compensation — Stock Compensation*. We estimate the expected stock price volatility based upon historical volatility of our common stock. The risk-free interest rate is determined using U.S. Treasury rates where the term is consistent with the expected life of the stock options. Expected dividend yield is not considered as we have never paid dividends and have no plans of doing so in the future.

The Black-Scholes option-pricing model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable, characteristics not present in our option grants and employee stock purchase plan shares. Existing valuation models, including the Black-Scholes and lattice binomial models, may not provide reliable measures of the fair values of our stock-based compensation. Consequently, there is a risk that our estimates of the fair values of our stock-based compensation awards on the grant dates may bear little resemblance to the actual values realized upon the exercise, expiration, early termination or forfeiture of those stock-based payments in the future. Certain stock-based payments, such as employee stock options, may expire worthless or otherwise result in zero intrinsic value as compared to the fair values originally estimated on the grant date and reported in our financial statements. Alternatively, value may be realized from these instruments that is significantly higher than the fair values originally estimated on the grant date and reported in our financial statements. There is not currently a market-based mechanism or other practical application to verify the reliability and accuracy of the estimates stemming from these valuation models.

We are required to estimate forfeitures at the time of grant and revise those estimates in subsequent periods if actual forfeitures differ from those estimates. We use historical data to estimate pre-vesting forfeitures and record stock-based compensation expense only for those awards that are expected to vest. All stock-based awards are amortized on a straight-line basis over their respective requisite service periods, which are generally the vesting periods.

If factors change and we employ different assumptions for estimating stock-based compensation expense in future periods, such stock-based compensation expense in future periods may differ significantly from what we have recorded in the current period and could materially affect our operating income, net income and net income per share. A change in assumptions may also result in a lack of comparability with other companies that use different models, methods and assumptions.

See Note 17 to our consolidated financial statements contained in “Financial Statements and Supplementary Data” for further information regarding our stock-based compensation disclosures.

Acquisition method accounting. In accordance with FASB ASC Section 805, *Business Combinations* (FASB ASC 805), an acquiring entity is required to recognize all assets acquired and liabilities assumed at the acquisition date fair value. Legal fees and other transaction-related costs are expensed as incurred and are no longer included in goodwill as a cost of acquiring the business. FASB ASC 805 also requires acquirers, among other things, to estimate the acquisition-date fair value of any contingent consideration and to recognize any subsequent changes in the fair value of contingent consideration in earnings. In addition, restructuring costs the acquirer expects, but is not obligated to incur, will be recognized separately from the business acquisition.

Restructuring charges. We evaluate impairment issues for long-lived assets under the provisions of FASB ASC 360. We record severance-related expenses once they are both probable and estimable in accordance with the provisions of FASB ASC Section 712, *Compensation-Nonretirement Postemployment Benefits*, for severance provided under an ongoing benefit arrangement. One-time termination benefit arrangements and other costs associated with exit activities are accounted for under the provisions of FASB ASC Section 420, *Exit or Disposal Cost Obligations*. We estimated the expense for our restructuring initiatives by accumulating detailed estimates of costs, including the estimated costs of employee severance and related termination benefits, impairment of property, plant and equipment, contract termination payments for leases and any other qualifying exit costs. Such costs represented management’s best estimates, which were evaluated periodically to determine if an adjustment was required.

Quantitative and Qualitative Disclosures About Market Risk.

Interest Rate Risk

Our exposure to interest rate risk arises principally from the interest rates associated with our invested cash balances. On December 31, 2013, we have invested short term cash and cash equivalents and marketable securities of approximately \$77.6 million. We believe that a 10 basis point change in interest rates is reasonably possible in the near term. Based on our current level of investment, an increase or decrease of 10 basis points in interest rates would have an annual impact of approximately \$77,000 to our interest income.

Equity Price Risk

Our 2017 Notes includes conversion and settlement provisions that are based on the price of our common stock at conversion or at maturity of the notes. In addition, the hedges and warrants associated with these convertible notes also include settlement provisions that are based on the price of our common stock. The amount of cash we may be required to pay, or the number of shares we may be required to provide to note holders at conversion or maturity of these notes, is determined by the price of our common stock. The amount of cash that we may receive from hedge counterparties in connection with the related hedges and the number of shares that we may be required to provide warrant counterparties in connection with the related warrants are also determined by the price of our common stock.

Upon the expiration of our warrants, we will issue shares of common stock to the purchasers of the warrants to the extent our stock price exceeds the warrant strike price of \$29.925 at that time. The following table shows the number of shares that we would issue to warrant counterparties at expiration of the warrants assuming various closing stock prices on the date of warrant expiration:

| Stock Price | | Shares (in thousands) |
|-------------|---------------------------------|-----------------------|
| \$32.92 | (10% greater than strike price) | 1,072 |
| \$35.91 | (20% greater than strike price) | 1,966 |
| \$38.90 | (30% greater than strike price) | 2,722 |
| \$41.90 | (40% greater than strike price) | 3,370 |
| \$44.89 | (50% greater than strike price) | 3,931 |

The fair value of our 2017 Notes Conversion Derivative and our 2017 Notes Hedge is directly impacted by the price of our common stock. We entered into the 2017 Notes Hedges in connection with the issuance of our 2017 Notes with the Option Counterparties. The 2017 Notes Hedges, which are cash-settled, are intended to reduce our exposure to potential cash payments that we are required to make upon conversion of our 2017 Notes in excess of the principal amount of converted notes if our common stock price exceeds the conversion price. The following table presents the fair values of our 2017 Notes Conversion Derivative and 2017 Notes Hedge as a result of a hypothetical 10% increase and decrease in the price of our common stock. We believe that a 10% change in the stock price is reasonably possible in the near term:

(in thousands)

| | Fair Value of Security Given a 10% decrease in stock price | Fair Value of Security as of December 31, 2013 | Fair Value of Security Given a 10% increase in stock price |
|--|--|--|--|
| 2017 Notes Hedges (Asset) | 92,000 | 118,000 | 145,000 |
| 2017 Notes Conversion Derivative (Liability) | 87,000 | 112,000 | 139,000 |

Foreign Currency Exchange Rate Fluctuations

Fluctuations in the rate of exchange between the U.S. dollar and foreign currencies could adversely affect our financial results. Approximately 19% and 18% of our net sales from our continuing operations were denominated in foreign currencies during the years ended December 31, 2013 and 2012, respectively, and we expect that foreign currencies will continue to represent a similarly significant percentage of our net sales in the future. Cost of sales related to these sales are primarily denominated in U.S. dollars; however, operating costs related to these sales are largely denominated in the same respective currencies, thereby partially limiting our transaction risk exposure. For sales not denominated in U.S. dollars, an increase in the rate at which a foreign currency is exchanged for U.S. dollars will require more of the foreign currency to equal a specified amount of U.S. dollars than before the rate increase. In such cases, if we price our products in the foreign currency, we will receive less in U.S. dollars than we did before the rate increase went into effect. If we price our products in U.S. dollars and our competitors price their products in local currency, an increase in the relative strength of the U.S. dollar could result in our prices not being competitive in a market where business is transacted in the local currency.

A substantial majority of our net sales from continuing operations denominated in foreign currencies are derived from European Union countries, which are denominated in the euro; from the United Kingdom, which are denominated in the British pound; and from Canada, which are denominated in the Canadian dollar. Additionally, we have significant intercompany receivables from our foreign subsidiaries that are denominated in foreign currencies, principally the euro, the yen, the British pound, and the Canadian dollar. Our principal exchange rate risk, therefore, exists between the U.S. dollar and the euro, the U.S. dollar and the British pound, and the U.S. dollar and the Canadian dollar. Fluctuations from the beginning to the end of any given reporting period result in the revaluation of our foreign currency-denominated intercompany receivables and payables, generating currency translation gains or losses that impact our non-operating income and expense levels in the respective period.

As discussed in Note 11 to the consolidated financial statements contained in "Financial Statements and Supplementary Data," we enter into certain short-term derivative financial instruments in the form of foreign currency forward contracts. These forward contracts are designed to mitigate our exposure to currency fluctuations in our intercompany balances denominated currently in euros, British pounds and Canadian dollars. Any change in the fair value of these forward contracts as a result of a fluctuation in a currency exchange rate is expected to be offset by a change in the value of the intercompany balance. These contracts are effectively closed at the end of each reporting period.

A uniform 10% strengthening in the value of the U. S. dollar relative to the currencies in which our transactions are denominated would have resulted in a decrease in operating income of approximately \$1.8 million for the year ended December 31, 2013. This hypothetical calculation assumes that each exchange rate would change in the same direction relative to the U.S. dollar. This sensitivity analysis of the effects of changes in foreign currency exchange rates does not factor in a potential change in sales levels or local currency prices, which can be also be affected by the change in exchange rates.

Other

As of December 31, 2013, we have outstanding \$300 million principal amount of our 2017 Notes. We carry this instrument at face value less unamortized discount on our consolidated balance sheets. Since this instrument bears interest at a fixed rate, we have no financial statement risk associated with changes in interest rates. However, the fair value of these instruments fluctuates when interest rates change, and in the case of our 2017 Notes, when the market price of our stock fluctuates. We do not carry the 2017 Notes at fair value, but present the fair value of the principal amount of our 2017 Notes for disclosure purposes.

Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders

Wright Medical Group, Inc.:

We have audited the accompanying consolidated balance sheets of Wright Medical Group, Inc. and subsidiaries (the Company) as of December 31, 2013 and 2012, and the related consolidated statements of operations, changes in stockholders' equity, comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2013. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2013 and 2012, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2013, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2013, based on criteria established in *Internal Control - Integrated Framework (1992)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 26, 2014 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

The image shows a handwritten signature in black ink that reads "KPMG LLP". The letters are bold and slightly slanted, with a casual, professional appearance.

Memphis, Tennessee
February 26, 2014

Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders

Wright Medical Group, Inc.:

We have audited the effectiveness of internal control over financial reporting of Wright Medical Group, Inc. and subsidiaries (the Company) as of December 31, 2013, based on criteria established in Internal Control—Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that: (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control—Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company as of December 31, 2013 and 2012, and the related consolidated statements of operations, changes in stockholders' equity, comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2013, and our report dated February 26, 2014 expressed an unqualified opinion on those consolidated financial statements.

KPMG LLP

Memphis, Tennessee
February 26, 2014

Wright Medical Group, Inc.
Consolidated Balance Sheets (In thousands, except share data)

| | <u>December 31,</u> <u>2013</u> | <u>December 31,</u> <u>2012</u> |
|--|------------------------------------|------------------------------------|
| Assets: | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 168,534 | \$ 320,360 |
| Marketable securities | 6,898 | 12,646 |
| Accounts receivable, net | 45,817 | 31,202 |
| Inventories | 72,443 | 57,458 |
| Prepaid expenses | 6,508 | 4,814 |
| Deferred income taxes | 10,749 | 30,145 |
| Current assets held for sale | 142,015 | 166,484 |
| Other current assets | 52,351 | 29,036 |
| Total current assets | <u>505,315</u> | <u>652,145</u> |
| Property, plant and equipment, net | 70,515 | 41,482 |
| Goodwill | 118,263 | 32,414 |
| Intangible assets, net | 39,420 | 18,684 |
| Marketable securities | 7,650 | — |
| Deferred income taxes | 1,632 | 1,251 |
| Other assets held for sale | 132,443 | 129,730 |
| Other assets | 132,213 | 77,747 |
| Total assets | <u>\$ 1,007,451</u> | <u>\$ 953,453</u> |
| Liabilities and Stockholders' Equity: | | |
| Current liabilities: | | |
| Accounts payable | \$ 3,913 | \$ 4,676 |
| Accrued expenses and other current liabilities | 80,117 | 38,763 |
| Current portion of long-term obligations | 4,174 | — |
| Current liabilities held for sale | 31,221 | 32,993 |
| Total current liabilities | <u>119,425</u> | <u>76,432</u> |
| Long-term debt and capital lease obligations | 271,227 | 258,485 |
| Deferred income taxes | 20,620 | 8,152 |
| Other liabilities held for sale | 1,399 | 2,031 |
| Other liabilities | 135,066 | 84,912 |
| Total liabilities | <u>547,737</u> | <u>430,012</u> |
| Commitments and contingencies (Note 19) | | |
| Stockholders' equity: | | |
| Common stock, \$.01 par value, authorized: 100,000,000 shares; issued and outstanding: 47,993,765 shares at December 31, 2013 and 39,703,358 shares at December 31, 2012 | 473 | 389 |
| Additional paid-in capital | 656,770 | 442,055 |
| Accumulated other comprehensive income | 17,953 | 22,534 |
| Retained earnings | (215,482) | 58,463 |
| Total stockholders' equity | <u>459,714</u> | <u>523,441</u> |
| Total liabilities and stockholders' equity | <u>\$ 1,007,451</u> | <u>\$ 953,453</u> |

The accompanying notes are an integral part of these consolidated financial statements.

Wright Medical Group, Inc.
Consolidated Statements of Operations (In thousands, except per share data)

| | Year ended December 31, | | |
|---|-------------------------|------------|------------|
| | 2013 | 2012 | 2011 |
| Net sales | \$ 242,330 | \$ 214,105 | \$ 210,753 |
| Cost of sales ¹ | 59,721 | 48,239 | 56,762 |
| Cost of sales - restructuring | — | — | 667 |
| Gross profit | 182,609 | 165,866 | 153,324 |
| Operating expenses: | | | |
| Selling, general and administrative ¹ | 230,785 | 150,296 | 131,611 |
| Research and development ¹ | 20,305 | 13,905 | 15,422 |
| Amortization of intangible assets | 7,476 | 4,417 | 2,412 |
| BioMimetic impairment charges (Note 3) | 206,249 | — | — |
| Gain on sale of intellectual property | — | (15,000) | — |
| Restructuring charges | — | 431 | 4,613 |
| Total operating expenses | 464,815 | 154,049 | 154,058 |
| Operating (loss) income | (282,206) | 11,817 | (734) |
| Interest expense, net | 16,040 | 10,113 | 6,381 |
| Other (income) expense, net | (67,843) | 5,089 | 4,241 |
| (Loss) income from continuing operations before income taxes | (230,403) | (3,385) | (11,356) |
| Provision (benefit) for income taxes | 49,765 | 2 | (3,961) |
| Net (loss) income from continuing operations | \$ (280,168) | \$ (3,387) | \$ (7,395) |
| Income from discontinued operations, net of tax ¹ | \$ 6,223 | \$ 8,671 | \$ 2,252 |
| Net (loss) income | \$ (273,945) | \$ 5,284 | \$ (5,143) |
| Net (loss) income from continuing operations per share (Note 15): | | | |
| Basic | \$ (6.19) | \$ (0.09) | \$ (0.19) |
| Diluted | \$ (6.19) | \$ (0.09) | \$ (0.19) |
| Net (loss) income per share (Note 15): | | | |
| Basic | \$ (6.05) | \$ 0.14 | \$ (0.13) |
| Diluted | \$ (6.05) | \$ 0.14 | \$ (0.13) |
| Weighted-average number of shares outstanding-basic | 45,265 | 38,769 | 38,279 |
| Weighted-average number of shares outstanding-diluted | 45,265 | 39,086 | 38,279 |

¹ These line items include the following amounts of non-cash, stock-based compensation expense for the periods indicated:

| | Year Ended December 31, | | |
|-------------------------------------|-------------------------|--------|--------|
| | 2013 | 2012 | 2011 |
| Cost of sales | \$ 503 | \$ 704 | \$ 735 |
| Selling, general and administrative | 10,675 | 6,767 | 4,875 |
| Research and development | 780 | 368 | 320 |
| Discontinued operations | 3,410 | 3,135 | 3,178 |

The accompanying notes are an integral part of these consolidated financial statements.

Wright Medical Group, Inc.**Consolidated Statements of Comprehensive Income (In thousands)**

| | Year ended December 31, | | |
|--|--------------------------------|-----------------|-------------------|
| | 2013 | 2012 | 2011 |
| Net (loss) income | \$ (273,945) | \$ 5,284 | \$ (5,143) |
| Other comprehensive income (loss), net of tax: | | | |
| Changes in foreign currency translation | (1,381) | (1,301) | (2,102) |
| Unrealized loss on derivative instruments, net of taxes \$42 and \$600, respectively | — | (65) | (1,014) |
| Termination of interest rate swap, net of taxes of \$690 | — | 1,079 | — |
| Reclassification of gain on equity securities, net of taxes \$3,041 | (4,757) | — | — |
| Unrealized gain (loss) on marketable securities, net of taxes \$987, \$2,054, and \$21, respectively | 1,543 | 3,210 | (33) |
| Minimum pension liability adjustment | 14 | 550 | 37 |
| Other comprehensive (loss) income | <u>(4,581)</u> | <u>3,473</u> | <u>(3,112)</u> |
| Comprehensive (loss) income | <u>\$ (278,526)</u> | <u>\$ 8,757</u> | <u>\$ (8,255)</u> |

The accompanying notes are an integral part of these consolidated financial statements.

Wright Medical Group, Inc.
Consolidated Statements of Cash Flows (In thousands)

| | Year Ended December 31, | | |
|--|--------------------------------|-------------------|-------------------|
| | 2013 | 2012 | 2011 |
| Operating activities: | | | |
| Net (loss) income | \$ (273,945) | \$ 5,284 | \$ (5,143) |
| Adjustments to reconcile net (loss) income to net cash provided by operating | | | |
| Depreciation | 26,296 | 38,275 | 40,227 |
| Stock-based compensation expense | 15,368 | 10,974 | 9,108 |
| Amortization of intangible assets | 8,345 | 5,772 | 2,870 |
| Amortization of deferred financing costs and debt discount | 10,288 | 3,853 | 982 |
| Deferred income taxes (Note 14) | 51,958 | 3,786 | (6,969) |
| Write off of deferred financing costs | — | 2,721 | 2,926 |
| Excess tax benefit from stock-based compensation arrangements | (804) | (507) | (23) |
| Non-cash restructuring charges | — | 657 | 4,924 |
| Non-cash adjustment to derivative fair value | 1,000 | 1,142 | — |
| Gain on sale of intellectual property | — | (15,000) | — |
| Non-cash realized gain on BioMimetic stock (Note 3) | (7,798) | — | — |
| BioMimetic goodwill and intangible impairment charge | 203,081 | — | — |
| Other | (2,788) | 2,232 | 649 |
| Changes in assets and liabilities (net of acquisitions): | | | |
| Accounts receivable | (3,477) | (717) | 9,056 |
| Inventories | 7,374 | 20,622 | (1,723) |
| Prepaid expenses and other current assets | (21,945) | (15,498) | (10,556) |
| Accounts payable | (1,334) | (1,315) | (6,398) |
| Mark-to-market adjustment for CVRs (Note 2) | (61,151) | — | — |
| Accrued expenses and other liabilities | 12,931 | 6,541 | 21,511 |
| Net cash (used in) provided by operating activities | <u>(36,601)</u> | <u>68,822</u> | <u>61,441</u> |
| Investing activities: | | | |
| Capital expenditures | (37,530) | (19,323) | (46,957) |
| Acquisition of businesses | (95,409) | — | (5,639) |
| Purchase of intangible assets | (4,291) | (4,112) | (1,624) |
| Maturities of held-to-maturity marketable securities | — | — | 4,748 |
| Sales and maturities of available-for-sale marketable securities | 27,332 | 13,565 | 38,509 |
| Investment in available-for-sale marketable securities | (20,719) | (2,878) | (25,097) |
| Proceeds from sale of assets | 9,300 | 11,700 | 5,500 |
| Net cash used in investing activities | <u>(121,317)</u> | <u>(1,048)</u> | <u>(30,560)</u> |
| Financing activities: | | | |
| Issuance of common stock | 6,328 | 1,944 | 540 |
| Payments of long term borrowings | — | (144,375) | (5,596) |
| Proceeds from sale of warrants | — | 34,595 | — |
| Payment for bond hedge options | — | (56,195) | — |
| Redemption of 2014 convertible senior notes | — | (25,343) | (170,889) |
| Proceeds from long term borrowings | — | — | 150,000 |
| Payments of deferred financing costs and equity issuance costs | (16) | (9,637) | (2,892) |
| Proceeds from 2017 convertible senior notes | — | 300,000 | — |
| Payment for loss on interest rate swap termination | — | (1,769) | — |
| Payments of capital leases | (859) | (1,006) | (1,236) |
| Excess tax benefit from stock-based compensation arrangements | 804 | 507 | 23 |
| Net cash provided by (used in) financing activities | <u>6,257</u> | <u>98,721</u> | <u>(30,050)</u> |
| Effect of exchange rates on cash and cash equivalents | <u>36</u> | <u>223</u> | <u>(450)</u> |
| Net (decrease) increase in cash and cash equivalents | (151,625) | 166,718 | 381 |
| Cash and cash equivalents, beginning of year | <u>320,360</u> | <u>153,642</u> | <u>153,261</u> |
| Cash and cash equivalents, end of year | <u>\$ 168,735</u> | <u>\$ 320,360</u> | <u>\$ 153,642</u> |

The accompanying notes are an integral part of these consolidated financial statements.

Wright Medical Group, Inc.
Consolidated Statements of Changes in Stockholders' Equity
For the Years Ended December 31, 2011, 2012 and 2013 (In thousands, except share data)

| | Common Stock, Voting | | Additional Paid-in Capital | Retained Earnings | Accumulated Other Comprehensive Income | Total Stockholders' Equity |
|---|----------------------|--------|----------------------------------|----------------------|---|----------------------------------|
| | Number of Shares | Amount | | | | |
| Balance at December 31, 2010 | 39,171,501 | \$ 379 | \$ 390,098 | \$ 58,322 | \$ 22,173 | \$ 470,972 |
| 2011 Activity: | | | | | | |
| Net loss | — | — | — | (5,143) | — | (5,143) |
| Foreign currency translation | — | — | — | — | (2,102) | (2,102) |
| Unrealized loss on derivative instruments, net of taxes \$600 | — | — | — | — | (1,014) | (1,014) |
| Unrealized gain (loss) on marketable securities, net of taxes \$21 | — | — | — | — | (33) | (33) |
| Minimum pension liability adjustment | — | — | — | — | 37 | 37 |
| Issuances of common stock | 45,518 | 1 | 539 | — | — | 540 |
| Grant of non-vested shares of common stock | 403,084 | — | — | — | — | — |
| Forfeitures of non-vested shares of common stock | (354,774) | — | — | — | — | — |
| Vesting of stock-settled phantom stock and restricted stock units | 40,789 | 4 | (4) | — | — | — |
| Tax deficits realized from stock based compensation arrangements, net | — | — | (3,869) | — | — | (3,869) |
| Stock-based compensation | — | \$ — | \$ 9,076 | \$ — | \$ — | \$ 9,076 |
| Balance at December 31, 2011 | 39,306,118 | \$ 384 | \$ 395,840 | \$ 53,179 | \$ 19,061 | \$ 468,464 |
| 2012 Activity: | | | | | | |
| Net income | — | — | — | 5,284 | — | 5,284 |
| Foreign currency translation | — | — | — | — | (1,301) | (1,301) |
| Unrealized loss on derivative instruments, net of \$42 taxes | — | — | — | — | (65) | (65) |
| Loss on early termination of interest rate swap, net of taxes of \$690 | — | — | — | — | 1,079 | 1,079 |
| Unrealized gain (loss) on marketable securities, net of taxes \$2,054 | — | — | — | — | 3,210 | 3,210 |
| Minimum pension liability adjustment | — | — | — | — | 550 | 550 |
| Issuances of common stock | 113,470 | 1 | 1,948 | — | — | 1,949 |
| Grant of non-vested shares of common stock | 269,535 | — | — | — | — | — |
| Forfeitures of non-vested shares of common stock | (32,797) | — | — | — | — | — |
| Vesting of stock-settled phantom stock and restricted stock units | 47,032 | 4 | (4) | — | — | — |
| Tax deficits realized from stock based compensation arrangements, net | — | — | (116) | — | — | (116) |
| Stock-based compensation | — | — | 10,932 | — | — | 10,932 |
| Equity issuance costs associated with BioMimetic acquisition | — | — | (290) | — | — | (290) |
| Issuance of stock warrants, net of equity issuance costs | — | — | 33,745 | — | — | 33,745 |
| Balance at December 31, 2012 | 39,703,358 | \$ 389 | \$ 442,055 | \$ 58,463 | \$ 22,534 | \$ 523,441 |

2013 Activity:

| | | | | | | |
|---|------------|--------|------------|--------------|-----------|------------|
| Net loss | — | — | — | (273,945) | — | (273,945) |
| Foreign currency translation | — | — | — | — | (1,381) | (1,381) |
| Reclassification of gain on equity securities, net of taxes \$3,041 | — | — | — | — | (4,757) | (4,757) |
| Unrealized gain (loss) on marketable securities, net of taxes \$987 | — | — | — | — | 1,543 | 1,543 |
| Minimum pension liability adjustment | — | — | — | — | 14 | 14 |
| Issuances of common stock | 307,572 | 3 | 6,325 | — | — | 6,328 |
| Common stock issued in connection with BioMimetic acquisition | 6,956,880 | 70 | 168,691 | — | — | 168,761 |
| Common stock issued in connection with Biotech acquisition | 742,115 | 7 | 20,957 | — | — | 20,964 |
| Grant of non-vested shares of common stock | 281,496 | — | — | — | — | — |
| Forfeitures of non-vested shares of common stock | (39,482) | — | — | — | — | — |
| Vesting of stock-settled phantom stock and restricted stock units | 41,826 | 4 | (4) | — | — | — |
| Tax deficits realized from stock based compensation arrangements, net | — | — | (1,045) | — | — | (1,045) |
| Stock-based compensation | — | — | 19,687 | — | — | 19,687 |
| Equity issuance costs associated with BioMimetic acquisition | — | — | 104 | — | — | 104 |
| Balance at December 31, 2013 | 47,993,765 | \$ 473 | \$ 656,770 | \$ (215,482) | \$ 17,953 | \$ 459,714 |

The accompanying notes are an integral part of these consolidated financial statements.

1. Organization and Description of Business

Wright Medical Group, Inc., through Wright Medical Technology, Inc. and other operating subsidiaries (Wright or we), is a global, specialty orthopaedic company that provides extremity and biologic solutions that enable clinicians to alleviate pain and restore their patient's lifestyles. We are a leading provider of surgical solutions for the foot and ankle market. Our products are sold primarily through a network of employee sales representatives and independent sales representatives in the United States (U.S.) and by a combination of employee sales representatives, independent sales representatives and stocking distributors outside the U.S. We promote our products in approximately 60 countries with principal markets in the U.S., Europe, Asia, Canada, Australia, and Latin America. We are headquartered in Memphis, Tennessee.

2. Summary of Significant Accounting Policies

Principles of Consolidation. The accompanying consolidated financial statements include our accounts and those of our wholly owned U.S. and international subsidiaries. Intercompany accounts and transactions have been eliminated in consolidation.

Use of Estimates. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates. The most significant areas requiring the use of management estimates relate to discontinued operations, revenue recognition, the determination of allowances for doubtful accounts and excess and obsolete inventories, the evaluation of goodwill and long-lived assets, product liability claims and other litigation, income taxes, stock-based compensation, accounting for business combinations, and accounting for restructuring charges.

Discontinued Operations. In June 2013, we entered into a definitive agreement under which MicroPort Medical B.V., a subsidiary of MicroPort Scientific Corporation (MicroPort), would acquire our hip/knee (OrthoRecon) business. Our OrthoRecon business consists of hip and knee implant products. On January 9, 2014, we completed our divestiture of the OrthoRecon business to MicroPort. Pursuant to the terms of the asset purchase agreement with MicroPort, the Purchase Price (as defined in the asset purchase agreement) for the OrthoRecon Business was approximately \$287.1 million, which MicroPort paid in cash.

All historical operating results for the OrthoRecon business are reflected within discontinued operations in the consolidated statements of operations. In addition, costs associated with corporate employees and infrastructure being transferred as a part of the sale have been included in discontinued operations. Further, all assets and associated liabilities to be transferred to MicroPort have been classified as assets and liabilities held for sale on our consolidated balance sheet. See Note 4 for further discussion of discontinued operations. Other than Note 4, unless otherwise stated, all discussion of assets and liabilities in these Notes to the Financial Statements reflect the assets and liabilities held and used in our continuing operations, and all discussion of revenues and expenses reflect those associated with our continuing operations.

Cash and Cash Equivalents. Cash and cash equivalents include all cash balances and short-term investments with original maturities of three months or less.

Inventories. Our inventories are valued at the lower of cost or market on a first-in, first-out (FIFO) basis. Inventory costs include material, labor costs and manufacturing overhead. We regularly review inventory quantities on hand for excess and obsolete inventory and, when circumstances indicate, we incur charges to write down inventories to their net realizable value. Our review of inventory for excess and obsolete quantities is based primarily on our estimated forecast of product demand and production requirements for the next twenty-four months. Charges incurred to write down excess and obsolete inventory to net realizable value included in "Cost of sales" were approximately \$4.7 million, \$3.2 million, and \$11.6 million for the years ended December 31, 2013, 2012, and 2011, respectively.

Product Liability Claims, Product Liability Insurance Recoveries, and Other Litigation. We are involved in legal proceedings involving product liability claims as well as contract, patent protection and other matters. See Note 19 for additional information regarding product liability claims, product liability insurance recoveries and other litigation.

We make provisions for claims specifically identified for which we believe the likelihood of an unfavorable outcome is probable and the amount of loss can be estimated. For unresolved contingencies with potentially material exposure that are deemed reasonably possible, we evaluate whether a potential loss or range of loss can be reasonably estimated. Our evaluation of these matters is the result of a comprehensive process designed to ensure that recognition of a loss or disclosure of these contingencies is made in a timely manner. In determining whether a loss should be accrued or a loss contingency disclosed, we evaluate a number of factors including: the procedural status of each lawsuit; any opportunities for dismissal of the lawsuit before trial; the amount of time remaining before trial date; the status of discovery; the status of settlement; arbitration or mediation proceedings; and management's estimate of the likelihood of success prior to or at trial. The estimates used to establish a range of loss and the amounts to accrue are based on previous settlement experience, consultation with legal counsel, and management's settlement strategies. If the estimate of a probable loss is in a range and no amount within the range is more likely, we accrue the minimum amount of the range. We recognize legal fees as an expense in the period incurred.

Property, Plant and Equipment. Our property, plant and equipment is stated at cost. Depreciation, which includes amortization of assets under capital lease, is generally provided on a straight-line basis over the estimated useful lives generally based on the following categories:

| | |
|--|----------------|
| Land improvements | 15 to 25 years |
| Buildings | 10 to 25 years |
| Machinery and equipment | 3 to 14 years |
| Furniture, fixtures and office equipment | 1 to 14 years |
| Surgical instruments | 6 years |

Expenditures for major renewals and betterments, including leasehold improvements, that extend the useful life of the assets are capitalized and depreciated over the remaining life of the asset or lease term, if shorter. Maintenance and repair costs are charged to expense as incurred. Upon sale or retirement, the asset cost and related accumulated depreciation are eliminated from the respective accounts and any resulting gain or loss is included in income.

Intangible Assets and Goodwill. Goodwill is recognized for the excess of the purchase price over the fair value of net assets of businesses acquired. FASB ASC 350-30-35-18 requires companies to evaluate for impairment intangible assets not subject to amortization, such as our IPRD assets, if events or changes in circumstances indicate that an asset might be impaired. Further, FASB ASC 350-20-35-30 requires companies to evaluate goodwill and intangibles not subject to amortization for impairment between annual impairment tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. Unless circumstances otherwise dictate, the annual impairment test is performed in the fourth quarter. During the second and third quarter of 2013, we had events that caused us to test for impairment of intangible assets and goodwill. See Note 12 for further information on the testing. During the fourth quarter of 2013, we performed a qualitative assessment of goodwill for impairment and determined that it is more likely than not that the fair value of our reporting units exceeded their respective carrying values, indicating that goodwill was not impaired. We have determined that we have three reporting units for purposes of evaluating goodwill for impairment: 1) BioMimetic business; 2) Continuing Operations (BioExtremities) business, excluding the BioMimetic business; and 3) Discontinued Operations (OrthoRecon) business.

Our intangible assets with estimable useful lives are amortized on a straight line basis over their respective estimated useful lives to their estimated residual values. This method of amortization approximates the expected future cash flow generated from their use. Finite lived intangibles are reviewed for impairment in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Section 360, *Property, Plant and Equipment* (FASB ASC 360). The weighted average amortization periods for completed technology, distribution channels, trademarks, licenses, customer relationships, non-compete agreements and other intangible assets are 9 years, 10 years, 5 years, 14 years, 12 years, 3 years and 7 years, respectively. The weighted average amortization period of our intangible assets on a combined basis is 9 years. Additionally, we have four indefinite lived trademark assets and one in-process research and development (IPRD) intangible asset. These indefinite lived intangible assets are not amortized, but are instead tested for impairment at least annually in accordance with the provisions of FASB ASC Section 350, *Intangibles - Goodwill and Other*.

Valuation of Long-Lived Assets. Management periodically evaluates carrying values of long-lived assets, including property, plant and equipment and intangible assets, when events and circumstances indicate that these assets may have been impaired. We account for the impairment of long-lived assets in accordance with FASB ASC 360. Accordingly, we evaluate impairment of our property, plant and equipment based upon an analysis of estimated undiscounted future cash flows. If it is determined that a change is required in the useful life of an asset, future depreciation and amortization is adjusted accordingly. Alternatively, should we determine that an asset is impaired, an adjustment would be charged to income based on the difference between the asset's fair market value and the asset's carrying value.

Allowances for Doubtful Accounts. We experience credit losses on our accounts receivable and, accordingly, we must make estimates related to the ultimate collection of our accounts receivable. Specifically, management analyzes our accounts receivable, historical bad debt experience, customer concentrations, customer credit-worthiness and current economic trends when evaluating the adequacy of our allowance for doubtful accounts.

The majority of our accounts receivable are from hospitals, many of which are government funded. Accordingly, our collection history with this class of customer has been favorable. Historically, we have experienced minimal bad debts from our hospital customers and more significant bad debts from certain international stocking distributors, typically as a result of specific financial difficulty or geo-political factors. We write off accounts receivable when we determine that the accounts receivable are uncollectible, typically upon customer bankruptcy or the customer's non-response to continued collection efforts. Our allowance for doubtful accounts totaled \$0.3 million at December 31, 2013 and 2012, respectively, for those customer account balances that were retained following the sale of our OrthoRecon business to MicroPort.

Concentration of Credit Risk. Financial instruments that potentially subject us to concentrations of credit risk consist principally of accounts receivable. Management attempts to minimize credit risk by reviewing customers' credit history before extending credit and by monitoring credit exposure on a regular basis. An allowance for possible losses on accounts receivable is established based upon factors surrounding the credit risk of specific customers, historical trends and other information. Collateral or other security is generally not required for accounts receivable.

Concentrations of Supply of Raw Material. We rely on a limited number of suppliers for the components used in our products. For certain human biologic products, we depend on one supplier of demineralized bone matrix (DBM) and cancellous bone matrix (CBM). We rely on one supplier for our GRAFTJACKET[®] family of soft tissue repair and graft containment products, and one supplier for our xenograft bone wedge product. Porcine biologic soft tissue graft, BIOTAPE[®] XM relies on a single source supplier as well. We maintain adequate stock from these suppliers in order to meet market demand. We currently rely on one supplier for a key component of our Augment[®] Bone Graft. In December 2013, this supplier notified us of their intent to terminate the supply agreement at the end of the current term, which is December 2015. They are contractually required to meet our supply requirements until the termination date, and to use commercially reasonable efforts to assist us in identifying a new supplier and support the transfer of technology and supporting documentation to produce this component. See Item 1A, Risk Factors, for further information on our suppliers.

Income Taxes. Income taxes are accounted for pursuant to the provisions of FASB ASC Section 740, *Income Taxes* (FASB ASC 740). Our effective tax rate is based on income by tax jurisdiction, statutory rates and tax saving initiatives available to us in the various jurisdictions in which we operate. Significant judgment is required in determining our effective tax rate and evaluating our tax positions. This process includes assessing temporary differences resulting from differing recognition of items for income tax and financial accounting purposes. These differences result in deferred tax assets and liabilities, which are included within our consolidated balance sheet. The measurement of deferred tax assets is reduced by a valuation allowance if, based upon available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized.

During the fourth quarter of 2013, we recognized a valuation allowance for our U.S. deferred tax assets of approximately \$119.6 million, primarily related to net operating losses for our U.S. operations. See Note 14 for further discussion of our consolidated deferred tax assets and liabilities, and the associated valuation allowance.

We provide for unrecognized tax benefits based upon our assessment of whether a tax position is "more-likely-than-not" to be sustained upon examination by the tax authorities. If a tax position meets the more-likely-than-not standard, then the related tax benefit is measured based on a cumulative probability analysis of the amount that is more-likely-than-not to be realized upon ultimate settlement or disposition of the underlying tax position.

Other Taxes. Taxes assessed by a governmental authority that are imposed concurrent with our revenue transactions with customers are presented on a net basis in our consolidated statement of operations.

Revenue Recognition. Our revenues are primarily generated through two types of customers, hospitals and surgery centers, and stocking distributors, with the majority of our revenue derived from sales to hospitals. Our products are primarily sold through a network of employee sales representatives and independent sales representatives in the U.S. and by a combination of employee sales representatives, independent sales representatives, and stocking distributors outside the U.S. Revenues from sales to hospitals are recorded when the hospital takes title to the product, which is generally when the product is surgically implanted in a patient.

We record revenues from sales to our stocking distributors outside the U.S. at the time the product is shipped to the distributor. Stocking distributors, who sell the products to their customers, take title to the products and assume all risks of ownership. Our distributors are obligated to pay within specified terms regardless of when, if ever, they sell the products. In general, the distributors do not have any rights of return or exchange; however, in limited situations, we have repurchase agreements with certain stocking distributors. Those certain agreements require us to repurchase a specified percentage of the inventory purchased by the distributor within a specified period of time prior to the expiration of the contract. During those specified periods, we defer the applicable percentage of the sales. An insignificant amount of deferred revenue related to these types of agreements was recorded at December 31, 2013 and 2012, respectively.

We must make estimates of potential future product returns related to current period product revenue. We develop these estimates by analyzing historical experience related to product returns. Judgment must be used and estimates made in connection with establishing the allowance for sales returns in any accounting period. An allowance for sales returns of \$0.3 million is included as a reduction of accounts receivable at December 31, 2013 and 2012, respectively.

In 2011, we entered into a trademark license agreement (License Agreement) with KCI Medical Resources, a subsidiary of Kinetic Concepts, Inc. (KCI). In exchange for \$8.5 million, of which \$5.5 million was received immediately and the remaining \$3 million was received in January 2012, the License Agreement provides KCI with a non-transferable license to use our trademarks associated with our GRAFTJACKET® line of products in connection with the marketing and distribution of KCI's soft tissue graft containment products used in the wound care field, subject to certain exceptions. License revenue is being recognized over 12 years on a straight line basis.

Shipping and Handling Costs. We incur shipping and handling costs associated with the shipment of goods to customers, independent distributors and our subsidiaries. Amounts billed to customers for shipping and handling of products are included in net sales. Costs incurred related to shipping and handling of products to customers are included in selling, general and administrative expenses. All other shipping and handling costs are included in cost of sales.

Research and Development Costs. Research and development costs are charged to expense as incurred.

Foreign Currency Translation. The financial statements of our international subsidiaries whose functional currency is the local currency are translated into U.S. dollars using the exchange rate at the balance sheet date for assets and liabilities and the weighted average exchange rate for the applicable period for revenues, expenses, gains and losses. Translation adjustments are recorded as a separate component of comprehensive income in stockholders' equity. Gains and losses resulting from transactions denominated in a currency other than the local functional currency are included in "Other expense, net" in our consolidated statement of operations.

Comprehensive Income. Comprehensive income is defined as the change in equity during a period related to transactions and other events and circumstances from non-owner sources. It includes all changes in equity during a period except those resulting from investments by owners and distributions to owners. The difference between our net income and our comprehensive income is attributable to foreign currency translation, unrealized gains and losses (net of taxes) on our derivative instrument, adjustments to our minimum pension liability, and unrealized gains and losses on our available-for-sale marketable securities. In accordance with FASB Accounting Standards Update 2011-05, *Presentation of Comprehensive Income*, we have changed our presentation of comprehensive income by including a separate Statement of Comprehensive Income.

Stock-Based Compensation. We account for stock-based compensation in accordance with FASB ASC Section 718, *Compensation — Stock Compensation* (FASB ASC 718). Under the fair value recognition provisions of FASB ASC 718, stock-based compensation cost is measured at the grant date based on the fair value of the award and is recognized as expense on a straight-line basis over the requisite service period, which is the vesting period. The determination of the fair value of stock-based payment awards, such as options, on the date of grant using an option-pricing model is affected by our stock price, as well as assumptions regarding a number of complex and subjective variables, which include the expected life of the award, the expected stock price volatility over the expected life of the awards, expected dividend yield and risk-free interest rate.

We recorded stock-based compensation expense of \$12.0 million, \$7.8 million, and \$5.9 million during the years ended December 31, 2013, 2012 and 2011, respectively, within results of continuing operations. See Note 17 for further information regarding our stock-based compensation assumptions and expenses.

Fair Value of Financial Instruments. The carrying value of cash and cash equivalents, accounts receivable and accounts payable approximates the fair value of these financial instruments at December 31, 2013 and 2012 due to their short maturities or variable rates.

The remaining outstanding \$3.8 million of our 2014 Notes are carried at cost. The estimated fair value of these 2014 Notes was approximately \$3.5 million at December 31, 2013 based on a limited number of trades and does not necessarily represent the value at which the entire 2014 Notes portfolio can be retired.

The \$300 million of our 2017 Notes are carried at cost. The estimated fair value of these 2017 Notes was approximately \$396 million at December 31, 2013, which includes the conversion derivative described in Note 11 of the financial statements, based on a quoted price in an active market (Level 1).

FASB ASC Section 820, *Fair Value Measurements and Disclosures* requires fair value measurements be classified and disclosed in one of the following three categories:

- Level 1: Financial instruments with unadjusted, quoted prices listed on active market exchanges.
- Level 2: Financial instruments determined using prices for recently traded financial instruments with similar underlying terms as well as directly or indirectly observable inputs, such as interest rates and yield curves that are observable at commonly quoted intervals.
- Level 3: Financial instruments that are not actively traded on a market exchange. This category includes situations where there is little, if any, market activity for the financial instrument. The prices are determined using significant unobservable inputs or valuation techniques.

We use a third-party provider to determine fair values of our available-for-sale debt securities. The third-party provider receives market prices for each marketable security from a variety of industry standard data providers, security master files from large financial institutions and other third-party sources with reasonable levels of price transparency. The third-party provider uses these multiple prices as inputs into a pricing model to determine a weighted average price for each security. We have controls in place to review the third party provider's qualifications and procedures used to determine fair values and to validate the prices used in their determination of fair value. We classify our investment in U.S. Treasury bills and bonds and corporate equity securities as Level 1 based upon quoted prices in active markets. All other marketable securities are classified as Level 2 based upon the other than quoted prices with observable market data. These include U.S. agency debt securities, certificates of deposit, commercial paper, and corporate debt securities.

During the third quarter of 2012, we issued \$300 million of our 2017 Notes, and we have recorded a derivative liability for the conversion feature (2017 Notes Conversion Derivative) of such 2017 Notes. Additionally, we entered into convertible notes hedging transactions (2017 Notes Hedges) in connection with the issuance of our 2017 Notes. The 2017 Notes Hedges and the 2017 Notes Conversion Derivative are measured at fair value using Level 3 inputs. These instruments are not actively traded and are valued using an option pricing model that uses observable and unobservable market data for inputs.

To determine the fair value of the embedded conversion option in the 2017 Notes Conversion Derivative, a binomial lattice model was used. A binomial stock price lattice generates two probable outcomes of stock price - one up and another down. This lattice generates a distribution of stock price at the maturity date. Using this stock price lattice, a conversion option lattice was created where the value of the embedded conversion option was estimated. The conversion option lattice first calculates the possible conversion option values at the maturity date using the distribution of stock price, which equals to the maximum of (x) zero, if stock price is below the strike price, or (y) stock price less the strike price, if the stock price is higher than the strike price. The value of the 2017 Notes Conversion Derivative at the valuation date was estimated using the conversion option values at the maturity date by moving back in time on the lattice. Specifically, at each node, if the Notes are eligible for early conversion, the value at this node is the maximum of (i) the early conversion value, which is the stock price less the strike price, and (ii) the discounted and probability-weighted value from the two probable outcomes in the future. If the Notes are not eligible for early conversion, the value of the conversion option at this node equals to (ii). In the conversion option lattice, credit adjustment was applied in the model as the embedded conversion option is settled with cash instead of shares.

To estimate the fair value of the 2017 Notes Hedges, we used the Black-Scholes formula combined with credit adjustments, as the bank counterparties have credit risk and the call options are cash settled. We assumed that the call options will be exercised at the maturity since our common stock does not pay any dividends and management does not expect to declare dividends in the near term.

The following assumptions were used in the fair market valuations of the 2017 Notes Hedges and 2017 Notes Conversion Derivative as of December 31, 2013:

| | 2017 Notes Conversion Derivative | 2017 Notes Hedge |
|---|---|-------------------------|
| Stock Price Volatility (1) | 32% | 32% |
| Credit Spread for Wright (2) | 2.2% | N/A |
| Credit Spread for Bank of America, N.A. (3) | N/A | 0.6% |
| Credit Spread for Deutsche Bank AG (3) | N/A | 0.6% |
| Credit Spread for Wells Fargo Securities, LLC (3) | N/A | 0.3% |

- (1) Volatility selected based on historical and implied volatility of common shares of Wright Medical Group, Inc.
- (2) Credit spread was estimated based on BVAL price from Bloomberg as of valuation date.
- (3) Credit spread of each bank is estimated using CDS curves. Source: Bloomberg.

As part of the acquisitions of EZ Concepts Surgical Device Corporation, d/b/a EZ Frame™, and CCI® Evolution Mobile Bearing Total Ankle Replacement system (CCI acquisition), completed in 2010 and 2011, respectively, we have recorded \$0.5 million of contingent liabilities for potential future cash payments related to these transactions as of December 31, 2013. As part of the acquisition of WG Healthcare on January 7, 2013, we may be obligated to pay contingent consideration upon the achievement of certain revenue milestones; therefore, we have recorded the estimated fair value of future contingent consideration of approximately \$1.5 million as of December 31, 2013. As part of the acquisition of Biotech on November 15, 2013, we may be obligated to pay contingent consideration upon achievement of certain revenue milestones; therefore we have recorded the estimated fair value of future contingent consideration of approximately \$4.3 million as of December 31, 2013. The fair value of the contingent consideration as of December 31, 2013, was determined using a discounted cash flow model and probability adjusted estimates of the future earnings and is classified in Level 3. Changes in the fair value of contingent consideration are recorded in "Other (income) expense, net" in our consolidated statements of operations.

On March 1, 2013, as part of the acquisition of BioMimetic Therapeutics, Inc. (BioMimetic), we issued Contingent Value Rights (CVRs) as part of the merger consideration. Each CVR entitles its holder to receive additional cash payments of up to \$6.50 per share, which are payable upon receipt of FDA approval of Augment® Bone Graft and upon achieving certain revenue milestones. The fair value of the CVRs outstanding at December 31, 2013 of \$9.0 million was determined using the closing price of the security in the active market (Level 1).

The following table summarizes the valuation of our financial instruments (in thousands):

| | Total | Quoted Prices in Active Markets (Level 1) | Prices with Other Observable Inputs (Level 2) | Prices with Unobservable Inputs (Level 3) |
|--|-------------------|--|---|--|
| At December 31, 2013 | | | | |
| Assets | | | | |
| Cash and cash equivalents | \$ 168,534 | \$ 168,534 | \$ — | \$ — |
| Available-for-sale marketable securities | | | | |
| U.S. agency debt securities | 4,998 | — | 4,998 | — |
| Certificate of deposit | 245 | — | 245 | — |
| Corporate debt securities | 5,188 | — | 5,188 | — |
| U.S. government debt securities | 4,117 | 4,117 | — | — |
| Total available-for-sale marketable securities | 14,548 | 4,117 | 10,431 | — |
| 2017 Notes Hedges | 118,000 | — | — | 118,000 |
| Total | \$ 301,082 | \$ 172,651 | \$ 10,431 | \$ 118,000 |
| Liabilities | | | | |
| 2017 Notes Conversion Derivative | \$ 112,000 | \$ — | \$ — | \$ 112,000 |
| Contingent consideration | 6,237 | — | — | 6,237 |
| Contingent consideration (CVRs) | 8,969 | 8,969 | — | — |
| Total | \$ 127,206 | \$ 8,969 | \$ — | \$ 118,237 |

| | Total | Quoted Prices in Active Markets (Level 1) | Prices with Other Observable Inputs (Level 2) | Prices with Unobservable Inputs (Level 3) |
|--|------------|--|---|--|
| At December 31, 2012 | | | | |
| Assets | | | | |
| Cash and cash equivalents | \$ 320,360 | \$ 320,360 | \$ — | \$ — |
| Available-for-sale marketable securities | | | | |
| U.S. agency debt securities | 2,500 | — | 2,500 | — |
| Corporate debt securities | 2,001 | — | 2,001 | — |
| Total debt securities | 4,501 | — | 4,501 | — |
| Corporate equity securities | 8,145 | 8,145 | — | — |
| Total available-for-sale marketable securities | 12,646 | 8,145 | 4,501 | — |
| 2017 Notes Hedges | 62,000 | — | — | 62,000 |
| Total | \$ 395,006 | \$ 328,505 | \$ 4,501 | \$ 62,000 |
| Liabilities | | | | |
| 2017 Notes Conversion Derivative | \$ 55,000 | \$ — | \$ — | \$ 55,000 |
| Contingent consideration | 983 | — | — | 983 |
| Total | \$ 55,983 | \$ — | \$ — | \$ 55,983 |

The following is a roll forward of our assets and liabilities measured at fair value on a recurring basis using unobservable inputs (Level 3):

| | Balance at December 31, 2012 | Transfers into Level 3 | Gain/(Loss) included in Earnings | Settlements | Currency | Balance at December 31, 2013 |
|----------------------------------|---------------------------------|---------------------------|--|-------------|----------|------------------------------------|
| 2017 Notes Hedges | 62,000 | — | 56,000 | — | — | 118,000 |
| 2017 Notes Conversion Derivative | (55,000) | — | (57,000) | — | — | (112,000) |
| Contingent Consideration | (983) | (6,396) | (157) | 1,491 | (191) | (6,236) |

Derivative Instruments. We account for derivative instruments and hedging activities under FASB ASC Section 815, *Derivatives and Hedging* (FASB ASC 815). Accordingly, all of our derivative instruments are recorded in the accompanying consolidated balance sheets as either an asset or liability and measured at fair value. The changes in the derivative's fair value are recognized currently in earnings unless specific hedge accounting criteria are met.

We employ a derivative program using 30-day foreign currency forward contracts to mitigate the risk of currency fluctuations on our intercompany receivable and payable balances that are denominated in foreign currencies. These forward contracts are expected to offset the transactional gains and losses on the related intercompany balances. These forward contracts are not designated as hedging instruments under FASB ASC 815. Accordingly, the changes in the fair value and the settlement of the contracts are recognized in the period incurred in the accompanying consolidated statements of operations.

We recorded a net gain of approximately \$0.6 million for the year ended December 31, 2013 and a net loss of approximately \$0.4 million and \$0.9 million for the years ended December 31, 2012 and 2011, respectively, on foreign currency contracts, which are included in "Other (income) expense, net" in our consolidated statements of operations. These losses substantially offset translation gains recorded on our intercompany receivable and payable balances, also included in "Other (income) expense, net." At December 31, 2013 and 2012, we had no foreign currency contracts outstanding.

On August 31, 2012, we issued the 2017 Notes. The 2017 Notes Conversion Derivative requires bifurcation from the 2017 Notes in accordance with ASC Topic 815, and is accounted for as a derivative liability. We also entered into 2017 Notes Hedges in connection with the issuance of the 2017 Notes with three counterparties. The 2017 Notes Hedges, which are cash-settled, are intended to reduce our exposure to potential cash payments that we are required to make upon conversion of the 2017 Notes in excess of the principal amount of converted notes if our common stock price exceeds the conversion price. The 2017 Notes Hedges is accounted for as a derivative asset in accordance with ASC Topic 815.

Reclassifications. Certain prior year amounts in the notes to consolidated financial statements have been reclassified to conform to the current year presentation.

Supplemental Cash Flow Information. Cash paid for interest and income taxes was as follows (in thousands):

| | Year Ended December 31, | | |
|--------------|--------------------------------|-------------|-------------|
| | 2013 | 2012 | 2011 |
| Interest | \$ 5,904 | \$ 4,639 | \$ 6,162 |
| Income taxes | \$ 1,634 | \$ 4,973 | \$ 7,006 |

In December 2013, we entered into one new capital lease for our new corporate headquarters building for approximately \$8.2 million. In 2011, we entered into capital leases of approximately \$0.2 million.

3. Acquisition

Biotech International

On November 15, 2013, we acquired 100% of the outstanding equity shares of Biotech International (Biotech), a leading, privately held French orthopaedic extremities company, for approximately \$55.0 million in cash and \$21.0 million of our common stock, plus additional contingent consideration with an estimated fair value of \$4.3 million to be paid upon the achievement of certain revenue milestones in 2014 and 2015. All Wright common stock issued in connection with the transaction is subject to a lockup period of one year. The transaction will significantly expand our direct sales channel in France and international distribution network and add Biotech's complementary extremity product portfolio to further accelerate growth opportunities in our global extremities business. The operating results from this acquisition are included in the consolidated financial statements from the acquisition date.

The acquisition was recorded by allocating the costs of the assets and liabilities acquired based on their estimated fair values at the acquisition date. The excess of the cost of the acquisition over the fair value of the net assets and liabilities acquired is recorded as goodwill. The following is a summary of the estimated fair values of the assets acquired (in thousands):

| | | |
|--|----|---------------|
| Cash and cash equivalents | \$ | 252 |
| Accounts receivable | | 5,400 |
| Inventory | | 5,814 |
| Prepaid and other current assets | | 303 |
| Property, plant and equipment | | 2,573 |
| Intangible assets | | 15,500 |
| Accounts payable and accrued liabilities | | (2,091) |
| Deferred tax liability - current | | (52) |
| Deferred tax liability - noncurrent | | (3,939) |
| Net assets acquired | | <u>23,760</u> |
| Goodwill | | <u>56,455</u> |
| Total purchase consideration | \$ | <u>80,215</u> |

The above purchase price allocation is considered preliminary and is subject to revision when the valuation of intangible assets is finalized upon receipt of the final valuation report for those assets from a third party valuation expert.

The goodwill is attributable to the workforce of the acquired business and strategic opportunities that arose from the acquisition of Biotech. The goodwill is not expected to be deductible for tax purposes.

Of the estimated \$15.5 million of acquired intangible assets, \$9.8 million was assigned to customer relationships (12 year life), \$4.8 million was assigned to purchased technology (10 year life), and \$0.9 million was assigned to trademarks (2 year life).

The acquired business contributed revenues of \$1.9 million and operating loss of \$0.8 million to our consolidated results from the date of acquisition through December 31, 2013. Our consolidated results of operations would not have been materially different than reported results had the Biotech acquisition occurred at the beginning of 2012 and therefore, pro forma financial information has not been presented.

BioMimetic Therapeutics, Inc.

On March 1, 2013, we acquired 100% of the outstanding equity shares of BioMimetic, a publicly traded company specializing in the development and commercialization of innovative products to promote the healing of musculoskeletal injuries and diseases, including therapies for orthopedic, sports medicine and spine applications. The transaction combined BioMimetic's biologics platform and pipeline with our established sales force and product portfolio, to further accelerate growth opportunities in our Extremities business. The operating results from this acquisition are included in the consolidated financial statements from the acquisition date.

Under the terms of the Agreement and Plan of Merger, each share of BioMimetic common stock was canceled and converted into the right to receive: (1) \$1.50 in cash; (2) 0.2482 of a share of our common stock; and (3) one tradable CVR. Each CVR entitles its holder to receive additional

cash payments of up to \$6.50 per share, which are payable upon receipt of FDA approval of Augment[®] Bone Graft and upon achieving certain revenue milestones. In addition, each holder of a BioMimetic stock option, whether such stock option was vested or unvested, was permitted to elect for all or any portion of such stock option to be exercised in full or on a net basis, by agreeing (if exercised on a net basis) to exchange in the merger the shares of BioMimetic stock subject to such stock option being exercised, and, in connection with such exchange, relinquish a portion of the merger consideration otherwise payable pursuant to such shares. On the completion of the merger, any such stock option that was not exercised was assumed by us and converted into a stock option at a conversion rate of 0.522106 to acquire a number of shares of our common stock (rounded to the nearest whole share).

The fair value of consideration transferred is as follows (in thousands):

| | | |
|--|----|----------------|
| Fair value of Wright shares issued at an exchange ratio of 0.2482 shares of Wright for one share of BioMimetic ⁽¹⁾ | \$ | 165,893 |
| Cash transferred ⁽²⁾ | | 41,336 |
| Contingent Value Rights ⁽³⁾ | | 70,120 |
| Value of previously vested BioMimetic stock options converted into Wright stock options (at specified exchange ratio) ⁽⁴⁾ | | 2,868 |
| Withholding tax component related to BioMimetic exercised stock options (merger consideration tendered to cover remaining unpaid value of employees' portion) ⁽⁵⁾ | | 2,419 |
| Fair value of Wright's investment in BioMimetic held before the merger ⁽⁶⁾ | | 10,676 |
| Total value of consideration transferred | \$ | <u>293,312</u> |

- (1) The fair value of our shares of \$165,893 was calculated by multiplying the (a) BioMimetic shares outstanding as of February 28, 2013, 28.3 million shares, less our prior investment in BioMimetic of 1.13 million shares, and (b) the BioMimetic shares issued for exercises of BioMimetic stock options immediately prior to the merger, 1.1 million shares, by (c) the exchange ratio of 0.2482 and (d) \$23.83, the closing trading price of our common stock on March 1, 2013. The fair value of the Wright shares was offset by the value of the stock component of merger consideration that would have been received by option holders of 0.2 million BioMimetic stock options. These BioMimetic stock options were exercised immediately prior to the merger, but were tendered, along with the associated CVRs, to BioMimetic to cover \$1.4 million of the total employee portion of the statutory withholding tax.
- (2) The cash transferred of \$41,336 was calculated by multiplying the (a) BioMimetic shares outstanding as of February 28, 2013, 28.3 million shares, less our prior investment in BioMimetic of 1.13 million shares and (b) the BioMimetic shares issued for exercises of BioMimetic stock options immediately prior to the merger, 1.1 million shares, by (c) \$1.50 per share to be received by BioMimetic stockholders. The cash component of merger consideration was offset by the value of the cash component of merger consideration that would have been received by option holders to cover \$1.0 million of the total employee portion of the statutory withholding tax.
- (3) Each CVR entitles its holder to receive an additional \$3.50 per share upon approval by the FDA of Augment[®] Bone Graft; an additional \$1.50 per share the first time aggregate sales of specified products exceed \$40 million during a consecutive 12-month period and an additional \$1.50 per share the first time aggregate sales of specified products exceed \$70 million during a consecutive 12-month period. The CVRs are publicly traded and will terminate on the earlier of the six-year anniversary of the completion of the merger or the payment date for the second product sales milestone.

The fair value assigned to the CVRs and the associated liability related to payments under the contingent value rights agreement of \$70.5 million is based upon the CVRs' market opening price of \$2.50 per CVR as of March 4, 2013, the first day of trading of the CVRs, and the quantity of CVRs issued. The fair value of the CVRs was offset by the value of the CVR component of merger consideration that would have been received by option holders of 0.2 million BioMimetic stock options. This value was tendered along with the stock options to cover \$1.4 million of the total employee portion of the statutory withholding tax.

The fair value of the CVRs at December 31, 2013 of \$9.0 million is recorded in the "Accrued expenses and other current liabilities" line of the consolidated balance sheet. The fair value of the CVRs and the associated liability related to payments under the CVR agreement are remeasured at the end of each reporting period based on the closing trading price on the last business day of the period and the number of CVRs outstanding as of that date. Changes in fair value are recognized in results of operations.

- (4) In accordance with FASB ASC Section 805, *Business Combinations*, the consideration transferred by us for BioMimetic includes \$2.9 million for the fair value of certain BioMimetic stock options attributable to precombination service.

For purposes of calculating the consideration transferred, the fair value based measure of the BioMimetic vested options was determined on a grant-by-grant basis using the Black-Scholes option pricing model with the following assumptions: (i) the closing market price of BioMimetic common stock of \$9.49 on February 28, 2013; (ii) an expected remaining life considering the original expected life for the options, the remaining service period and the contractual life of the option as of March 1, 2013; (iii) volatility based on a blend of the historical stock price volatility of common stock over the most recent period equivalent to the expected life of the options; and (iv) the risk-free interest rate based on published U.S. Treasury yields for notes with comparable terms as the expected life of the options. The fair value measurement of our replacement options was completed using the same assumptions except the closing market price of our common stock of \$23.83 on March 1, 2013 was used instead of the BioMimetic common stock closing price.

- (5) The withholding tax component of \$2.4 million represents the merger consideration tendered to BioMimetic in connection with the exercise of 0.2 million BioMimetic stock options, immediately prior to the merger, to cover the employee portion of the statutory withholding tax, consisting of the sum of (1) the value of the stock component of merger consideration, along with the associated CVRs, to cover \$1.4 million of the statutory withholding tax and (2) the cash component of merger consideration that would have been received by option holders to cover \$1.0 million of the withholding tax.
- (6) As of February 28, 2013, we held 1.13 million shares of BioMimetic as an available-for-sale (AFS) marketable security carried at an aggregate fair value of \$10.7 million based on the closing market price of BioMimetic common stock of \$9.49. The cumulative unrealized gain on this investment based on the fair value determined at closing was recognized as a gain of \$7.8 million. This gain was recorded in "Other (income) expense, net" in the consolidated statement of operations for the twelve months ended December 31, 2013.

The following is a summary of the estimated fair values of the net assets acquired (in thousands):

| | | |
|--|----|----------------|
| Cash and cash equivalents | \$ | 10,577 |
| Marketable securities | | 16,882 |
| Accounts receivables | | 1,595 |
| Inventories | | 4,418 |
| Prepaid and other current assets | | 4,234 |
| Property, plant and equipment | | 2,976 |
| Intangible assets | | 95,100 |
| Deferred tax asset - noncurrent | | 24,495 |
| Other long-term assets | | 1,133 |
| Accounts payable and accrued liabilities | | (6,003) |
| Capital leases | | (118) |
| Deferred tax liability - current | | (219) |
| Other liabilities | | (2) |
| Net assets acquired | | <u>155,068</u> |
| Goodwill | | <u>138,244</u> |
| Total purchase consideration | \$ | <u>293,312</u> |

The goodwill is attributable to the workforce of the acquired business and strategic opportunities that arose from the acquisition of BioMimetic. The goodwill is not expected to be deductible for tax purposes.

Of the \$95.1 million of acquired intangible assets, \$1.6 million was assigned to acquired technology (13 year useful life), \$3.9 million was assigned to trademarks (indefinite useful life), \$1.3 million was assigned to a non-compete agreement (2 year useful life), and \$88.3 million was assigned to IPRD (indefinite useful life). The weighted average amortization period of the finite-lived intangibles acquired is approximately 10 years.

The contractual value of accounts receivable approximates fair value. Prepaid and other current assets includes \$3.5 million, which represents the fair value of a contingent gain associated with disputed provisions of a license agreement with Luitpold Pharmaceuticals, Inc. During the second quarter of 2013, this dispute was settled for \$3.5 million, and payment was received.

During the third quarter of 2013, we received a not approvable letter from the FDA in response to our Pre-Market Approval application for Augment[®] Bone Graft for use as an alternative to autograft in hindfoot and ankle fusion procedures. We have filed an appeal with the FDA regarding its decision. On October 31, 2013 the FDA notified us it has elected to convene a Dispute Resolution Panel to consider the scientific issues in dispute before making a decision on our appeal. While we believe our appeal has strong merits, we were required to evaluate assets associated with the BioMimetic acquisition for impairment based upon the information we had as of September 30, 2013. Ultimately, we recognized an intangible impairment charge of approximately \$88.1 million and a goodwill impairment charge of \$115.0 million in the three months ended September 30, 2013 for the amount by which the carrying value of these assets exceeded the fair value. See Note 12 for further discussion of our impairment analysis. Further, we recognized a \$3.2 million charge for noncancelable inventory commitments for the raw materials used in the manufacture of Augment[®] Bone Graft, which we have estimated will expire unused. These charges are included within "BioMimetic impairment charges" on our consolidated statement of operations. We further recognized a reduction of deferred tax liabilities associated with the impaired intangible assets, resulting in an income tax benefit of \$34.3 million.

The acquired business contributed revenues of \$3.6 million and operating loss of \$26.6 million to our consolidated results from the date of acquisition through December 31, 2013, which does not include the amounts described above that were recorded as BioMimetic impairment charges during the three months ended September 30, 2013. Our consolidated results include \$4.5 million of transaction expenses and \$6.4 million of transition expenses recognized in the twelve months ended December 31, 2013.

The following unaudited pro forma summary presents our continuing operations financial results if the business combination had occurred on January 1, 2012:

| | Pro Forma Year Ended December 31, 2013 | Pro Forma Year Ended December 31, 2012 |
|--|---|---|
| Revenue from continuing operations | \$ 242,945 | \$ 216,577 |
| Net loss from continuing operations | (284,480) | (38,926) |
| Net loss from continuing operations per share, basic | (6.13) | (0.85) |
| Net loss from continuing operations per share, diluted | (6.13) | (0.85) |

The pro forma net loss for the year ended December 31, 2012 includes non-recurring items for the (a) \$7.8 million gain on remeasurement of our previously held investment in BioMimetic, (b) \$2.2 million of stock-based compensation expense related to the incremental fair value of replacement awards attributed to precombination service, (c) \$6.6 million of stock-based compensation expense related to the acceleration of vesting of previously unvested BioMimetic awards exercised in connection with the acquisition, (d) \$0.2 million of compensation expense related to retention agreements for which employees have no further service commitments to obtain the payments, (e) \$0.6 million of severance expense directly attributable to the acquisition, and (f) \$9.0 million of transaction costs incurred by BioMimetic and us.

WG Healthcare Limited

On January 7, 2013, we acquired 100% of the outstanding equity shares of WG Healthcare Limited, a United Kingdom company (WG Healthcare), for approximately \$7.6 million, plus additional contingent consideration with an estimated fair value of \$2.2 million to be paid over the next five years subject to the achievement of certain revenue milestones. We acquired the facility, inventory, infrastructure and all other assets and liabilities associated with WG Healthcare's business.

The operating results from this acquisition are included in the consolidated financial statements from the acquisition date. The two former owners of WG Healthcare have joined us as full-time employees.

The acquisition was recorded by allocating the costs of the assets acquired based on their estimated fair values at the acquisition date. The excess of the cost of the acquisition over the fair value of the assets acquired is recorded as goodwill. The following is a summary of the estimated fair values of the assets acquired (in thousands):

| | | |
|-------------------------------------|----|---------------------|
| Cash | \$ | 458 |
| Accounts receivable | | 1,052 |
| Inventory | | 1,640 |
| Property, plant and equipment | | 330 |
| Intangible assets | | 4,748 |
| Accounts payable | | (1,550) |
| Deferred tax liability - current | | (43) |
| Deferred tax liability - noncurrent | | (1,139) |
| Total net assets acquired | | <u>5,496</u> |
| Goodwill | | <u>4,341</u> |
| Total purchase consideration | \$ | <u><u>9,837</u></u> |

The goodwill is attributable to the workforce of the acquired business and strategic opportunities that arose from the acquisition of WG Healthcare. The goodwill is not expected to be deductible for tax purposes.

Of the \$4.7 million of acquired intangible assets, \$1.9 million was assigned to trademarks (indefinite life), \$0.8 million was assigned to completed technology (7 year life), \$0.3 million was assigned to non-compete agreements (3 year life), and \$1.7 million was assigned to customer relationships (15 year life). The weighted average amortization period of the finite-lived intangibles acquired is approximately 11 years.

The acquired business contributed revenues of \$4.6 million and operating loss of \$1.3 million to our consolidated results from the date of acquisition through December 31, 2013. Our consolidated results of operations would not have been materially different than reported results had the WG Healthcare acquisition occurred at the beginning of 2012 and therefore, pro forma financial information has not been presented.

4. Discontinued Operations

In June 2013, we entered into a definitive agreement under which MicroPort Medical B.V., a subsidiary of MicroPort Scientific Corporation (MicroPort), would acquire our OrthoRecon business. Our OrthoRecon business consists of hip and knee implant products. On January 9, 2014, we completed our divestiture and sale of the OrthoRecon business to MicroPort. Pursuant to the terms of the asset purchase agreement with MicroPort, the Purchase Price (as defined in the asset purchase agreement) for the OrthoRecon business was approximately \$287.1 million, which MicroPort paid in cash. See Note 22 for discussion of the estimated impact of this subsequent event on our 2014 results.

All current and historical operating results for the OrthoRecon segment are reflected within discontinued operations in the consolidated financial statements. In addition, costs associated with corporate employees and infrastructure being transferred as a part of the sale have been included in discontinued operations. The following table summarizes the results of discontinued operations (in thousands):

| | Twelve Months Ended | | |
|---|---------------------|------------|------------|
| | December 31, | | |
| | 2013 | 2012 | 2011 |
| Revenue | \$ 231,865 | \$ 269,671 | \$ 302,193 |
| Income before tax | 9,489 | 11,946 | 4,700 |
| Income tax provision | 3,266 | 3,275 | 2,448 |
| Income from discontinued operations, net of tax | 6,223 | 8,671 | 2,252 |

All assets and associated liabilities to be transferred to MicroPort have been classified as assets and liabilities held for sale on our consolidated balance sheet. The following table summarizes the assets and liabilities held for sale (in thousands):

| | December 31, 2013 | December 31, 2012 |
|------------------------------------|----------------------|----------------------|
| Assets | | |
| Cash | \$ 201 | \$ — |
| Accounts receivable | 59,172 | 67,434 |
| Inventories, net | 74,807 | 86,792 |
| Property, plant & equipment, net | 92,436 | 96,759 |
| Goodwill | 25,802 | 25,652 |
| Intangible assets, net | 1,738 | 2,610 |
| Deferred income taxes | 1,197 | 2,200 |
| Other current and long-term assets | 19,105 | 14,767 |
| Assets held for sale | <u>\$ 274,458</u> | <u>\$ 296,214</u> |
| Liabilities | | |
| Accounts payable | \$ 9,553 | \$ 5,666 |
| Other current liabilities | 21,668 | 27,327 |
| Other long-term liabilities | 1,399 | 2,031 |
| Liabilities held for sale | <u>\$ 32,620</u> | <u>\$ 35,024</u> |

Certain liabilities associated with the OrthoRecon business, including product liability claims associated with hip and knee products sold prior to the closing, will not be assumed by MicroPort. Estimated liabilities, if any, for such claims, and accrued legal defense costs for fees that have been incurred to date, are therefore excluded from liabilities held for sale. Concomitant receivables associated with liability insurance recoveries are also excluded from assets held for sale. MicroPort will be responsible for product liability claims associated with products it sells after the closing. Subject to the provisions of the definitive agreement, we will continue to be responsible for defense of existing patent infringement cases and associated legal defense costs, and for resulting liabilities, if any. Costs associated with legal defense, income associated with product liability insurance recoveries, and changes to any contingent liabilities associated the OrthoRecon business have been reflected within results of discontinued operations, and we will continue to reflect these within results of discontinued operations in future periods.

5. Inventories

Inventories consist of the following (in thousands):

| | December 31, | |
|-----------------|---------------------|------------------|
| | 2013 | 2012 |
| Raw materials | \$ 2,693 | \$ 1,000 |
| Work-in-process | 6,950 | 3,377 |
| Finished goods | 62,800 | 53,081 |
| | <u>\$ 72,443</u> | <u>\$ 57,458</u> |

6. Marketable Securities

Our investments in marketable securities are classified as available-for-sale securities in accordance with FASB ASC Topic 320, *Investments — Debt and Equity Securities*. These securities are carried at their fair value, and all unrealized gains and losses are recorded within other comprehensive income. Marketable securities are classified as current for those expected to mature or be sold within 12 months and the remaining portion is classified as non-current. The cost of investment securities sold is determined by the specific identification method.

As of December 31, 2013 and 2012, we had current marketable securities totaling \$6.9 million and \$12.6 million, respectively, consisting of investments in corporate, government, agency bonds, certificates of deposits, and corporate equity securities, all of which are valued at fair value using a market approach. In addition, we had non-current marketable securities totaling \$7.7 million as of December 31, 2013, consisting of investments in corporate, government, and agency bonds, all of which are valued at fair value using a market approach.

The following tables present a summary of our marketable securities (in thousands):

| | Amortized Cost | Gross Unrealized Gains | Gross Unrealized (Losses) | Estimated Fair Value |
|--|-------------------|------------------------------|---------------------------------|-------------------------|
| At December 31, 2013 | | | | |
| Available-for-sale marketable securities | | | | |
| U.S. agency debt securities | \$ 5,002 | \$ — | \$ (4) | \$ 4,998 |
| Certificate of deposit | 245 | — | — | 245 |
| Corporate debt securities | 5,186 | 2 | — | 5,188 |
| U.S. government debt securities | 4,116 | 1 | — | 4,117 |
| Total available-for-sale marketable securities | <u>\$ 14,549</u> | <u>\$ 3</u> | <u>\$ (4)</u> | <u>\$ 14,548</u> |
| At December 31, 2012 | | | | |
| Available-for-sale marketable securities | | | | |
| U.S. agency debt securities | 2,500 | — | — | 2,500 |
| Corporate debt securities | 2,000 | 1 | — | 2,001 |
| Total debt securities | <u>\$ 4,500</u> | <u>\$ 1</u> | <u>\$ —</u> | <u>\$ 4,501</u> |
| Corporate equity securities | 2,878 | 5,267 | — | 8,145 |
| Total available-for-sale marketable securities | <u>\$ 7,378</u> | <u>\$ 5,268</u> | <u>\$ —</u> | <u>\$ 12,646</u> |

The maturities of available-for-sale debt securities at December 31, 2013 are as follows:

| | Available-for-Sale | |
|--|--------------------|---------------|
| | Cost Basis | Fair Value |
| Due in one year or less | \$ 6,896 | \$ 6,898 |
| Due after one year through two years | 6,153 | 6,151 |
| Due after two years through five years | 1,500 | 1,499 |
| | <u>14,549</u> | <u>14,548</u> |

7. Property, Plant and Equipment

Property, plant and equipment, net consists of the following (in thousands):

| | December 31, | |
|--|---------------------|------------------|
| | 2013 | 2012 |
| Land and land improvements | \$ 31 | \$ 61 |
| Buildings | 13,026 | 2,227 |
| Machinery and equipment | 14,274 | 8,029 |
| Furniture, fixtures and office equipment | 47,364 | 19,006 |
| Construction in progress | 13,997 | 2,737 |
| Surgical instruments | 52,893 | 50,860 |
| | <u>141,585</u> | <u>82,920</u> |
| Less: Accumulated depreciation | (71,070) | (41,438) |
| | <u>\$ 70,515</u> | <u>\$ 41,482</u> |

The components of property, plant and equipment recorded under capital leases consist of the following (in thousands):

| | December 31, | |
|--|---------------------|-------------|
| | 2013 | 2012 |
| Buildings | \$ 8,192 | \$ — |
| Furniture, fixtures and office equipment | 59 | — |
| | <u>8,251</u> | <u>—</u> |
| Less: Accumulated depreciation | (48) | — |
| | <u>\$ 8,203</u> | <u>\$ —</u> |

Depreciation expense recognized within results of continuing operations approximated \$14.4 million, \$14.8 million, and \$14.0 million for the years ended December 31, 2013, 2012, and 2011, respectively, and included depreciation of assets under capital leases.

In December 2013, we entered into a capital lease for our new corporate headquarters building. Total capitalized costs associated with this capital lease will be depreciated over the lease term, which is 10 years.

8. Accrued Expenses and Other Current Liabilities

Accrued expenses and other current liabilities consist of the following (in thousands):

| | December 31 | |
|-----------------------------|--------------------|------------------|
| | 2013 | 2012 |
| Employee bonus | \$ 10,250 | \$ 8,967 |
| Other employee benefits | 13,740 | 3,919 |
| Royalties | 2,669 | 2,829 |
| Taxes other than income | 4,722 | 2,170 |
| Commissions | 4,336 | 1,567 |
| Professional and legal fees | 7,054 | 4,981 |
| Contingent consideration | 12,324 | 444 |
| Product liability | 7,710 | 5,275 |
| Distributor payments | 1,253 | 2,701 |
| Other | 16,059 | 5,910 |
| | <u>\$ 80,117</u> | <u>\$ 38,763</u> |

9. Long-Term Debt and Capital Lease Obligations

Long-term debt and capital lease obligations consist of the following (in thousands):

| | December 31, 2013 | December 31, 2012 |
|---------------------------|------------------------------|------------------------------|
| Capital lease obligations | \$ 8,238 | \$ — |
| 2017 Notes | 263,395 | 254,717 |
| 2014 Notes | <u>3,768</u> | <u>3,768</u> |
| | 275,401 | 258,485 |
| Less: current portion | <u>(4,174)</u> | <u>—</u> |
| | <u>\$ 271,227</u> | <u>\$ 258,485</u> |

2017 Notes

On August 31, 2012, we issued \$300 million aggregate principal amount of the 2017 Notes pursuant to an indenture, dated as of August 31, 2012 between us and The Bank of New York Mellon Trust Company, N.A., as Trustee. The 2017 Notes will mature on August 15, 2017, and we pay interest on the 2017 Notes semi-annually on each February 15 and August 15 at an annual rate of 2.00%. We may not redeem the 2017 Notes prior to the maturity date, and no "sinking fund" is available for the 2017 Notes, which means that we are not required to redeem or retire the 2017 Notes periodically. The 2017 Notes are convertible at the option of the holder, during certain periods and subject to certain conditions as described below, solely into cash at an initial conversion rate of 39.3140 shares per \$1,000 principal amount of the 2017 Notes, subject to adjustment upon the occurrence of specified events, which represents an initial conversion price of \$25.44 per share. The holder of the 2017 Notes may convert their notes at any time prior to February 15, 2017 only under the following circumstances: (1) during any calendar quarter commencing after the calendar quarter ending December 31, 2012 (and only during such calendar quarter), if the last reported sale price of the common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on the last trading day of the immediately preceding calendar quarter is greater than or equal to 130% of the conversion price on each applicable trading day; (2) during the five business day period after any five consecutive trading day period in which the trading price per \$1,000 principal amount of notes for each trading day of the measurement period was less than 98% of the product of the last reported sale price of our common stock and the conversion rate on each such trading day; or (3) upon the occurrence of specified corporate events. On or after February 15, 2017 until the close of business on the second scheduled trading day immediately preceding the maturity date, holders may convert their 2017 Notes solely into cash, regardless of the foregoing circumstances. Upon conversion, a holder will receive an amount in cash, per \$1,000 principal amount of the 2017 Notes, equal to the settlement amount as calculated under the indenture relating to the 2017 Notes. If we undergo a fundamental change, as defined in the indenture relating to the 2017 Notes, subject to certain conditions, holders of the 2017 Notes will have the option to require us to repurchase for cash all or a portion of their notes at a purchase price equal to 100% of the principal amount of the 2017 Notes to be repurchased, plus any accrued and unpaid interest to, but excluding, the fundamental change repurchase date, as defined in the indenture relating to the 2017 Notes. In addition, following certain corporate transactions, we, under certain circumstances, will pay a cash make-whole premium by increasing the applicable conversion rate for a holder that elects to convert its 2017 Notes in connection with such corporate transaction. The 2017 Notes are senior unsecured obligations that rank: (i) senior in right of payment to any of our indebtedness that is expressly subordinated in right of payment to the 2017 Notes; (ii) equal in right of payment to any of our unsecured indebtedness that is not so subordinated; (iii) effectively junior in right of payment to any secured indebtedness to the extent of the value of the assets securing such indebtedness; and (iv) structurally junior to all indebtedness and other liabilities (including trade payables) of our subsidiaries. We determined that the sale of our OrthoRecon business did not constitute a fundamental change pursuant to the indenture. As a result of this transaction, we capitalized deferred financing charges of approximately \$8.8 million, which are being amortized over the term of the 2017 Notes using the effective interest method.

The 2017 Notes Conversion Derivative requires bifurcation from the 2017 Notes in accordance with ASC Topic 815, *Derivatives and Hedging*, and is accounted for as a derivative liability. The fair value of the 2017 Notes Conversion Derivative at the time of issuance of the 2017 Notes was \$48.1 million and was recorded as original debt discount for purposes of accounting for the debt component of the 2017 Notes. This discount is amortized as interest expense using the effective interest method over the term of the 2017 Notes. For the year ended December 31, 2013 the Company recorded \$8.7 million of interest expense related to the amortization of the debt discount based upon an effective rate of 6.47%.

The components of the 2017 Notes were as follows (in thousands):

| | December 31, 2013 | December 31, 2012 |
|-----------------------------------|------------------------------|------------------------------|
| Principal amount of 2017 Notes | \$ 300,000 | \$ 300,000 |
| Unamortized debt discount | (36,605) | (45,283) |
| Net carrying amount of 2017 Notes | <u>\$ 263,395</u> | <u>\$ 254,717</u> |

We entered into 2017 Notes Hedges in connection with the issuance of the 2017 Notes with three counterparties (the Option Counterparties). The 2017 Notes Hedges, which are cash-settled, are intended to reduce our exposure to potential cash payments that we would be required to make if holders elect to convert the 2017 Notes at a time when our stock price exceeds the conversion price. The aggregate cost to acquire the 2017 Notes Hedges was \$56.2 million and is accounted for as a derivative asset in accordance with ASC Topic 815. See Note 11 for additional information regarding the 2017 Notes Hedges and the 2017 Notes Conversion Derivative.

We also entered into warrant transactions in which we sold warrants for an aggregate of 11.8 million shares of our common stock to the Option Counterparties, subject to adjustment. The strike price of the warrants was initially \$29.925 per share, which was 50% above the last reported sale price of our common stock on August 22, 2012. The warrants are net-share settled and are exercisable over the 100 trading day period beginning

on November 15, 2017. The warrant transactions will have a dilutive effect to the extent that the market value per share of our common stock during such period exceeds the applicable strike price of the warrants.

Aside from the initial payment of the \$56.2 million premium to the Option Counterparties, we will not be required to make any cash payments to the Option Counterparties under the 2017 Notes Hedges and will be entitled to receive from the Option Counterparties cash, generally equal to the amount by which the market price per share of common stock exceeds the strike price of the convertible note hedging transactions during the relevant valuation period. The strike price under the 2017 Notes Hedges is equal to the conversion price of the 2017 Notes. Additionally, if the market value per share of our common stock exceeds the strike price on any day during the 100 trading day measurement period under the warrant transaction, we will be obligated to issue to the Option Counterparties a number of shares equal in value to one percent of the amount by which the then-current market value of one share of our common stock exceeds the then-effective strike price of each warrant, multiplied by the number of shares of common stock into which the 2017 Notes are then convertible at or following maturity. We will not receive any additional proceeds if warrants are exercised.

2014 Convertible Senior Notes

In November 2007, we issued \$200 million of 2.625% Convertible Senior Notes maturing on December 1, 2014 (2014 Notes). The 2014 Notes pay interest semi-annually at an annual rate of 2.625% and are convertible into shares of our common stock at an initial conversion rate of 30.6279 shares per \$1,000 principal amount of the 2014 Notes subject to adjustment upon the occurrence of specified events, which represents an initial conversion price of \$32.65 per share. The holder of the 2014 Notes may convert at any time on or prior to the close of business on the business day immediately preceding the maturity date. Beginning on December 6, 2011, we may redeem the 2014 Notes, in whole or in part, at a redemption price equal to 100% of the principal amount of the 2014 Notes, plus accrued and unpaid interest, if the closing price of our common stock has exceeded 140% of the conversion price for at least 20 days during any consecutive 30-day trading period. Additionally, if we experience a fundamental change event, as defined in the indenture governing the 2014 Notes (Indenture), the holders may require us to purchase for cash all or a portion of the 2014 Notes, for 100% of the principal amount of the notes, plus accrued and unpaid interest. If upon a fundamental change event, a holder elects to convert its 2014 Notes, we may, under certain circumstances, increase the conversion rate for the 2014 Notes surrendered. The 2014 Notes are unsecured obligations and are effectively subordinated to (i) all of our existing and future secured debt, including our obligations under our credit agreement, to the extent of the value of the assets securing such debt, and (ii) because the 2014 Notes are not guaranteed by any of our subsidiaries, to all liabilities of our subsidiaries.

On February 10, 2011, we announced the commencement of a tender offer to purchase for cash any and all of our outstanding 2014 Notes. Upon expiration on March 11, 2011, we purchased \$170.9 million aggregate principal amount of the 2014 Notes.

On August 22, 2012, we purchased \$25.3 million aggregate principal amount of the 2014 Notes. As a result of this transaction, we recognized approximately \$0.2 million for the write off of related pro-rata unamortized deferred financing fees. As of December 31, 2013, \$3.8 million aggregate principal amount of the 2014 Notes remain outstanding and is included within current portion of long-term obligations on the consolidated balance sheet.

Maturities

Aggregate annual maturities of our long-term obligations at December 31, 2013, excluding capital lease obligations, are as follows (in thousands):

| | | |
|------|-----------|----------------|
| 2014 | \$ | 3,768 |
| 2015 | | — |
| 2016 | | — |
| 2017 | | 300,000 |
| 2018 | | — |
| | <u>\$</u> | <u>303,768</u> |

As discussed in Note 7, we have acquired certain property and equipment pursuant to capital leases. At December 31, 2013, future minimum lease payments under capital lease obligations, together with the present value of the net minimum lease payments, are as follows (in thousands):

| | | |
|---|-----------|----------------|
| 2014 | \$ | 419 |
| 2015 | | 915 |
| 2016 | | 948 |
| 2017 | | 982 |
| 2018 | | 1,016 |
| Thereafter | | <u>6,012</u> |
| Total minimum payments | | 10,292 |
| Less amount representing interest | | <u>(2,054)</u> |
| Present value of minimum lease payments | | 8,238 |
| Current portion | | <u>(406)</u> |
| Long-term portion | <u>\$</u> | <u>7,832</u> |

Our capital lease associated with our corporate headquarters included a six month deferral of lease payments in the first year of the lease.

10. Other Long-Term Liabilities

Other long-term liabilities consist of the following (in thousands):

| | December 31 | |
|--|--------------------|------------------|
| | 2013 | 2012 |
| Unrecognized tax benefits (See Note 14) | \$ 4,702 | \$ 5,074 |
| Product liability (See Note 19) | 9,784 | 18,639 |
| 2017 Notes Conversion Derivative (See Note 11) | 112,000 | 55,000 |
| Deferred license revenue (See Note 2) | 4,210 | 4,731 |
| Contingent consideration | 2,882 | 540 |
| Other | 1,488 | 928 |
| | <u>\$ 135,066</u> | <u>\$ 84,912</u> |

11. Derivative Instruments and Hedging Activities

We account for derivatives in accordance with FASB ASC 815, which establishes accounting and reporting standards requiring that derivative instruments be recorded on the balance sheet as either an asset or liability measured at fair value. Additionally, changes in the derivative's fair value shall be recognized currently in earnings unless specific hedge accounting criteria are met.

Conversion Derivative and Notes Hedging

On August 31, 2012, we issued the 2017 Notes. The 2017 Notes Conversion Derivative requires bifurcation from the 2017 Notes in accordance with ASC Topic 815, and is accounted for as a derivative liability. The fair value of the 2017 Notes Conversion Derivative at the time of issuance of the 2017 Notes was \$48.1 million. See Note 9 for additional information regarding the 2017 Notes.

We also entered into the 2017 Notes Hedges in connection with the issuance of the 2017 Notes with the Option Counterparties. The 2017 Notes Hedges, which are cash-settled, are intended to reduce our exposure to potential cash payments that we are required to make upon conversion of the 2017 Notes in excess of the principal amount of converted notes if our common stock price exceeds the conversion price. The aggregate cost of the 2017 Notes Hedges was \$56.2 million and is accounted for as a derivative asset in accordance with ASC Topic 815.

The following table summarizes the fair value and the presentation in the consolidated balance sheet (in thousands):

| | Location on consolidated balance sheet | December 31, | |
|----------------------------------|---|---------------------|-------------|
| | | 2013 | 2012 |
| 2017 Notes Hedges | Other assets | \$ 118,000 | \$ 62,000 |
| 2017 Notes Conversion Derivative | Other liabilities | \$ 112,000 | \$ 55,000 |

Neither the 2017 Notes Conversion Derivative nor the 2017 Notes Hedges qualify for hedge accounting, thus any change in the fair value of the derivatives is recognized immediately in the consolidated statements of operations. The following table summarizes the gain (loss) on changes in fair value (in thousands):

| | Twelve Months Ended | |
|-----------------------------------|----------------------------|--------------------------|
| | December 31, 2013 | December 31, 2012 |
| 2017 Notes Hedges | \$ 56,000 | \$ 5,805 |
| 2017 Notes Conversion Derivative | (57,000) | (6,947) |
| Net loss on changes in fair value | <u>\$ (1,000)</u> | <u>\$ (1,142)</u> |

Derivatives not Designated as Hedging Instruments

We employ a derivative program using 30-day foreign currency forward contracts to mitigate the risk of currency fluctuations on our intercompany receivable and payable balances that are denominated in foreign currencies. These forward contracts are expected to offset the transactional gains and losses on the related intercompany balances. These forward contracts are not designated as hedging instruments under FASB ASC Topic 815. Accordingly, the changes in the fair value and the settlement of the contracts are recognized in the period incurred in the accompanying consolidated statements of operations. At December 31, 2013 and 2012, we had no foreign currency contracts outstanding.

12. Goodwill and Intangibles

Changes in the carrying amount of goodwill occurring during the year ended December 31, 2013, are as follows (in thousands):

| | |
|--|-------------------|
| Goodwill at December 31, 2012 | \$ 32,414 |
| Goodwill associated with acquisitions (see Note 3) | 199,040 |
| Goodwill impairment | (114,997) |
| Foreign currency translation | 1,806 |
| Goodwill at December 31, 2013 | <u>\$ 118,263</u> |

The components of our identifiable intangible assets, net are as follows (in thousands):

| | December 31, 2013 | | December 31, 2012 | |
|-----------------------------------|-------------------|--------------------------|-------------------|--------------------------|
| | Cost | Accumulated Amortization | Cost | Accumulated Amortization |
| Indefinite life intangibles: | | | | |
| IPRD technology | \$ 4,266 | | \$ 278 | |
| Trademarks | <u>4,121</u> | | <u>1,658</u> | |
| Total indefinite life intangibles | 8,387 | | 1,936 | |
| Finite life intangibles: | | | | |
| Distribution channels | 250 | \$ 233 | 1,250 | \$ 436 |
| Completed technology | 16,714 | 5,702 | 9,781 | 4,243 |
| Licenses | 3,633 | 1,303 | 3,668 | 1,056 |
| Customer relationships | 15,578 | 2,371 | 3,788 | 1,799 |
| Trademarks | 2,364 | 1,098 | 1,316 | 922 |
| Non-compete agreements | 5,660 | 3,155 | 7,314 | 2,729 |
| Other | 771 | 75 | 2,171 | 1,355 |
| Total finite life intangibles | <u>44,970</u> | <u>\$ 13,937</u> | <u>29,288</u> | <u>\$ 12,540</u> |
| Total intangibles | 53,357 | | 31,224 | |
| Less: Accumulated amortization | <u>(13,937)</u> | | <u>(12,540)</u> | |
| Intangible assets, net | <u>\$ 39,420</u> | | <u>\$ 18,684</u> | |

During year ended December 31, 2013, we terminated a distribution agreement and therefore recorded a \$0.4 million asset impairment charge. Additionally, as a result of lower-than-projected cash flows related to completed technology acquired in our 2011 CCI acquisition, we recognized an impairment charge of approximately \$0.6 million. These charges were calculated by comparing the fair value to the carrying value of the intangible. The impairment loss was recorded for the amount by which the carrying value exceeded the fair value, and is included within Amortization of intangible assets in the consolidated statement of operations.

During the year ended December 31, 2013, we received a not approvable letter from the FDA in response to our Pre-Market Approval application for Augment® Bone Graft for use as an alternative to autograft in hindfoot and ankle fusion procedures. Following our announcement regarding the receipt of this letter, the market value of the CVRs issued in connection with the BioMimetic acquisition decreased significantly. Holders of CVRs are entitled to be paid the contingent consideration from the BioMimetic acquisition, specifically upon FDA approval of Augment® Bone Graft, and subsequently upon the achievement of certain revenue milestones. FASB ASC 350-30-35-18 requires companies to evaluate for impairment intangible assets not subject to amortization, such as our IPRD assets, if events or changes in circumstances indicate that an asset might be impaired. Further, FASB ASC 350-20-35-30 requires companies to evaluate goodwill for impairment between annual impairment tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. In response to our announcement of the receipt of the FDA not approvable letter, the market value of the CVRs declined significantly due to a decreased market perception of the likelihood of FDA approval of Augment® Bone Graft. Because the probability of such FDA approval is a significant input in the valuation of the BioMimetic reporting unit and related intangible assets, management determined that our goodwill and intangible assets acquired in the BioMimetic acquisition were more likely than not impaired, and therefore required a quantitative impairment test.

We updated our discounted cash flow valuation model for the BioMimetic acquisition based on probability weighted estimates of revenues and expenses, related cash flows and the discount rate used in the model. The probabilities used in the model were based on the fair value of the CVRs as of September 30, 2013. Based on this discounted cash flow valuation model, we determined that the fair value of the IPRD, tradename and non-compete agreement assets as of September 30, 2013 were less than their respective carrying values as of such date, and the fair value of the BioMimetic reporting unit as of September 30, 2013 was less than its carrying value as of such date (after consideration of the reduced value of the intangible assets). Therefore, we recognized an intangible impairment charge of approximately \$88.1 million and a goodwill impairment charge of \$115.0 million in the year ended December 31, 2013 for the amount by which the carrying value of these assets exceeded the fair value using Level 3 inputs. These charges are included within "BioMimetic impairment charges" on our consolidated statement of operations.

We have filed an appeal with the FDA regarding its decision. On October 31, 2013, the FDA notified us it has elected to convene a Dispute Resolution Panel to consider the scientific issues in dispute before making a decision on our appeal. While we believe our appeal has strong merits, we were required to evaluate assets associated with the BioMimetic acquisition for impairment.

Based on the total finite life intangible assets held at December 31, 2013, we expect to amortize approximately \$6.9 million in 2014, \$4.6 million in 2015, \$3.5 million in 2016, \$3.1 million in 2017, and \$2.4 million in 2018. This does not include amortization associated with any intangible assets acquired in 2014 (see Note 22).

13. Accumulated Other Comprehensive Income (AOCI)

Other comprehensive income (OCI) includes certain gains and losses that under GAAP are included in comprehensive income but are excluded from net income as these amounts are initially recorded as an adjustment to stockholders' equity. Amounts in OCI may be reclassified to net income upon the occurrence of certain events.

Our OCI is comprised of foreign currency translation adjustments, unrealized gains and losses on available-for-sale securities, and adjustments to our minimum pension liability. Foreign currency translation adjustments are reclassified to net income upon sale or upon a complete or substantially complete liquidation of an investment in a foreign entity. Unrealized gains and losses on available-for-sale securities are reclassified to net income if we sell the security before maturity or if the unrealized loss in a security is considered to be other-than-temporary.

Changes in and reclassifications out of AOCI, net of tax, for the twelve months ended December 31, 2013 were as follows (in thousands):

| | Currency Translation Adjustment | Unrealized Gain (loss) on Marketable Securities | Minimum Pension Liability Adjustment | Total |
|--|--|--|---|------------------|
| Balance December 31, 2012 | \$ 18,991 | \$ 3,213 | \$ 330 | \$ 22,534 |
| Other comprehensive (loss) income, net of tax before reclassification | (1,381) | 1,543 | 14 | 176 |
| Reclassification to Other (Income) Expense, net: Gain on equity securities, net of tax | — | (4,757) | — | (4,757) |
| Balance December 31, 2013 | <u>\$ 17,610</u> | <u>\$ (1)</u> | <u>\$ 344</u> | <u>\$ 17,953</u> |

14. Income Taxes

The components of our income (loss) before income taxes are as follows (in thousands):

| | Year Ended December 31, | | |
|-----------------------------------|--------------------------------|-------------------|--------------------|
| | 2013 | 2012 | 2011 |
| U.S. | \$ (230,975) | \$ (4,043) | \$ (12,498) |
| Foreign | 572 | 658 | 1,142 |
| Income (loss) before income taxes | <u>\$ (230,403)</u> | <u>\$ (3,385)</u> | <u>\$ (11,356)</u> |

The components of our provision (benefit) for income taxes are as follows (in thousands):

| | Year Ended December 31, | | |
|--|--------------------------------|-------------|-------------------|
| | 2013 | 2012 | 2011 |
| Current (benefit) provision: | | | |
| U.S.: | | | |
| Federal | \$ 296 | \$ (5,480) | \$ (279) |
| State | 85 | (34) | (81) |
| Foreign | 180 | 337 | 398 |
| Total current (benefit) provision | 561 | (5,177) | 38 |
| Deferred provision (benefit): | | | |
| U.S.: | | | |
| Federal | 48,257 | 5,179 | (3,533) |
| State | 884 | (98) | (472) |
| Foreign | 63 | 98 | 6 |
| Total deferred provision (benefit) | 49,204 | 5,179 | (3,999) |
| Total provision (benefit) for income taxes | <u>\$ 49,765</u> | <u>\$ 2</u> | <u>\$ (3,961)</u> |

A reconciliation of the statutory U.S. federal income tax rate to our effective income tax rate is as follows:

| | Year Ended December 31, | | |
|--|--------------------------------|----------------|---------------|
| | 2013 | 2012 | 2011 |
| Income tax provision at statutory rate | 35.0 % | 35.0 % | 35.0 % |
| State income taxes | 3.2 % | 3.8 % | 4.8 % |
| Change in valuation allowance | (51.9) % | (19.7) % | (0.8) % |
| Foreign income tax rate differences | — % | 12.9 % | 3.5 % |
| Other non-deductible expenses | (0.1) % | (6.1) % | (2.2) % |
| Transaction costs | (0.8) % | (21.2) % | — % |
| CVR Fair Market Value Adjustment | 9.3 % | — % | — % |
| Goodwill Impairment | (17.5) % | — % | — % |
| Other, net | 1.2 % | (4.8) % | (5.4) % |
| Total | (21.6) % | (0.1) % | 34.9 % |

The significant components of our deferred income taxes as of December 31, 2013 and 2012 are as follows (in thousands):

| | December 31, | |
|--|---------------------|------------------|
| | 2013 | 2012 |
| Deferred tax assets: | | |
| Net operating loss carryforwards | \$ 100,361 | \$ 17,009 |
| General business credit carryforward | 3,181 | 734 |
| Reserves and allowances | 40,789 | 37,160 |
| Stock-based compensation expense | 7,852 | 7,256 |
| Convertible debt notes and conversion option | 46,100 | 22,173 |
| Other | 6,070 | 7,195 |
| Valuation allowance | (134,263) | (14,248) |
| Total deferred tax assets | 70,090 | 77,279 |
| Deferred tax liabilities: | | |
| Depreciation | 13,863 | 21,116 |
| Intangible assets | 9,071 | 2,828 |
| Convertible note bond hedge | 46,020 | 21,916 |
| Other | 10,136 | 8,219 |
| Total deferred tax liabilities | 79,090 | 54,079 |
| Net deferred tax assets (liabilities) | \$ (9,000) | \$ 23,200 |

At December 31, 2013, we had net operating loss carryforwards for U.S. federal income tax purposes of approximately \$236.0 million, of which approximately \$2.1 million related to equity compensation deductions, for which when realized, the resulting benefit will be credited to stockholder's equity. The federal net operating losses begin to expire in 2017 and extend through 2033. This includes approximately \$163.0 million of net operating losses acquired in 2013. State net operating losses carryforwards at December 31, 2013 totaled approximately \$110.0 million, which begin to expire in 2017 and extend through 2033. Additionally, we had general business credit carryforwards of approximately \$3.0 million, which begin to expire in 2017 and extend through 2033. At December 31, 2013, we had foreign net operating loss carryforwards of approximately \$46.0 million, the majority of which do not expire.

Certain of our U.S. and foreign net operating losses and general business credit carryforwards are subject to various limitations. We maintain valuation allowances for those net operating losses and tax credit carryforwards that we do not expect to utilize due to these limitations and it is more likely than not that such tax benefits will not be realized.

During the year ended December 31, 2013, the Company recorded approximately \$119.6 million valuation allowance against its deferred tax assets. In assessing the need for a valuation allowance, the Company considered both positive and negative evidence related to the likelihood of realization of the deferred tax assets. The weight given to the positive and negative evidence is commensurate with the extent to which the evidence can be objectively verified. GAAP states that a cumulative loss in recent years is a significant piece of negative evidence that is difficult to overcome in determining that a valuation allowance is not needed against deferred tax assets. As such, it is generally difficult for positive evidence regarding projected future taxable income exclusive of reversing taxable temporary differences to outweigh objective negative evidence of recent financial reporting losses.

The Company entered a three-year cumulative loss position during the year ended December 31, 2013. This cumulative loss position, along with other evidence, merited the establishment of a valuation allowance against the deferred tax assets. A sustained period of profitability is required before the Company would change its judgment regarding the need for a valuation allowance against its net deferred tax assets.

In general, it is the practice and intention of the Company to reinvest the earnings of its non-U.S. subsidiaries in those operations. Therefore, we do not provide for deferred taxes on the excess of the financial reporting over the tax basis in our investments in foreign subsidiaries that are essentially permanent in duration. The determination of the amount of unrecognized deferred tax liabilities is not practicable. However, during fiscal year 2013, we recorded approximately \$0.4 million deferred tax liability as a result of the pending stock sale of one of our foreign subsidiaries.

A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows:

| | | |
|---|-----------|--------------|
| Balance at January 1, 2013 | \$ | 5,074 |
| Additions for tax positions related to current year | | 214 |
| Additions for tax positions of prior years | | 180 |
| Reductions for tax positions of prior years | | (848) |
| Settlements | | — |
| Foreign currency translation | | 82 |
| Balance at December 31, 2013 | <u>\$</u> | <u>4,702</u> |

As of December 31, 2013, our liability for unrecognized tax benefits totaled \$4.7 million and is recorded in our consolidated balance sheet within "Other liabilities," and all components, if recognized, would impact our effective tax rate. Our U.S. federal income taxes represent the substantial majority of our income taxes, and our 2009, 2010, and 2011 U.S. federal income tax returns are currently under examination by the Internal Revenue Service. It is therefore possible that our unrecognized tax benefits could change in the next twelve months.

We accrue interest required to be paid by the tax law for the underpayment of taxes on the difference between the amount claimed or expected to be claimed on the tax return and the tax benefit recognized in the financial statements. Management has made the policy election to record this interest as interest expense. As of December 31, 2013, accrued interest related to our unrecognized tax benefits totaled approximately \$0.4 million, which is recorded in our consolidated balance sheet within "Other liabilities."

We file numerous consolidated and separate company income tax returns in the U.S. and in many foreign jurisdictions. We are no longer subject to foreign income tax examinations by tax authorities in significant jurisdictions for years before 2007. With few exceptions, we are subject to U.S. federal, state and local income tax examinations for years 2010 through 2012. However, tax authorities have the ability to review years prior to these to the extent that we utilize tax attributes carried forward from those prior years.

15. Earnings Per Share

FASB ASC Topic 260, *Earnings Per Share*, requires the presentation of basic and diluted earnings per share. Basic earnings per share is calculated based on the weighted-average number of shares of common stock outstanding during the period. Diluted earnings per share is calculated to include any dilutive effect of our common stock equivalents. Our common stock equivalents consist of stock options, non-vested shares of common stock, stock-settled phantom stock units, restricted stock units, 2014 Notes, and warrants. The dilutive effect of the stock options, non-vested shares of common stock, stock-settled phantom stock units, restricted stock units, and warrants is calculated using the treasury-stock method. The dilutive effect of the 2014 Notes is calculated by applying the "if-converted" method. This assumes an add-back of interest, net of income taxes, to net income as if the securities were converted at the beginning of the period. During the years ended December 31, 2013, 2012, and 2011, the convertible notes had an anti-dilutive effect on earnings per share and we therefore excluded from the dilutive shares calculation. In addition, approximately 776,722, 267,520, and 136,000 common stock equivalents have been excluded from the computation of diluted net loss per share for the years ended December 31, 2013, 2012, and 2011, respectively, because their effect is anti-dilutive as a result of our net loss from continuing operations in those periods. During the years ended December 31, 2013 and 2012, the warrants were excluded from diluted shares outstanding because the exercise price exceeded the average market price of our common stock.

The weighted-average number of common shares outstanding for basic and diluted earnings per share purposes is as follows (in thousands):

| | Year Ended December 31, | | |
|--|--------------------------------|---------------|---------------|
| | 2013 | 2012 | 2011 |
| Weighted-average number of common shares outstanding — basic | 45,265 | 38,769 | 38,279 |
| Common stock equivalents | — | 317 | — |
| Weighted-average number of common shares outstanding — diluted | <u>45,265</u> | <u>39,086</u> | <u>38,279</u> |

The following potential common shares were excluded from the computation of diluted earnings per share, as their effect would have been anti-dilutive (in thousands):

| | Year Ended December 31, | | |
|--|--------------------------------|-------------|-------------|
| | 2013 | 2012 | 2011 |
| Stock options | 2,763 | 2,854 | 3,400 |
| Non-vested shares, restricted stock units, and stock-settled phantom stock units | 197 | 290 | 430 |
| Convertible debt | 115 | 633 | 1,909 |
| Warrants | 11,794 | 11,794 | — |

16. Capital Stock

We are authorized to issue up to 100,000,000 shares of voting common stock. We have 52,006,235 shares of voting common stock available for future issuance at December 31, 2013.

17. Stock-Based Compensation Plans

We have three stock-based compensation plans, which are described below. Amounts recognized in the consolidated financial statements with respect to these plans are as follows:

| | Year Ended December 31, | | |
|---|--------------------------------|-------------|-------------|
| | 2013 | 2012 | 2011 |
| Total cost of share-based payment plans | \$ 11,912 | \$ 7,811 | \$ 5,908 |
| Amounts capitalized as inventory | (467) | (689) | (725) |
| Amortization of capitalized amounts | 513 | 717 | 747 |
| Charged against income before income taxes | 11,958 | 7,839 | 5,930 |
| Amount of related income tax benefit recognized in income | (3,945) | (2,940) | (2,094) |
| Impact to net loss from continuing operations | \$ 8,013 | \$ 4,899 | \$ 3,836 |
| Impact to net income from discontinued operations | 2,320 | 2,308 | 2,326 |
| Impact to net (loss) income | \$ 10,333 | \$ 7,207 | \$ 6,162 |
| Impact to basic earnings per share, continuing operations | \$ 0.18 | \$ 0.13 | \$ 0.10 |
| Impact to basic earnings per share | \$ 0.23 | \$ 0.19 | \$ 0.16 |
| Impact to diluted earnings per share, continuing operations | \$ 0.18 | \$ 0.13 | \$ 0.10 |
| Impact to diluted earnings per share | \$ 0.23 | \$ 0.18 | \$ 0.16 |

During 2013, in connection with the BioMimetic acquisition, we recognized \$2.2 million of stock-based compensation expense related to the incremental fair value of replacement awards attributed to precombination service.

As of December 31, 2013, we had \$17.4 million of total unrecognized compensation cost related to unvested stock-based compensation arrangements granted to employees retained following the sale of the OrthoRecon business. This cost is expected to be recognized over a weighted-average period of 2.7 years.

Equity Incentive Plans

On December 7, 1999, we adopted the 1999 Equity Incentive Plan, which was subsequently amended and restated on July 6, 2001, May 13, 2003, May 13, 2004, May 12, 2005 and May 14, 2008 and amended on October 23, 2008. The 1999 Equity Incentive Plan expired December 7, 2009. The 2009 Equity Incentive Plan (the Plan) was adopted on May 13, 2009, which was subsequently amended and restated on May 13, 2010 and May 14, 2013. The Plan authorizes us to grant stock options and other stock-based awards, such as non-vested shares of common stock, with respect to up to 15,417,051 shares of common stock, of which full value awards (such as non-vested shares) are limited to 3,754,555 shares. Under the Plan, stock based compensation awards generally are exercisable in increments of 25% annually on each of the first through fourth anniversaries of the date of grant. All of the options issued under the plan expire after 10 years. These awards are recognized on a straight-line basis over the requisite service period, which is generally 4 years. As of December 31, 2013, there were 3,596,125 shares available for future issuance under the Plan, of which full value awards are limited to 1,798,062 shares.

Stock options

We estimate the fair value of stock options using the Black-Scholes valuation model. The Black-Scholes option-pricing model requires the input of estimates, including the expected life of stock options, expected stock price volatility, the risk-free interest rate and the expected dividend yield. The expected life of options is estimated based on historical option exercise and employee termination data. The expected stock price volatility assumption was estimated based upon historical volatility of our common stock. The risk-free interest rate was determined using U.S.

Treasury rates where the term is consistent with the expected life of the stock options. Expected dividend yield is not considered as we have never paid dividends and have no plans of doing so in the future. We are required to estimate forfeitures at the time of grant and revise those estimates in subsequent periods if actual forfeitures differ from those estimates. We use historical data to estimate pre-vesting forfeitures and record stock-based compensation expense only for those awards that are expected to vest. The fair value of stock options is amortized on a straight-line basis over the respective requisite service period, which is generally the vesting period.

The weighted-average grant date fair value of stock options granted to employees in 2013, 2012, and 2011 was \$8.60 per share, \$7.89 per share, and \$6.01 per share, respectively. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option valuation model using the following assumptions:

| | Year Ended December 31, | | |
|---------------------------|-------------------------|-------------|-------------|
| | 2013 | 2012 | 2011 |
| Risk-free interest rate | 0.1% - 1.4% | 0.5% - 1.0% | 1.0% - 2.0% |
| Expected option life | 6 years | 6 years | 6 years |
| Expected price volatility | 36% | 40% | 39% |

A summary of our stock option activity during 2013 for employees retained following the sale of the OrthoRecon business is as follows:

| | Shares (000's) | Weighted- Average Exercise Price | Weighted- Average Remaining Contractual Life | Aggregate Intrinsic Value* (\$000's) |
|----------------------------------|-------------------|---|--|--|
| Outstanding at December 31, 2012 | 2,120 | \$ 22.71 | | |
| Granted | 1,033 | 24.38 | | |
| BioMimetic options assumed | 752 | 19.25 | | |
| Exercised | (211) | 20.17 | | |
| Forfeited or expired | (325) | 25.30 | | |
| Outstanding at December 31, 2013 | 3,369 | \$ 22.36 | 6.4 | \$ 28,171 |
| Exercisable at December 31, 2013 | 1,772 | \$ 21.89 | 4.2 | \$ 15,657 |

* The aggregate intrinsic value is calculated as the difference between the market value of our common stock as of December 31, 2013, and the exercise price of the shares. The market value as of December 31, 2013 is \$30.71 per share, which is the closing sale price of our common stock reported for transactions effected on the Nasdaq Global Select Market on December 31, 2013.

The total intrinsic value of options exercised during 2013, 2012, and 2011 was \$1.4 million, \$0.2 million, and \$0.1 million, respectively.

A summary of our stock options outstanding and exercisable at December 31, 2013, for employees retained following the sale of the OrthoRecon business is as follows (shares in thousands):

| Range of Exercise Prices | Options Outstanding | | | Options Exercisable | |
|--------------------------|-----------------------|--|---|-----------------------|---|
| | Number Outstanding | Weighted- Average Remaining Contractual Life | Weighted- Average Exercise Price | Number Exercisable | Weighted- Average Exercise Price |
| \$2.00 — \$16.00 | 371 | 5.8 | \$ 12.35 | 276 | \$ 11.53 |
| \$16.01 — \$24.00 | 1,478 | 6.5 | 21.06 | 802 | 20.64 |
| \$24.01 — \$35.87 | 1,520 | 6.4 | 26.07 | 694 | 27.47 |
| | 3,369 | 6.4 | \$ 22.36 | 1,772 | \$ 21.89 |

Inducement Stock Options.

During 2011, we granted 610,000 stock options under an inducement stock option agreement with an exercise price of \$16.03 to induce Robert J. Palmisano to commence employment with us as our Chief Executive Officer. These options vest over a three-year service period. We also granted 30,000 stock options with an exercise price of \$18.33 to Julie Tracy, Senior Vice President, Chief Communications Officer, and 65,000 stock options with an exercise price of \$16.23 to James Lightman, Senior Vice President, General Counsel, and Secretary, under inducement stock option agreements. During 2012, we granted 50,000 stock options with an exercise price of \$17.35 to induce Daniel Garen to commence employment with us as our Senior Vice President and Chief Compliance Officer, and 184,500 stock options with an exercise price of \$21.24 to Pascal E. R. Girin, Executive Vice President and Chief Operating Officer. These options have substantially the same terms as grants made under the Plan.

A summary of our inducement grant stock option activity during 2013 is as follows:

| | Shares (000's) | Weighted- Average Exercise Price | Weighted- Average Remaining Contractual Life | Aggregate Intrinsic Value* (\$000's) |
|----------------------------------|-------------------|---|--|--|
| Outstanding at December 31, 2012 | 940 | \$ 17.21 | | |
| Granted | — | — | | |
| Exercised | — | — | | |
| Forfeited or expired | — | — | | |
| Outstanding at December 31, 2013 | 940 | \$ 17.21 | 8.0 | \$ 12,683 |
| Exercisable at December 31, 2013 | 513 | \$ 16.61 | 7.8 | \$ 7,230 |

* The aggregate intrinsic value is calculated as the difference between the market value of our common stock as of December 31, 2013, and the exercise price of the shares. The market value as of December 31, 2013 is \$30.71 per share, which is the closing sale price of our common stock reported for transactions effected on the Nasdaq Global Select Market on December 31, 2013.

A summary of our stock options outstanding and exercisable at December 31, 2013, is as follows (shares in thousands):

| Range of Exercise Prices | Options Outstanding | | | Options Exercisable | |
|--------------------------|-----------------------|--|---|-----------------------|---|
| | Number Outstanding | Weighted- Average Remaining Contractual Life | Weighted- Average Exercise Price | Number Exercisable | Weighted- Average Exercise Price |
| \$2.00 — \$16.00 | 371 | 5.8 | \$ 12.35 | 276 | \$ 11.53 |
| \$16.01 — \$24.00 | 2,418 | 7.0 | 19.56 | 1,315 | 19.07 |
| \$24.01 — \$35.87 | 1,520 | 6.4 | 26.07 | 694 | 27.47 |
| | 4,309 | 6.7 | \$ 21.24 | 2,285 | \$ 20.71 |

Non-vested shares and stock settled phantom stock units and restricted stock units

We calculate the grant date fair value of non-vested shares of common stock, stock settled phantom stock units and restricted stock units using the closing sale prices on the trading day immediately prior to the grant date. We are required to estimate forfeitures at the time of grant and revise those estimates in subsequent periods if actual forfeitures differ from those estimates. We use historical data to estimate pre-vesting forfeitures and record stock-based compensation expense only for those awards that are expected to vest.

Under the Plan, we granted 223,000, 216,000, and 345,000 non-vested shares of common stock, stock settled phantom stock units and restricted stock units to employees with weighted-average grant-date fair values of \$24.66 per share, \$21.22 per share, and \$15.56 per share during 2013, 2012, and 2011, respectively. The fair value of these shares will be recognized on a straight-line basis over the respective requisite service period, which is generally the vesting period.

During 2013 and 2012, we granted a negligible amount of non-vested shares to non-employees. During 2011, we granted certain independent distributors and other non-employees non-vested shares of common stock of 28,000 shares at a weighted-average grant date fair values \$15.27 per share.

A summary of our non-vested shares of common stock activity during 2013 is as follows:

| | Shares (000's) | Weighted- Average Grant-Date Fair Value | Aggregate Intrinsic Value* (\$000's) |
|---------------------------------|-------------------|--|--|
| Non-vested at December 31, 2012 | 486 | \$ 18.44 | |
| Granted | 223 | 24.66 | |
| Vested | (212) | 18.10 | |
| Forfeited | (41) | 17.98 | |
| Non-vested at December 31, 2013 | 456 | \$ 21.69 | \$ 14,004 |

* The aggregate intrinsic value is calculated as the market value of our common stock as of December 31, 2013. The market value as of December 31, 2013 is \$30.71 per share, which is the closing sale price of our common stock reported for transactions effected on the Nasdaq Global Select Market on December 31, 2013.

The total fair value of shares vested during 2013, 2012 and 2011 was \$6.5 million, \$5.6 million and \$4.7 million, respectively.

Stock compensation held by employees to be transferred upon sale of OrthoRecon business

During 2013, as part of the definitive agreement to sell our OrthoRecon business to MicroPort, we agreed to modify stock compensation awards held by employees assigned to MicroPort to accelerate vesting for unvested stock compensation awards, as an incentive to induce each employee to accept and continue employment with MicroPort, contingent upon the closing of the sale. On January 12, 2014, all unvested stock compensation awards held by these former 65 employees was vested, which was comprised of approximately 500,000 options with a weighted-average exercise price of \$22.50, and 266,000 non-vested shares.

The incremental cost associated with the modified stock compensation totaled \$8.8 million, and will be recognized as a reduction to our gain realized upon the sale of the OrthoRecon business in the first quarter of 2014.

The table below summarizes the outstanding stock options held by employees transferred to MicroPort, as of December 31, 2013.

| Range of Exercise Prices | Options Outstanding | | | Aggregate Intrinsic Value* (\$000's) |
|--------------------------|---------------------|---|---------------------------------|--------------------------------------|
| | Number Outstanding | Weighted-Average Remaining Contractual Life | Weighted-Average Exercise Price | |
| \$15.47 — \$20.00 | 177 | 0.75 | \$ 16.46 | |
| \$20.01 — \$30.00 | 857 | 0.75 | 23.77 | |
| \$30.01 — \$35.87 | 112 | 0.24 | 31.12 | |
| | 1,146 | 0.70 | \$ 23.20 | \$ 8,526 |

* The aggregate intrinsic value is calculated as the difference between the market value of our common stock as of December 31, 2013, and the exercise price of the shares. The market value as of December 31, 2013 is \$30.71 per share, which is the closing sale price of our common stock reported for transactions effected on the Nasdaq Global Select Market on December 31, 2013.

Employee Stock Purchase Plan.

On May 30, 2002, our shareholders approved and adopted the 2002 Employee Stock Purchase Plan, which was subsequently amended and restated in 2013 (the ESPP). The ESPP authorizes us to issue up to 400,000 shares of common stock to our employees who work at least 20 hours per week. Under the ESPP, there are two six-month plan periods during each calendar year, one beginning January 1 and ending on June 30, and the other beginning July 1 and ending on December 31. Under the terms of the ESPP, employees can choose each plan period to have up to 5% of their annual base earnings, limited to \$5,000, withheld to purchase our common stock. The purchase price of the stock is 85% of the lower of its beginning-of-period or end-of-period market price. Under the ESPP, we sold to employees approximately 23,000, 25,000, and 26,000 shares in 2013, 2012, and 2011, respectively, with weighted-average fair values of \$6.81, \$5.93, and \$4.92 per share, respectively. As of December 31, 2013, there were 194,566 shares available for future issuance under the ESPP. During 2013, 2012, and 2011, we recorded nominal amounts of non-cash, stock-based compensation expense related to the ESPP.

In applying the Black-Scholes methodology to the purchase rights granted under the ESPP, we used the following assumptions:

| | Year Ended December 31, | | |
|---------------------------|-------------------------|-------------|-------------|
| | 2013 | 2012 | 2011 |
| Risk-free interest rate | 0.1% - 0.4% | 0.1% - 0.2% | 0.3% - 0.4% |
| Expected option life | 6 months | 6 months | 6 months |
| Expected price volatility | 36% | 40% | 39% |

18. Employee Benefit Plans

We sponsor a defined contribution plan under Section 401(k) of the Internal Revenue Code, which covers U.S. employees who are 21 years of age and over. Under this plan, we match voluntary employee contributions at a rate of 100% for the first 2% of an employee's annual compensation and at a rate of 50% for the next 2% of an employee's annual compensation. Employees vest in our contributions after three years of service. Our expense related to the plan recognized within results of continuing operations was \$1.2 million in 2013, and \$1.0 million in 2012 and 2011.

19. Commitments and Contingencies

Operating Leases

We lease certain equipment and office space under non-cancelable operating leases. Rental expense under operating leases approximated \$8.0 million, \$5.7 million, and \$5.1 million for the years ended December 31, 2013, 2012, and 2011, respectively. Future minimum payments, by year and in the aggregate, under non-cancelable operating leases with initial or remaining lease terms of one year or more, are as follows at December 31, 2013 (in thousands):

| | | |
|------------|-----------|---------------|
| 2014 | \$ | 6,087 |
| 2015 | | 4,364 |
| 2016 | | 2,503 |
| 2017 | | 1,267 |
| 2018 | | 1,182 |
| Thereafter | | 768 |
| | <u>\$</u> | <u>16,171</u> |

Portions of our payments for operating leases are denominated in foreign currencies and were translated in the tables above based on their respective U.S. dollar exchange rates at December 31, 2013. These future payments are subject to foreign currency exchange rate risk.

Purchase Obligations

We have entered into certain supply agreements for our products, which include minimum purchase obligations. We paid approximately \$3.5 million and \$7.7 million during the years ended December 31, 2013, and 2011, respectively, under those supply agreements. During the year ended December 31, 2012, we paid immaterial amounts under those supply agreements. Future obligations for minimum purchases under these supply agreements are as follows at December 31, 2013 (in thousands):

| | <u>Total</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>Thereafter</u> |
|----------------------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Minimum supply obligations | \$2,073 | — | 2,073 | — | — | — | — |

Legal Contingencies

As described below, our business is subject to various contingencies including patent and other litigation, product liability claims and a government inquiry. These contingencies could result in losses, including damages, fines, or penalties, any of which could be substantial, as well as criminal charges. Although such matters are inherently unpredictable, and negative outcomes or verdicts can occur, we believe we have significant defenses in all of them, are vigorously defending all of them, and do not believe any of them will have a material adverse effect on our financial position. However, we could incur judgments, pay settlements, or revise our expectations regarding the outcome of any matter. Such developments, if any, could have a material adverse effect on our results of operations in the period in which applicable amounts are accrued, or on our cash flows in the period in which amounts are paid.

Our contingencies are subject to significant uncertainties and, therefore, determining the likelihood of a loss or the measurement of a loss can be complex. We have accrued for losses that are both probable and reasonably estimable. Unless otherwise indicated we are unable to estimate the range of reasonably possible loss in excess of amounts accrued. Our assessment process relies on estimates and assumptions that may prove to be incomplete or inaccurate. Unanticipated events and circumstances may occur that could cause us to change our estimates and assumptions.

Governmental Inquiries

On September 29, 2010, we entered into a five year Corporate Integrity Agreement (CIA) with the Office of the Inspector General of the United States Department of Health and Human Services (OIG-HHS). The CIA was filed as Exhibit 10.2 to our current report on Form 8-K filed on September 30, 2010. The CIA will expire on September 29, 2015.

The CIA imposes on us certain obligations to maintain compliance with U.S. healthcare laws, regulations and other requirements. Our failure to do so could expose us to significant liability including, but not limited to, exclusion from federal healthcare program participation, including Medicaid and Medicare, potential prosecution, civil and criminal fines or penalties, as well as additional litigation cost and expense.

Both we and MicroPort, which completed the purchase of our OrthoRecon business in January 2014, will continue to be subject to the CIA.

In addition to the USAO and OIG-HHS, other governmental agencies, including state authorities, could conduct investigations or institute proceedings that are not precluded by the CIA. In addition, the matters which gave rise to the CIA could increase our exposure to lawsuits by potential whistleblowers, including under the federal false claims acts, based on new theories or allegations arising from these matters.

On August 3, 2012, we received a subpoena from the U.S. Attorney's Office for the Western District of Tennessee requesting records and documentation relating to our PROFEMUR[®] series of hip replacement devices. The subpoena covers the period from January 1, 2000 to August 2, 2012. We continue to respond to the subpoena.

Patent Litigation

In 2011, Howmedica Osteonics Corp. (Howmedica) and Stryker Ireland, Ltd. (collectively, "Stryker"), each a subsidiary of Stryker Corporation, filed a lawsuit against WMT in the United States District Court for the District of New Jersey (District Court) alleging that we infringed Stryker's U.S. Patent No. 6,475,243 related to our LINEAGE[®] Acetabular Cup System and DYNASTY[®] Acetabular Cup System. The lawsuit seeks an order of infringement, injunctive relief, unspecified damages, and various other costs and relief. On July 9, 2013, the district court issued a claim

construction ruling. Under the court's claim construction ruling, we do not believe these hip products infringe the asserted patents. In filings with the court, Stryker has conceded that under the court's claim construction rulings it can no longer pursue its infringement claims. Stryker has asked the court to dismiss the case so it may pursue an appeal.

In 2012, Bonutti Skeletal Innovations, LLC (Bonutti) filed a patent infringement lawsuit against us in the United States Court for the District of Delaware. Bonutti originally alleged that the Link Sled Prosthesis infringes U.S. Patent 6,702,821. The Link Sled Prosthesis is a product we distributed under a distribution agreement with LinkBio Corp, which expired on December 31, 2013. In January 2013, Bonutti amended its complaint, alleging that the ADVANCE[®] knee system, including ODYSSEY[®] instrumentation, infringes U.S. Patent 8,133,229, and that the ADVANCE[®] knee system, including ODYSSEY[®] instrumentation and PROPHECY[®] guides, infringes U.S. Patent 7,806,896, which was issued on October 5, 2010. All of the claims of the asserted patents are directed to surgical methods for minimally invasive surgery.

In June 2013, Orthophoenix filed a patent lawsuit against us in the United States District Court for the District of Delaware alleging that surgical methods using the X-REAM[®] product infringe two patents.

In June 2013, Anglefix filed suit in the United States District Court for the Western District of Tennessee, alleging that our ORTHOLOC[®] products infringe Anglefix's asserted patent.

In September 2013, ConforMIS, Inc. filed suit against us in the United States District Court for the District of Massachusetts, alleging that our PROPHECY[®] knee and ankle systems infringe four ConforMIS' patents. On February 19, 2014, ConforMIS filed an amended complaint asserting four additional patents against us relating to alleged infringement by our PROPHECY[®] knee and ankle systems and naming MicroPort Orthopedics as an additional defendant.

Subject to the provisions of the asset purchase agreement with MicroPort for the sale of our OrthoRecon business, we will continue to be responsible for defense of existing patent infringement cases relating to our OrthoRecon business, and for resulting liabilities, if any.

Product Liability

We have received claims for personal injury against us associated with fractures of our PROFEMUR[®] long titanium modular neck product (PROFEMUR[®] Claims). The overall fracture rate for the product is low and the fractures appear, at least in part, to relate to patient demographics. Beginning in 2009, we began offering a cobalt-chrome version of our PROFEMUR[®] modular neck, which has greater strength characteristics than the alternative titanium version. Historically, we have reflected our liability for these claims as part of our standard product liability accruals on a case-by-case basis. However, during the quarter ended September 30, 2011, as a result of an increase in the number and monetary amount of these claims, management estimated our liability to patients in North America who have previously required a revision following a fracture of a PROFEMUR[®] long titanium modular neck, or who may require a revision in the future. Management has estimated that this aggregate liability ranges from approximately \$17 million to \$26 million. Any claims associated with this product outside of North America, or for any other products, will be managed as part of our standard product liability accruals.

Due to the uncertainty within our aggregate range of loss resulting from the estimation of the number of claims and related monetary payments, we have recorded a liability of \$16.8 million, which represents the low-end of our estimated aggregate range of loss. We have classified \$7 million of this liability as current in "Accrued expenses and other current liabilities" and \$9.8 million as non-current in "Other liabilities" on our consolidated balance sheet. We expect to pay the majority of these claims within the next 4 years.

We have maintained product liability insurance coverage on a claims-made basis. During the quarter ended March 31, 2013, we received a customary reservation of rights from our primary product liability insurance carrier asserting that present and future claims related to fractures of our PROFEMUR[®] titanium modular neck hip products and which allege certain types of injury (Modular Neck Claims) would be covered as a single occurrence under the policy year the first such claim was asserted. The effect of this coverage position would be to place Modular Neck Claims into a single prior policy year in which applicable claims-made coverage was available, subject to the overall policy limits then in effect. Management agrees with the assertion that the Modular Neck Claims should be treated as a single occurrence, but notified the carrier that it disputed the carrier's selection of available policy years. During the second quarter of 2013, we received confirmation from the primary carrier confirming their agreement with our policy year determination. Based on our insurer's treatment of Modular Neck Claims as a single occurrence, we increased our estimate of the total probable insurance recovery related to Modular Neck Claims by \$19.4 million, and recognized such additional recovery as a reduction to our selling, general and administrative expenses for the three-months ended March 31, 2013. In the quarter ended June 30, 2013, we received payment from the primary insurance carrier of \$5 million. In the quarter ended September 30, 2013, we received payment of \$10 million from the next insurance carrier in the tower. As of December 31, 2013, our insurance receivable related to Modular Neck Claims totals \$25 million, which consists of \$13 million associated with our recorded liability for current and future Modular Neck Claims outstanding, and \$12 million for cash spending associated with defense and settlement costs. We have classified \$19 million within current receivables, and the remaining \$6 million within long-term receivables.

During the quarter ended September 30, 2013, we reached the maximum insurance coverage for Modular Neck Claims of \$40 million, when previous spending on legal defense costs and claim settlements are combined with our estimated product liability for future settlements. As a result, we recognized approximately \$4 million of expense in income from discontinued operations for 2013 for expenses recognized in excess of the \$40 million insurance recovery limit. Future expenses associated with defense costs and revisions to our estimated product liability will be recognized as incurred within the current period in results of discontinued operations. However, as noted above, our insurance receivable for cash spending is \$12 million out of the remaining \$25 million insurance receivable, therefore we do not anticipate actual cash spending to exceed this maximum for several years.

Claims for personal injury have also been made against us associated with our metal-on-metal hip products (primarily our CONSERVE[®] product line). The pre-trial management of certain of these claims has been consolidated in the federal court system under multi-district litigation, and

certain other claims in state courts in California, collectively the "Consolidated Metal-on-Metal Claims," as further discussed in Part I Item 3 of this Annual Report. The number of these lawsuits, presently in excess of 700, continues to increase, we believe due to the increasing negative publicity in the industry regarding metal-on-metal hip products. We believe we have data that supports the efficacy and safety of our metal-on-metal hip products. While continuing to dispute liability, we recently agreed to participate in court supervised non-binding mediation in the multi-district federal court litigation presently pending in the Northern District of Georgia.

Every metal-on-metal hip case involves fundamental issues of science and medicine that often are uncertain, that continue to evolve, and which present contested facts and issues that can differ significantly from case to case. Such contested facts and issues include medical causation, individual patient characteristics, surgery specific factors, and the existence of actual, provable injury. Given these complexities, we are unable to reasonably estimate a possible loss or range of possible losses for the Consolidated Metal-on-Metal Claims until we know, at a minimum, (i) what claims, if any, will survive dispositive motion practice, (ii) the extent of the claims, including the size of any potential pool of potential claimants, particularly when damages are not specified or are indeterminate, (iii) how the discovery process will affect the litigation, (iv) the settlement posture of the other parties to the litigation and (iv) any other factors that may have a material effect on the litigation or on a party's litigation strategy. By way of example and without limitation, although we believe a significant number of claimants have not required hip revision surgery, we do not yet know how many of such cases exist within our claimant pool.

We have maintained product liability insurance coverage on a claims-made basis. During the quarter ended September 30, 2012, we received a customary reservation of rights from our primary product liability insurance carrier asserting that certain present and future claims which allege certain types of injury related to our CONSERVE[®] metal-on-metal hip products (CONSERVE[®] Claims) would be covered as a single occurrence under the policy year the first such claim was asserted. The effect of this coverage position would be to place CONSERVE[®] Claims into a single prior policy year in which applicable claims-made coverage was available, subject to the overall policy limits then in effect. Management agrees that there is insurance coverage for the CONSERVE[®] Claims, but has notified the carrier that at this time it disputes the carrier's selection of available policy years and its characterization of the CONSERVE[®] Claims as a single occurrence.

Management has recorded an insurance receivable for the probable recovery of spending in excess of our retention for a single occurrence. As of December 31, 2013, this receivable totaled \$8.1 million, and is solely related to defense costs incurred through December 31, 2013. However, the amount we ultimately receive may differ depending on the final conclusion of the insurance policy year or years and the number of occurrences. We believe our contracts with the insurance carriers are enforceable for these claims and, therefore, we believe it is probable that we will receive recoveries from our insurance carriers. However, our insurance carriers could still ultimately deny coverage for some or all of our insurance claims. Based on the information we have available at this time, we do not believe our liabilities, if any, in connection with these matters will exceed our available insurance. As circumstances continue to develop, our belief that we will be able to resolve the Consolidated Metal-on-Metal Claims within our available insurance coverage could change, which could materially impact our results of operations and financial position.

In February 2014, Biomet, Inc., (Biomet) announced it had reached a settlement in the multi-district litigation involving its own metal-on-metal hip products. The terms announced by Biomet include: (i) an expected base settlement amount of \$200,000, (ii) an expected minimum settlement amount of \$20,000 (iii) no payments to plaintiffs who did not undergo a revision surgery and (iv) a total settlement amount expected to be within Biomet's aggregate insurance coverage. We believe our situation involves facts and circumstances which differ significantly from the Biomet cases. We therefore do not consider the Biomet situation sufficiently analogous to provide a reasonable basis for estimate, and deem it unlikely that any settlement of our cases will occur at an base settlement level as high as Biomet's expected average settlement amount.

In addition to the Consolidated Metal-on-Metal Claims discussed above, there are currently certain other pending claims related to our metal-on-metal hip products for which we are accounting in accordance with our standard product liability accrual methodology on a case by case basis.

Product liability claims associated with hip and knee products we sold prior to the closing will not be assumed by MicroPort. Estimated liabilities, if any, for such claims, and accrued legal defense costs for fees that have been incurred to date, are excluded from liabilities held for sale. Concomitant receivables associated with product liability insurance recoveries are excluded from assets held for sale. MicroPort will be responsible for product liability claims associated with products it sells after the closing.

Employment Matters

In 2012, two former employees, Frank Bono and Alicia Napoli, each filed separate lawsuits against WMT in the Chancery Court of Shelby County, Tennessee, which asserted claims for retaliatory discharge and breach of contract based upon his or her respective separation pay agreement. In addition, Mr. Bono and Ms. Napoli each asserted a claim for defamation related to the press release issued at the time of their terminations and a wrongful discharge claim alleging violation of the Tennessee Public Protection Act. Mr. Bono and Ms. Napoli each claimed that he or she was entitled to attorney fees in addition to other unspecified damages. On October 23, 2013, Ms. Napoli moved to voluntarily dismiss her case against WMT, without prejudice.

Securities Litigation

On July 6, 2011, a purported federal securities class action lawsuit was filed in the United States District Court for the Middle District of Tennessee against BioMimetic Therapeutics, Inc. and certain of its officers and directors, alleging BioMimetic was unduly positive in its public statements about the prospects for FDA approval of Augment[®] Bone Graft. We acquired BioMimetic in March 2013. In January 2013, the Court granted BioMimetic's, and the other named defendants', motion to dismiss the lawsuit, known as Paula Kuyat, et. al. versus BioMimetic Therapeutics, Inc. et. al., without leave to amend the complaint. The plaintiffs filed a Motion to Alter Judgment or Amend Order and Judgment of Dismissal with Prejudice, seeking reconsideration of the Court's dismissal decision. This motion was denied. Subsequently, the plaintiffs appealed the Court's

dismissal of the case to the United States Court of Appeals for the Sixth Circuit. The Court of Appeals heard oral argument on December 4, 2013. The Court of Appeals has not yet issued its decision on the plaintiff's appeal.

Other

In addition to those noted above, we are subject to various other legal proceedings, product liability claims, corporate governance, and other matters which arise in the ordinary course of business.

20. Segment Data

Prior to the June 2013 announcement of the divestiture of our OrthoRecon business, our chief executive officer, who is our chief operating decision maker, managed our operations as two reportable business segments: Extremities and OrthoRecon. Following this announcement, all historical operating results for the OrthoRecon segment were reflected within discontinued operations in the consolidated financial statements. See Note 4 for further information on the results of discontinued operations. For the remainder of 2013, we operated our continuing operations as one reportable business segment.

Our continuing operations business includes products that are used primarily in foot and ankle repair, upper extremity products, and biologics products, which are used to replace damaged or diseased bone, to stimulate bone growth and to provide other biological solutions for surgeons and their patients.

Our geographic regions consist of the United States, Europe (which includes the Middle East and Africa) and Other (which principally represents Latin America, Asia, Australia and Canada). Long-lived assets are those assets located in each region. Revenues attributed to each region are based on the location in which the products were sold.

Net sales by product line and by geographic region are as follows (in thousands):

| | Year Ended December 31, | | |
|----------------------------|-------------------------|-------------------|-------------------|
| | 2013 | 2012 | 2011 |
| Net sales by product line: | | | |
| Foot and Ankle | \$ 150,662 | \$ 122,897 | \$ 107,734 |
| Upper Extremity | 24,663 | 24,977 | 27,742 |
| Biologics | 59,792 | 60,495 | 69,409 |
| Other | 7,213 | 5,736 | 5,868 |
| Total | <u>\$ 242,330</u> | <u>\$ 214,105</u> | <u>\$ 210,753</u> |

| | Year Ended December 31, | | |
|---------------------------------|-------------------------|-------------------|-------------------|
| | 2013 | 2012 | 2011 |
| Net sales by geographic region: | | | |
| United States | \$ 177,648 | \$ 166,111 | \$ 166,456 |
| Europe | 31,210 | 22,044 | 21,405 |
| Other | 33,472 | 25,950 | 22,892 |
| Total | <u>\$ 242,330</u> | <u>\$ 214,105</u> | <u>\$ 210,753</u> |

| | December 31, | |
|--------------------|------------------|------------------|
| | 2013 | 2012 |
| Long-lived assets: | | |
| United States | \$ 61,179 | \$ 36,271 |
| Europe | 6,581 | 3,102 |
| Other | 2,755 | 2,109 |
| Total | <u>\$ 70,515</u> | <u>\$ 41,482</u> |

No single foreign country accounted for more than 10% of our total net sales during 2013, 2012, or 2011.

21. Quarterly Results of Operations (unaudited):

The following table presents a summary of our unaudited quarterly operating results for each of the four quarters in 2013 and 2012, respectively (in thousands). This information was derived from unaudited interim financial statements that, in the opinion of management, have been prepared on a basis consistent with the financial statements contained elsewhere in this filing and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of such information when read in conjunction with our audited financial statements and related notes. The operating results for any quarter are not necessarily indicative of results for any future period.

| | 2013 | | | |
|--|--------------------------|---------------------------|--------------------------|---------------------------|
| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| Net sales | \$ 56,293 | \$ 60,572 | \$ 57,641 | \$ 67,824 |
| Cost of sales | 13,697 | 14,564 | 14,037 | 17,423 |
| Gross profit | 42,596 | 46,008 | 43,604 | 50,401 |
| Operating expenses: | | | | |
| Selling, general and administrative | 50,709 | 50,543 | 63,054 | 66,479 |
| Research and development | 3,507 | 5,868 | 5,518 | 5,412 |
| Amortization of intangible assets | 1,606 | 2,778 | 1,342 | 1,750 |
| BioMimetic impairment charges | — | — | 206,249 | — |
| Total operating expenses | 55,822 | 59,189 | 276,163 | 73,641 |
| Operating loss | \$ (13,226) | \$ (13,181) | \$ (232,559) | \$ (23,240) |
| Net loss from continuing operations, net of tax | \$ (4,918) | \$ (15,539) | \$ (124,500) | \$ (135,211) |
| Income (loss) from discontinued operations, net of tax | \$ 13,353 | \$ (1,792) | \$ (5,520) | \$ 182 |
| Net income (loss) | \$ 8,435 | \$ (17,331) | \$ (130,020) | \$ (135,029) |
| Net loss, continuing operations per share, basic | (0.13) | (0.34) | (2.68) | (2.88) |
| Net loss, continuing operations per share, diluted | (0.13) | (0.34) | (2.68) | (2.88) |
| Net income (loss) per share, basic | \$ 0.20 | \$ (0.37) | \$ (2.80) | \$ (2.88) |
| Net income (loss) per share, diluted | \$ 0.20 | \$ (0.37) | \$ (2.80) | \$ (2.88) |

Our 2013 operating loss included the following:

- costs associated with distributor conversions and non-competes, for which we recognized \$1.2 million, \$1.1 million, \$0.7 million and \$0.8 million during the first, second, third and fourth quarters of 2013, respectively;
- costs associated with due diligence and transaction expenses for our acquisitions of WG Healthcare, BioMimetic and Biotech totaling \$7.5 million, \$1.4 million, \$1.7 million and \$2.3 million during the first, second, third and fourth quarters of 2013, respectively;
- transition costs associated with the divestiture of the OrthoRecon business totaling \$2.6 million, \$11.2 million and \$7.7 million during the second, third and fourth quarters of 2013, respectively;
- charges associated with the write-down of BioMimetic inventory to net realizable value totaling \$1.0 million and \$1.3 million during the third and fourth quarters of 2013, respectively; and
- charges associated with the impairment of intangible assets and goodwill acquired from our BioMimetic acquisition (see Note 12), as well as the recognition of a \$3.2 million charge for noncancelable inventory commitments for the raw materials used in the manufacture of Augment[®] Bone Graft, which we have estimated will expire unused, totaling \$206.2 million which was recognized in the third quarter of 2013.
- Our 2013 net loss from continuing operations included the following:
 - the after-tax effect of the above amounts;
 - the after tax effects of mark-to-market adjustments on derivative assets and liabilities netting to a \$2.0 million loss, a \$1.0 million gain, a \$2.0 million loss and a \$2.0 million gain recognized in the first, second, third and fourth quarters of 2013, respectively;
 - the after tax effects of CVR mark-to-market adjustments of \$5.8 million unrealized loss, \$66.1 million unrealized gain, and \$0.8 million unrealized gain recognized in the second, third and fourth quarters of 2013, respectively;
 - the after tax effect of a \$7.8 million gain on our previously held investment in BioMimetic recognized in the first quarter of 2013; and
 - a charge to record a valuation allowance against our U.S. deferred tax assets of \$119.6 million recognized in the fourth quarter of 2013.
- In addition to those noted above, our 2013 net loss included the following associated with our discontinued operations:
 - the after tax impacts of \$1.1 million, \$0.7 million, \$0.5 million and \$0.6 million of U.S governmental inquiries and DPA costs during the first, second, third and fourth quarters of 2013, respectively;
 - the after tax impacts of costs associated with amortization of distributor conversions and non-competes, for which we recognized \$0.5 million, \$0.4 million, \$0.3 million and \$0.3 million during the first, second, third and fourth quarters of 2013, respectively;

- the after tax impacts of costs associated with the sale of our OrthoRecon business of \$2.8 million, \$5.2 million and \$2.9 million recognized during the second, third and fourth quarters of 2013, respectively; and
- the after tax impact of a gain of \$19.4 million for estimated product liability insurance recoveries during the first quarter of 2013.

Additionally, in conjunction with preparing our financial statements for the year ended December 31, 2013, an immaterial error was identified in the previously reported loss from discontinued operations for the quarter ended September 30, 2013. The error related primarily to depreciation and amortization charges recorded on assets held for sale, and totaled approximately \$2.7 million, net of tax. Management has concluded that this error was not material to the interim financial information taken as a whole and recorded an adjustment of \$2.7 million, net of tax, to income from discontinued operations in the fourth quarter of 2013.

| | 2012 | | | |
|---|--------------------------|---------------------------|--------------------------|---------------------------|
| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| Net sales | \$ 52,873 | \$ 51,964 | \$ 50,888 | \$ 58,380 |
| Cost of sales | 11,434 | 11,779 | 11,704 | 13,322 |
| Gross profit | 41,439 | 40,185 | 39,184 | 45,058 |
| Operating expenses: | | | | |
| Selling, general and administrative | 34,524 | 35,885 | 36,730 | 43,157 |
| Research and development | 3,361 | 3,490 | 3,428 | 3,626 |
| Amortization of intangible assets | 655 | 982 | 1,289 | 1,491 |
| Gain on sale of intellectual property | — | — | — | (15,000) |
| Restructuring charges | 177 | 254 | — | — |
| Total operating expenses | 38,717 | 40,611 | 41,447 | 33,274 |
| Operating income (loss) | \$ 2,722 | \$ (426) | \$ (2,263) | \$ 11,784 |
| Net income (loss), continuing operations, net of tax | \$ 424 | \$ (1,367) | \$ (4,088) | \$ 1,644 |
| Net income (loss), discontinued operations, net of tax | \$ 4,137 | \$ 2,077 | \$ (1,251) | \$ 3,708 |
| Net income (loss) | \$ 4,561 | \$ 710 | \$ (5,339) | \$ 5,352 |
| Net income (loss), continuing operations per share, basic | \$ 0.02 | \$ (0.04) | \$ (0.11) | \$ 0.04 |
| Net income (loss), continuing operations per share, diluted | \$ 0.02 | \$ (0.04) | \$ (0.11) | \$ 0.04 |
| Net income (loss) per share, basic | \$ 0.12 | \$ 0.02 | \$ (0.14) | \$ 0.14 |
| Net income (loss) per share, diluted | \$ 0.12 | \$ 0.02 | \$ (0.14) | \$ 0.14 |

Our operating income from continuing operations during the first and second quarters of 2012 included \$0.2 million and \$0.3 million of restructuring charges related to our cost improvement measures. We recognized \$0.6 million, \$1.2 million, and \$1.2 million in the second, third, and fourth quarters of 2012, respectively, for costs associated with distributor conversions and non-competes. In the fourth quarter of 2012, we recognized \$1.8 million for due diligence and transaction costs.

Net income from continuing operations in 2012 included the after-tax effect of the above amounts. In the third and fourth quarters of 2012, net income from continuing operations includes the after tax effects of \$0.7 million and \$2.1 million non-cash interest expense related to our 2017 Convertible Notes, respectively. Additionally, net income from continuing operations in the third quarter of 2012 includes the after tax effects of \$1.8 million loss for the termination of a derivative instrument, \$2.7 million charge for the write-off of unamortized deferred financing costs, and \$2.3 million gain for mark-to-market adjustments on derivative assets and liabilities. Net income from continuing operations in the fourth quarter of 2012 includes the after tax effects of a \$15.0 million gain on the sale of assets and a \$3.5 million loss for mark-to-market adjustments on derivative assets and liabilities.

In addition to those noted above, our 2012 net income (loss) from discontinued operations included the after tax impacts of \$2.9 million, \$2.1 million and \$1.7 million of U.S governmental inquires and DPA costs in the first, second and third quarters of 2012, respectively; \$0.2 million, \$0.4 million and \$0.5 million of amortization of distributor non-competes in the second, third and fourth quarters of 2012, respectively; \$2.4 million increase to management's estimate of the Company's probable insurance recovery for previously recognized costs associated with product liability claims during the fourth quarter of 2012; and \$0.7 million and \$0.5 million of restructuring charges during the first and second quarters of 2012, respectively.

22. Subsequent Event

Completion of Asset Purchase Agreement

On January 9, 2014, pursuant to the previously disclosed Asset Purchase Agreement, dated as of June 18, 2013 (the Purchase Agreement), by and among Wright Medical Group, Inc. (the Company), MicroPort Scientific Corporation, a corporation formed under the laws of the Cayman Islands (MicroPort), and MicroPort Medical B.V., a *besloten vennootschap* formed under the laws of the Netherlands, we completed our divestiture and sale of our business operations operating under the OrthoRecon operating segment (the OrthoRecon Business) to MicroPort. Pursuant to the terms of the Purchase Agreement, the purchase price (as defined in the Purchase Agreement) for the OrthoRecon Business was approximately \$287.1 million, which MicroPort paid in cash. As a result of the transaction, we estimate we will recognize in 2014 approximately \$26 million as the gain on disposal of the OrthoRecon business, before the effect of income taxes. Our 2013 net income from discontinued operations includes the after tax effect of approximately \$11 million of transaction costs associated with the sale of the OrthoRecon business.

Acquisitions

Subsequent to year-end, we completed the following acquisitions:

- Solana Surgical, LLC, a privately held extremity company based in Memphis, TN on January 30, 2014 for \$47.6 million in cash, subject to certain adjustments set forth in the definitive agreement, and approximately \$42.4 million of Wright common stock.
- OrthoPro, L.L.C., a privately held extremity company based in Salt Lake City, Utah on February 5, 2014, for \$32.5 million in cash, subject to certain adjustments set forth in the definitive agreement, and up to an additional \$3.5 million in cash contingent upon certain revenue-based milestones.

These acquisitions add complementary extremity product portfolios to further accelerate growth opportunities in our global Extremities business.

Based on the timing of the completion of these acquisitions in relation to the date of issuance of the financial statements, the initial purchase price accounting was not completed for these acquisitions. The financial results of these acquired businesses will be included in our consolidated results of operations from the date of acquisition and is expected to be immaterial to our 2014 results.

Management's Annual Report on Internal Control Over Financial Reporting

Evaluation of Disclosure Controls and Procedures

We have established disclosure controls and procedures, as such term is defined in Rule 13a-15(e) under the Securities Exchange Act of 1934. Our disclosure controls and procedures are designed to ensure that material information relating to us, including our consolidated subsidiaries, is made known to our principal executive officer and principal financial officer by others within our organization. Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of our disclosure controls and procedures as of December 31, 2013 to ensure that the information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is accumulated and communicated to our management, including our principal executive officer and principal financial officer as appropriate, to allow timely decisions regarding required disclosure. Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective as of December 31, 2013.

Management's Annual Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting. Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting as of December 31, 2013, based on the criteria established in *Internal Control — Integrated Framework (1992)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this evaluation, our management concluded that our internal control over financial reporting was effective as of December 31, 2013. Our internal control over financial reporting as of December 31, 2013, has been audited by KPMG LLP, an independent registered public accounting firm, as stated in their report, which is included herein.

Changes in Internal Control Over Financial Reporting

During the three months ended December 31, 2013, there were no changes in our internal control over financial reporting that materially affected, or that are reasonably likely to materially affect, our internal control over financial reporting.

Transfer Agent and Registrar

American Stock Transfer & Trust Company, Inc. acts as transfer agent and registrar for us and maintains all stockholder records. Communications concerning stock holdings, lost certificates, transfer of shares, duplicate mailings or changes of address should be directed to:

Wright Medical Group, Inc.
 c/o American Stock Transfer & Trust Company
 6201 15th Avenue, Brooklyn, NY 11219
 800.937.5449 info@amstock.com

Cash Dividend Policy

We have never declared or paid cash dividends on common stock and do not anticipate a change in this policy in the foreseeable future. We currently intend to retain any future earnings for the operation and expansion of our business.

Stock Prices and Trading Data

Our common stock is traded on the Nasdaq Global Select Market under the symbol "WMGL." Stock price quotations are available in the investor relations section of our website at www.wmt.com and are printed daily in major newspapers, including The Wall Street Journal.

The ranges of high and low sale prices per share for our common stock for 2013 and 2012 are set forth below. Price data reflect actual transactions. In all cases, the prices shown are inter-dealer prices and do not reflect markups, markdowns, or commissions.

Stockholders

As of February 12, 2014, there were 481 stockholders of record. As of February 11, 2014, there were an estimated 30,905 beneficial owners of our common stock.

Independent Auditors

KPMG LLP
 Memphis, Tennessee

| | 2012 | High* | Low* | 2011 | High* | Low* |
|----------------|------|---------|---------|------|---------|---------|
| First Quarter | | \$24.58 | \$20.69 | | \$19.87 | \$15.70 |
| Second Quarter | | \$27.47 | \$22.34 | | \$21.50 | \$17.88 |
| Third Quarter | | \$28.41 | \$23.70 | | \$22.59 | \$18.11 |
| Fourth Quarter | | \$30.87 | \$26.06 | | \$22.42 | \$18.89 |

*denotes high & low sale prices

Non-GAAP Financial Measures

We use non-GAAP financial measures, such as gross profit, as adjusted, operating income, as adjusted, net income, as adjusted, net income, as adjusted, per diluted share, and free cash flow. Our management believes that the presentation of these measures provides useful information to investors. These measures may assist investors in evaluating our operations, period over period. The measures exclude such items as restructuring charges, non-cash inventory step-up amortization, costs associated with distributor conversions and amortization of non-competes, loss on the termination of the interest rate swap, non-cash interest expense related to the Convertible Notes due 2017 (2017 Convertible Notes), the mark-to-market adjustment of derivative assets and liabilities, due diligence, transition and transaction costs associated with acquisitions, transition costs related to our OrthoRecon divestiture, BioMimetic impairment and other charges and CVR mark-to-market adjustments, transaction costs and non-cash write-off of deferred financing fees associated with the termination of the senior credit facility and certain 2014 Convertible Notes, gain on previously held investment in BioMimetic, gain on the sale of intellectual property, the income tax effects of the foregoing, and valuation allowance recorded against U.S. deferred tax assets. Free cash flow is calculated by subtracting capital expenditures from cash provided by operating activities.

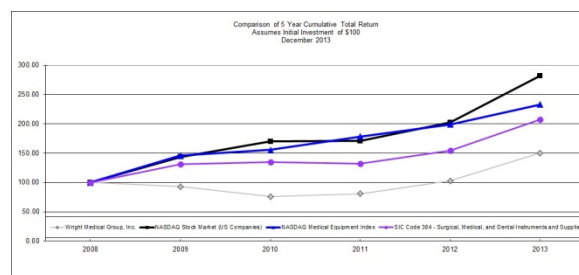
Management uses these measures internally for evaluation of the performance of the business, including the allocation of resources and the evaluation of results relative to employee performance compensation targets. Investors should consider these non-GAAP measures only as a supplement to, not as a substitute for or as superior to, measures of financial performance prepared in accordance with GAAP. This annual report includes discussion of non-GAAP financial measures. Reference is made to the most directly comparable GAAP financial measures and the reconciliation of the differences between the two financial measures, which is found on page 1 of this annual report and is otherwise available in the "Corporate - Investor Information - Supplemental Financial Information" section of our website located at www.wmt.com.

Comparison of Total Stockholder Returns

The graph below compares the cumulative total stockholder returns for the period from December 31, 2008 to December 31, 2013, for our common stock, an index composed of U.S. companies whose stock is listed on the Nasdaq Global Select Market (the Nasdaq U.S. Companies Index), and an index consisting of Nasdaq-listed companies in the surgical, medical, and dental instruments and supplies industry (the Nasdaq Medical Equipment Companies Index). The graph assumes that \$100.00 was invested on December 31, 2008, in our common stock, the Nasdaq U.S. Companies Index, and the Nasdaq Medical Equipment Companies Index, and that all dividends were reinvested. Total returns for the two Nasdaq indices are weighted based on the market capitalization of the companies included therein. Historic stock price performance is not indicative of future stock price performance. We do not make or endorse any prediction as to future stock price performance.

Cumulative Total Stockholder Returns

Based on Reinvestment of \$100.00 Beginning on December 31, 2008



Cumulative Total Stockholder Returns Based on Reinvestment of \$100.00 Beginning on December 31, 2008

| | 12/31/2008 | 12/31/2009 | 12/31/2010 | 12/31/2011 | 12/31/2012 | 12/31/2013 |
|---|------------|------------|------------|------------|------------|------------|
| Wright Medical Group, Inc. | \$ 100.00 | \$ 92.71 | \$ 76.02 | \$ 80.76 | \$ 102.74 | \$ 150.32 |
| Nasdaq U.S. Companies Index | 100.00 | 143.74 | 170.17 | 171.08 | 202.39 | 281.91 |
| Nasdaq Medical Equipment Companies Index | 100.00 | 145.84 | 155.52 | 178.67 | 198.90 | 233.09 |
| SIC Code 384 - Surgical, Medical, and Dental Instruments and Supplies | 100.00 | 131.06 | 134.53 | 131.90 | 154.63 | 207.13 |

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